

Gannawarra Shire Council Annual Budget 2019/2020

Adopted by Council 26 June 2019

This Budget Report has been prepared with reference to “Victorian City Council Model Budget 2019/2020” a best practice guide for reporting local government budgets in Victoria.

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Disclaimer

The information contained in this document is for general guidance only. It is not professional advice and should not be used, relied upon or treated as a substitute for specific professional advice. Given the changing nature of laws, rules and regulations, and the inherent hazards of electronic communication, there may be delays, omissions or inaccuracies in information contained in this document.

The model budget, including financial statements, has been prepared in accordance with the requirements of the *Local Government Act 1989* and the *Local Government (Planning and Reporting) Regulations 2014*. While every effort has been made to ensure that the information contained in this document has been accurate and complies with relevant Victorian legislation, each Council remains responsible to ensure that the budget they prepare is compliant with all statutory requirements.

Mayor and CEO's Introduction

Mayor's Introduction

Together with my fellow Councillors I am delighted to present to our community and stakeholders the 2019/2020 Budget.

This budget builds on our Council Plan 2017-2021 vision which focuses on the following five key areas:

- Connectivity
- Economic Diversity, Growth and Prosperity
- Sustainable Natural and Built Environments
- Good Governance and a Healthy Organisation
- Strong Healthy Communities

The proposed Budget details the resources required over the next year to fund the large range of services we provide to the community. It also includes details of proposed capital expenditure allocations to improve and renew our shire's built infrastructure, buildings and operational assets as well as funding proposals for a range of operating projects.

During and following the Council elections in 2016 we have consistently heard that Council's services are important to the community, and that Council also needs to be financially responsible and keep its rates as low as possible. In response, Council has continued to identify savings that at this stage don't impact on its services to provide increased value for money to ratepayers.

Council will continue to focus on identifying sustainable cost savings that will enable it to deliver on our Council Plan to provide high quality, responsive and accessible services to the community. In order to do this we have identified potential opportunities to explore shared services, service planning and initiatives to increase revenue.

The Budget proposes a rate increase of 2.5%. This is in line with the Fair Go Rates System (FGRS) which has capped rate increases by Victorian Councils. To ease the impact on ratepayers and ensure users help pay for Council services, most statutory fees and charges will increase by 2% in line with legislative increases, others have increased by a CPI factor of 1.8% and some have increased in line with service delivery costs.

In this proposed budget the total Capital Works program will be \$10.877m, of which \$2.535m relates to projects carried over from the 2018/2019 year. \$3.912m will come from external funding and contributions and \$6.965m from Council's cash reserves. Major items included in the proposed 2019/2020 Budget include:

\$2.774m	Roads program including resheets, reseals and rehab works (part funded by R2R \$1,054,000)
\$1.195m	Plant and vehicle replacement
\$635,000	Quambatook - Boort Rd bridge (\$423,333 grant funded)
\$610,000	Quambatook sustainable recreational water (subject to securing grant funding of \$305,000)
\$610,000	Quambatook levee continuation (grant funded \$316,600)
\$590,000	Appin South bridge (\$393,000 grant funded)
\$500,000	Koondrook waterfront connection (\$250,000 grant funded)
\$450,000	Kangaroo Lake recreational and power boat development (\$225,000 grant funded)
\$425,000	Koondrook Nature Based Tourism Hub (total \$725,000 grant funded)
\$400,000	Cohuna waterfront connections (\$200,000 grant funded)
\$350,000	Koondrook Caravan Park roads and drainage upgrade
\$315,000	IT Capital renewals
\$220,000	Strategic project development and planning
\$150,000	Kerb replacement program
\$150,000	Koondrook township flood study (\$100,000 grant funded)
\$135,000	Swimming pool renewal program
\$120,000	Kerang stormwater pumps - Wyndham Street
\$115,000	Quambatook Respark the Park - Community playground (\$65,000 grant funded)
\$110,000	Footpath replacement program
\$110,000	Loddon River fishing jetties (Fully funded)

Our focus for the next year is to continue to exercise responsible financial management, sustainability and equity, whilst managing the following challenges.

