

# Growing Gannawarra

2021 - 2025  
ACTION  
PLAN  
*Year Three*

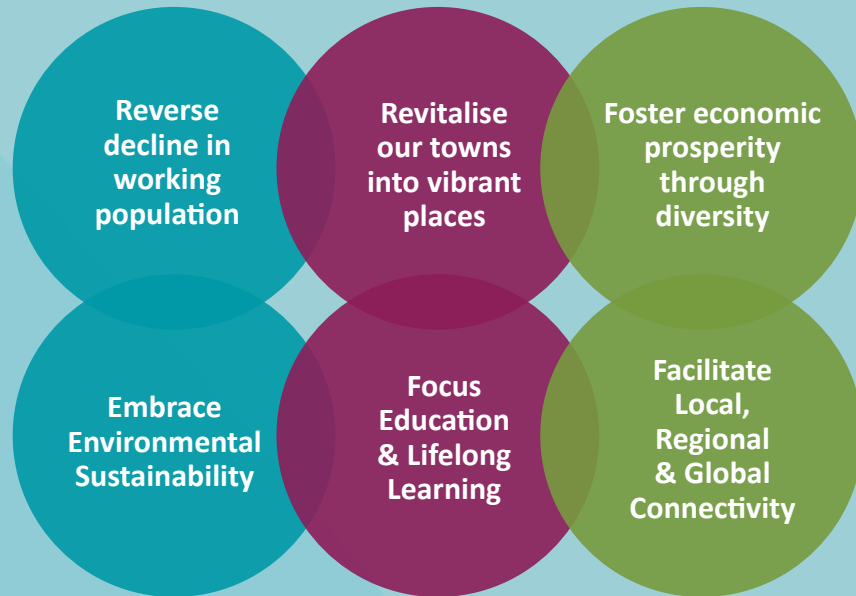
GANNAWARRA  
Shire Council



# About this Action Plan

The 2021-2025 Council Plan and Action Plan provides a 'roadmap' for working closely with the community and our partners to Grow the Gannawarra over the coming four years.

**COUNCIL'S LONG TERM COMMUNITY PLAN GANNAWARRA 2025 FOCUSES ON SIX KEY STRATEGY PLATFORMS WHICH REMAIN RELEVANT TO THE GANNAWARRA COMMUNITY:**



Council offers a wide range of services to the community. This includes services that in larger municipalities would be delivered by other agencies or private business such as aged care and disability services, swimming pools, transport, and early years services such as kindergartens, long day care and family day care. This direct service delivery provides Council with the unique ability to

influence service delivery to meet the needs and expectations of the community. It also ensures that the Gannawarra community has access to high quality services that may otherwise not be available.

Council has an advocacy strategy which defines those areas where Gannawarra residents are disadvantaged and where Council

requires assistance from other levels of government and our partners to achieve the goals of the community.

In developing this 2021-2025 Council Plan and Action Plan we have listened to the feedback from our community as well as the evidence that identifies some of the challenges and opportunities for the Gannawarra.



**THE TOP FIVE ISSUES FOR ADVOCACY ARE:**

**1. Financial sustainability**

Gannawarra Shire Council is seeking a fairer funding framework for small rural councils in Victoria which provides ongoing financial sustainability.

**2. Connections For Rural Communities**

People living within the Gannawarra Shire need to connect and travel to surrounding communities to access services, education, recreation and employment. We advocate for improved connectivity to our rail, public transport, community transport and digital infrastructure.

**3. Lakes, Riverfront And Waterfront Development**

Gannawarra Shire Council is seeking policy and planning frameworks that support waterfront development to improve liveability and tourism investment in our region.

**4. Investment In Renewable Energy**

We require significant network upgrades to facilitate investment in solar energy production in our region. Gannawarra Shire Council is a key partner in unlocking northern Victoria's solar potential and we are uniquely placed to work with key stakeholders to maximise this opportunity for our communities.

**5. Healthy Communities**

We advocate for improved access to services which support the health and wellbeing of our communities.





# How we will Review and Evaluate?

Performance against this Council Plan will be monitored on a twice annual basis.

Each year, the Council Plan will undergo an annual review. This review will be two-fold and include achievement against the actions set for the twelve month period in the annual Action Plan, and also at the outcome and objective level through a review of success measures.

Population health data relating to Gannawarra will be monitored over the four year period and communicated to the community.

There is a strong focus on strengthening existing partnerships and building new partnerships within this 2021-2025 Council Plan.

Working collaboratively with a broad cross section of partners enhances Council's ability to deliver on our

community's aspirations and visions for the future.

Partners as well as the community will be involved in the review and evaluation and kept informed of Council's progress towards meeting the set objectives.





# Year Three Action Plan

A LIST OF ACTIONS THAT ALIGN WITH THE STRATEGIC PRIORITIES IDENTIFIED IN THE GANNAWARRA SHIRE COUNCIL PLAN 2021 - 2025, TO BE REPORTED AGAINST FOR YEAR THREE (2023/2024)



**f** = Facilitator



**A** = Advocate



**S** = Supporter



**P** = Partner

1.  
Liveability







2.  
Growth

3.  
Sustainability









# Goal 1. Liveability

Enhance the wellbeing and liveability of the Gannawarra through creative infrastructure and services.

	Action Item	Measure	Council's Role
<p><b>Strategic Priority 1.</b></p> <p>Improve the health, safety and wellbeing of our community through partnerships, services and programs.</p>	<p><b>1.1.1</b></p> <p>Support the community's recovery from the 2022 floods</p>	Partner with agencies to support recovery efforts following the 2022 floods	
	<p><b>1.1.2</b></p> <p>Implement Gannawarra Free from Family Violence Action Plan 2023-2024</p>	Actions within Gannawarra Free from Family Violence Action Plan 2023-2024 implemented	
	<p><b>1.1.3</b></p> <p>Continue to implement the Gannawarra Local Agency Meeting (GLAM) Action Plan 2021-2025 including the priorities of improving mental wellbeing (through reconciliation and resilience), working towards gender equality and preventing family violence, and tackling climate change and its impact on health and wellbeing.</p>	GLAM Action Plan number of initiatives achieved	
	<p><b>1.1.4</b></p> <p>Adopt and implement the Gannawarra Reconciliation Action Plan in partnership with the Gannawarra Local Agency Meeting (GLAM) and Kerang Elders Group</p>	Gannawarra Reconciliation Action Plan adopted	
	<p><b>1.1.5</b></p> <p>Partner to deliver the Buloke Loddon Gannawarra Population Health Implementation Plan including preventative measures to improve the health priority areas of heart and respiratory health, diabetes, mental health and oral health</p>	Number of actions from the Buloke Loddon Gannawarra Population Health Implementation Plan achieved	
	<p><b>1.1.6</b></p> <p>Review Council's Onsite Wastewater Management Plan</p>	Review Wastewater Management Plan	







# Goal 1. Liveability

Enhance the wellbeing and liveability of the Gannawarra through creative infrastructure and services.

	Action Item	Measure	Council's Role
<b>Strategic Priority 2.</b> Build unique transformational infrastructure that enhances liveability and passive and active recreation.	<b>1.2.1</b> Completion of Quambatook Weir Pool and Walking Tracks	Weir Pool and walking tracks completed	
	<b>1.2.2</b> Development of conceptual designs for Kerang and Cohuna aquatic facilities	Conceptual designs for Kerang and Cohuna aquatic designs developed	
	<b>1.2.3</b> Complete the Kerang CBD Redevelopment- Stages 3 and 4	Kerang CBD Development- Stages 3 and 4 completed	
	<b>1.2.4</b> Planning of the Kerang-Koondrook Rail Trail	Conceptual designs for Kerang-Koondrook Rail Trail completed	
<b>Strategic Priority 3.</b> Construct a regional community wellbeing centre.	<b>1.3.1</b> Further development of The Glasshouse @ the Gannawarra designs	Glasshouse designs completed and construction underway	
<b>Strategic Priority 4.</b> Respond to key community needs through innovative, commercially focused services including aged care and early childhood services.	<b>1.4.1</b> Development of municipal-wide community plans	Development of municipal-wide community plans	

# Goal 2. Growth








Grow the Gannawarra through a diverse and broad economy.