Rate capping: The impact of the Fair Go Rates System combined with Council's ability to meet the expectations of the community within the 2.5% rate cap continues to be a challenge.

Rating Strategy: Council is committed to maintaining a differential rating structure over its four (4) year term.

The introduction of yearly revaluations will put pressure on Council to ensure the rating structure continues to provide a fair and equitable distribution of the rate burden. Council has been required to revalue all properties within the Shire every year for the first time. The revaluation was undertaken as at 1 January 2019 and applies for the 2019/2020 rating year.

The charge rate for each roadside collection service under Section 162 of the Act (including greenwaste) has increased on average by 2.37% per service.

I encourage you to read the remainder of this document, together with the Council Plan 2017-2021.

Cr Lorraine Learmonth
MAYOR

Chief Executive Officer's Introduction

Council has prepared a Budget for 2019/2020 which is aligned to the vision in the Council Plan 2017-2021. It seeks to maintain and improve services and infrastructure as well as deliver projects and services that are valued by our community, and do this within the rate increase mandated by the State Government.

This Budget projects a surplus of \$3.707m for 2019/2020: noting the adjusted underlying result is a surplus of \$0.848m after adjusting for capital grants and contributions.

Ongoing delivery of services to the Gannawarra community is funded by a budget of \$31.671m. These services are summarised in Section 2.

Continued capital investment in infrastructure assets (\$10.877m) primarily for renewal works (\$6.482m) features in the budget. This includes roads (\$2.774m); bridges (1.225m); footpath and cycleways (\$0.335m); drainage (\$0.980m); recreational, leisure and community facilities (\$3.285m). The Statement of Capital Works can be found in Section 3 and further details on the capital works budget can be found in Section 4.5.

The

- a. The average rate will rise by 2.5% in line with the order by the Minister for Local Government in December 2018 under the Fair Go Rates System.
- b. Key drivers:
 - (i) To fund ongoing service delivery - business as usual (balanced with greater service demands from residents)
 - (ii) To fund renewal of infrastructure and community assets
- c. Council has been required to revalue all properties within the Shire each year. The revaluation was undertaken as at 1 January 2019 and applies for the 2019/2020 rating year.
- d. The rate or unit amount to be levied for each type of service rate or charge under Section 162 of the Act compared with the previous financial year has increased by 2.37%.
- e. Refer Section 4.1.1 for further Rates and Charges details.

Key

- **Total Revenue:** \$31.671m (2018/2019 - \$29.233m)
- **Total Expenditure:** \$27.964m (2018/2019 - \$26.206m)
- **Accounting Result:** \$3.707m Surplus (2018/2019 - \$3.027m Surplus)
(Refer Comprehensive Income Statement Section 3)
- **Underlying operating result:** Surplus \$0.848m (2018/2019 - \$1.306m Surplus)
(Refer Reconciliation with budgeted operating result Section 2.8)
(Note: Underlying operating result is an important measure of financial sustainability as it excludes income which is to be used for capital works, from being allocated to cover operating expenses)
- **Cash result:** \$1.009 million Deficit with a predicted cash and cash equivalent balance of \$8.574 million at 30 June 2020
(Refer Statement of Cash Flows in Section 3)
This Budget projects an Operating Surplus of \$3.707m for 2019/2020 and an Underlying Surplus of \$0.848m.
- **Total Capital Works Program:** \$10.877m (2018/2019 - \$10.250m)
\$6.964m from Council operations (rates funded)
\$0.005m from developer contributions
\$3.908m from external grants

Budget Influences

The preparation of the budget is influenced by the following external factors:

- The Victorian State Government has introduced a cap on rate increases from 2016/2017. The cap for 2019/2020 has been set at 2.5% (2018/2019 - 2.25%)
- CPI for Victoria is forecast to be 2% for the 2019/2020 year (CPI for the year ending December 2018 as published by ABS 1.8%)

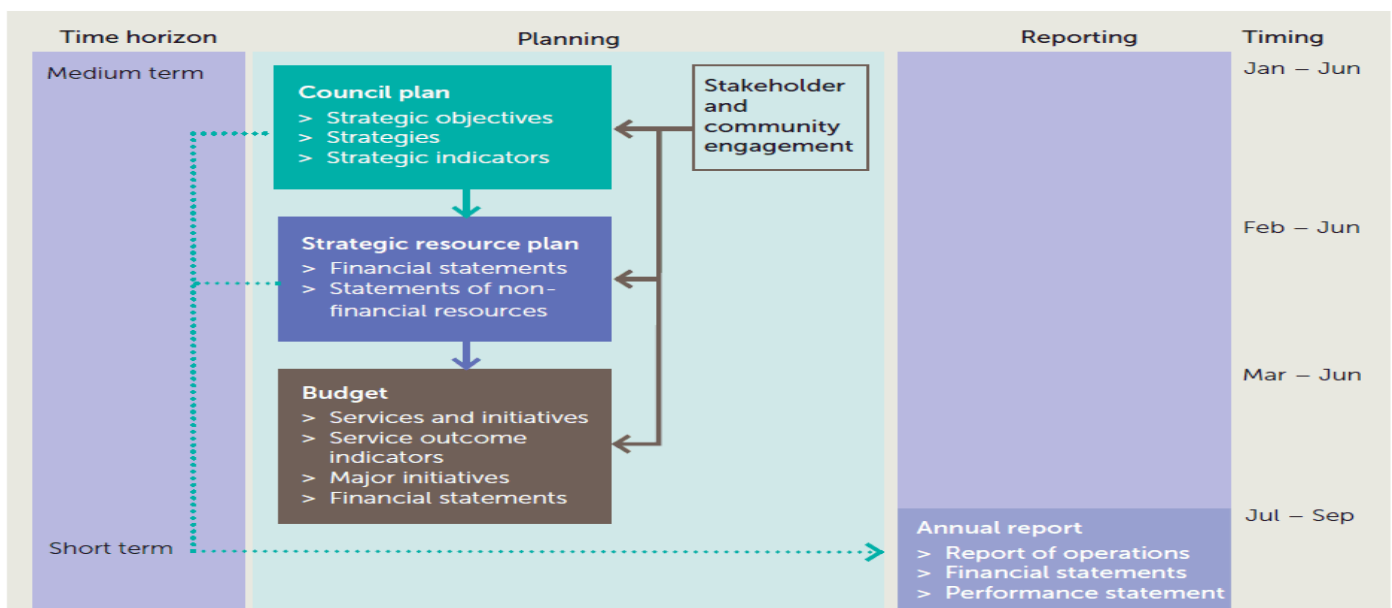
Tom O'Reilly
CHIEF EXECUTIVE OFFICER

1. Link to the Council Plan

This section describes how the Annual Budget links to the achievement of the Council Plan within an overall planning and reporting framework. This framework guides the Council in identifying community needs and aspirations over the long term, medium term (Council Plan) and short term (Annual Budget) and then holding itself accountable (Annual Report).

1.1 Legislative Planning and accountability framework

The Strategic Resource Plan, part of and prepared in conjunction with the Council Plan, is a rolling four-year plan that outlines the financial and non-financial resources that Council requires to achieve the strategic objectives described in the Council Plan. The Annual Budget is framed within the Strategic Resource Plan, considering the services and initiatives which contribute to achieving the strategic objectives specified in the Council Plan. The diagram below depicts the planning and accountability framework that applies to local government in Victoria.



Source: Department of Environment, Land, Water and Planning

Feeding in to the above, Council has a long term plan which articulates a community vision, mission and values. The Council Plan is prepared with reference to Council's long term Community Plan.

The timing of each component of the planning framework is critical to the successful achievement of the planned outcomes.

1.1.2 Key planning considerations

Service level planning

Although councils have a legal obligation to provide some services— such as animal management, local roads, food safety and statutory planning—most council services are not legally mandated, including some services closely associated with councils, such as libraries, building permits and sporting facilities. Further, over time, the needs and expectations of communities can change. Therefore councils need to have robust processes for service planning and review to ensure all services continue to provide value for money and are in line with community expectations. In doing so, councils should engage with communities to determine how to prioritise resources and balance service provision against other responsibilities such as asset maintenance and capital works.