	Action Item	Measure	Council's Role
<b>Strategic Priority 1.</b> Facilitate infrastructure, programs and policies that support economic development and productivity, whilst considering our natural environment.	<b>2.1.1</b> Continue to implement adopted Waterfront Masterplans	Kangaroo Lake North End Jetty works completed	
	<b>2.1.2</b> Purchase of additional industrial land in Kerang to address growth demand	Purchase of additional land completed	
<b>Strategic Priority 2.</b> Facilitate the implementation of new energy infrastructure and energy projects.	<b>2.2.1</b> Continue to advocate for delivery of VNI-West (KerangLink)	AEMO confirms final route for VNI-West	
	<b>2.2.2</b> Facilitate new energy projects in Gannawarra	Number of new or planned energy projects facilitated	
<b>Strategic Priority 3.</b> Advocate for improvements in digital connectivity and services.	<b>2.3.1</b> Support upgrades to connectivity in smaller townships	Implementation of signal boosters in poorly connected townships as part of the flood recovery process	 



# Goal 2. Growth








Grow the Gannawarra through a diverse and broad economy.

	Action Item	Measure	Council's Role
<b>Strategic Priority 4.</b> Support the creation of destinations in the Gannawarra to attract visitors to our region.	<b>2.4.1</b> Implement relevant strategies that support destination development	Number of actions implemented from Tourism Strategy, Economic Development Strategy and Retail Strategy	
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<b>Strategic Priority 5.</b> Continue to support existing, and facilitate diversification of agriculture to improve regional productivity through sustainable planning.	<b>2.5.1</b> Continue to facilitate new industry projects which diversify agriculture	Number of new industry projects facilitated to diversify agriculture	 
	<b>2.5.2</b> Projects and technology that enhance local productivity in agriculture	New projects and technology identified	 
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<b>Strategic Priority 6.</b> Support growth through land rezoning for future residential development opportunities.	<b>2.6.1</b> Review the Gannawarra Planning Scheme	Submit the review of the Gannawarra Planning Scheme to the Minister for Planning	
	<b>2.6.2</b> Adoption of the Gannawarra Urban Growth Strategy	Strategy adopted by Council	
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# Goal 3. Sustainability

Achieve long-term financial and environmental sustainability.

	Action Item	Measure	Council's Role
<b>Strategic Priority 1.</b> Generate additional revenue through new energy infrastructure and commercially viable services.	<b>3.1.1</b> Support to develop Payment in Lieu of Rates (PiLoR) certified energy farms across Gannawarra	Increase income from PiLoR	 
	<b>3.1.2</b> Active pursuit of grants to assist in delivery of Council's capital and operational service delivery	Number of grants applied for vs successful grants	 
	<b>3.1.3</b> Further investigation into developing microgrids at Kerang Transfer Station and Kerang Aerodrome to provide alternate renewable energy options for residents	Study completed	
<b>Strategic Priority 2.</b> Carefully monitor expenditure to ensure value for money and monitor the long term financial plan to maintain financial sustainability.	<b>3.2.1</b> Continue Rural Transformation Fund Asset Management software partnership project with Swan Hill RC and Buloke SC.	Project commenced	
	<b>3.2.2</b> Adopt Asset Management Sub Plans and Asset Management Strategy.	Asset Management Plan and Asset Management Strategy adopted	



# Goal 3. Sustainability

Achieve long-term financial and environmental sustainability.

	Action Item	Measure	Council's Role
<p><b>Strategic Priority 3.</b></p> <p>Be a creative employer of choice through our adherence to good governance and our inclusive culture.</p>	<p><b>3.3.1</b></p> <p>Review and implement changes to Gender Equality Action Plan</p>	<p>Review Gender Equality Action Plan and implement changes to comply with the Mental Health and Wellbeing Act and Fair Work Act</p>	
	<p><b>3.3.2</b></p> <p>Development of Children's Services Workforce Plan</p>	<p>Children's Services Workforce Plan completed</p>	
<p><b>Strategic Priority 4.</b></p> <p>Support community resilience through climate adaptation, clean energy, environmental sustainability and waste management programs.</p>	<p><b>3.4.1</b></p> <p>Continue to work with regional groups on the rollout of the Food Organics, Garden Organics (FOGO) system to reduce waste to landfill</p>	<p>FOGO rollout plan developed in line with the Regional plan</p>	 
	<p><b>3.4.2</b></p> <p>Review alternative options for Council's fleet vehicles (e.g incorporating hybrid/electric vehicles)</p>	<p>Review of incorporating alternative vehicles into Council's operations completed</p>	
	<p><b>3.4.3</b></p> <p>Implement Council's Climate Change Adaptation and Mitigation Plan which considers impacts on health and wellbeing</p>	<p>Implement initiatives outlined in Climate Change Adaptation and Mitigation Plan</p>	
	<p><b>3.4.4</b></p> <p>Review Council's Waste Management Strategy</p>	<p>Waste Management Strategy reviewed</p>	