1.2 Our purpose

Our vision

Building upon our strengths of people, place and pride to inspire a positive future together.

Our mission

Together with our community we will capitalise on our natural assets, support our business and agriculture sector and deliver quality services to our community.

Our values

Gannawarra Shire Council has a clear strength in the bond and affinity between its Councillors, the community and staff. Staff support the community leadership and governance role of Councillors, and work together to achieve the commitments of the Council Plan. Having all Gannawarra Shire Council staff practise the following organisational values enhance the quality of this partnership:

Be Collaborative - We will work closely with our community using our collective skills and knowledge to build a positive future. Together with our partners we will deliver great things for our community.

Be Resourceful - We will be resourceful and resilient, employing creative problem solving to our challenges. We will plan and be prepared for when opportunities present.

Be Innovative - We will embrace new ideas and technology to deliver quality services to our community at a lower cost. We will make time to consider the big issues and actively seek creative solutions.

... And we will listen - We will listen to our community and use our collective knowledge and sound judgement to respond and close the loop.

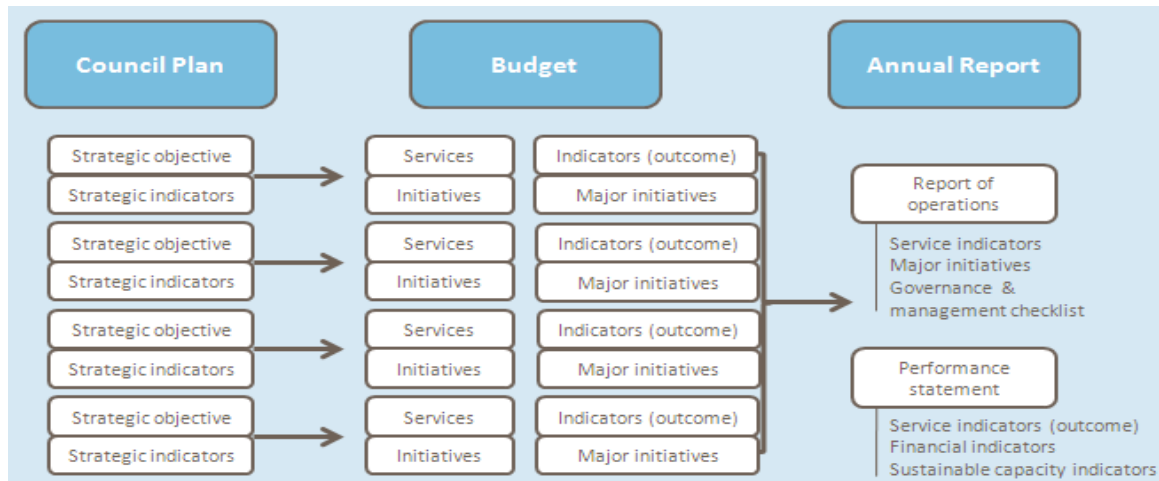
1.3 Strategic objectives

Council delivers activities and initiatives under a range of service categories. Each contributes to the achievement of one of the five Strategic Objectives as set out in the Council Plan for the 2017-2021 years. The following table lists the five Strategic Objectives as described in the Council Plan.

Strategic Objective	Description
1. Connectivity	Our communities will be well-connected.
2. Economic Diversity, Growth and Prosperity	Facilitate a growing and prosperous economy.
3. Sustainable Natural and Built Environment	To initiate, develop and manage sustainable natural and built environments.
4. Good Governance and a Healthy Organisation	To be leaders in our community supported by a performance focused organisation that embraces innovation.
5. Strong Healthy Communities	Our community will be healthy, creative, inclusive and safe.

2. Services and service performance indicators

This section provides a description of the services and initiatives to be funded in the Budget for the 2019/2020 year and how these will contribute to achieving the strategic objectives outlined in the Council Plan. It also describes several initiatives and service performance outcome indicators for key areas of Council's operations. Council is required by legislation to identify major initiatives, initiatives and service performance outcome indicators in the Budget and report against them in their Annual Report to support transparency and accountability. The relationship between these accountability requirements in the Council Plan, the Budget and the Annual Report is shown below



Source: Department of Environment, Land, Water and Planning

2.1 Strategic Objective 1: Connectivity.

To achieve our objective of Connectivity we will continue to encourage connections within and between communities, improve access to community and tourism information, support volunteer participation to meet the needs of the community, encourage and build community events, advocate for improved digital connectivity on behalf of our community and advocate for improved transport connectivity within and between our communities and the broader region.

Services

Service area	Description of services provided		2017/18 Actual \$'000	2018/19 Forecast \$'000	2019/20 Budget \$'000
Community Engagement	This service is responsible for the management and provision of advice on external communication, in consultation with relevant stakeholders, on behalf of Council.	<i>Exp</i>	274	408	280
		<i>Rev</i>	-	15	-
		<i>NET</i>	274	393	280
Events	Council's arts and culture program investigates opportunities to capture the economic value of local events and ensures a link between the community and Council.	<i>Exp</i>	149	141	126
		<i>Rev</i>	56	32	31
		<i>NET</i>	93	109	95
Transport Connections	This service includes responsibility for the maintenance of the weighbridge, aerodrome and train station.	<i>Exp</i>	68	58	9
		<i>Rev</i>	25	23	14
		<i>NET</i>	43	35 -	5

Service area	Description of services provided		2017/18	2018/19	2019/20
			Actual	Forecast	Budget
			\$'000	\$'000	\$'000
Volunteer Co-ordination	A program designed to coordinate the community's volunteer workforce to provide services that would normally be beyond Council's ability to provide. Services include the Gannawarra Non-Emergency Transport Service, the L2P program and the delivery of meals on wheels.	<i>Exp</i>	121	38	43
		<i>Rev</i>	79	52	40
		<i>NET</i>	42 -	14	3

Major Initiatives

- 1) Develop a shared events partnership program and work towards consolidating existing Council events.

Initiatives

- 2) Bring town leadership groups together for an annual forum.
- 3) Bringing young people together for an annual forum.
- 4) Host a combined celebration of volunteers annually.

Service Performance Outcome Indicators

The following indicator outlines how we intend to measure achievement of service objectives.

Service	Indicator	Performance Measure	Computation
Events	Satisfaction	The number of Council facilitated events is recorded and shows an increase over four years.	

2.2 Strategic Objective 2: Economic Diversity, Growth and Prosperity.

To achieve our objective of Economic Diversity, Growth and Prosperity, we will continue to facilitate growth and diversity opportunities within the Shire, utilise the environs of the rivers, lakes and forests for development opportunities, encourage accommodation options suited to a variety of target markets, create business opportunities to increase Council's revenue, support and advocate for sustainable and renewable energy industries within the Shire, support the local tourism industry and maximise the natural environment to deliver high quality visitor and community experiences.

Services

Service area	Description of services provided		2017/18	2018/19	2019/20
			Actual	Forecast	Budget
			\$'000	\$'000	\$'000
Economic Development	This service assists the Council to facilitate an environment that is conducive to a sustainable and developing local business sector and provides opportunities for local residents to improve their skill levels and access employment.	<i>Exp</i>	368	384	529
		<i>Rev</i>	441	166	265
		<i>NET</i>	- 73	218	264

Service area	Description of services provided		2017/18 Actual \$'000	2018/19 Forecast \$'000	2019/20 Budget \$'000
Planning and Building	This service processes all planning and statutory building applications, provides advice and makes decisions about development proposals which require a planning permit as well as preparing policy documents that shape the future of the Council.	<i>Exp</i>	505	601	555
		<i>Rev</i>	268	259	183
		<i>NET</i>	237	342	372
Tourism	This service facilitates and encourages tourism development and opportunities to draw visitors to the municipality. The tourism program includes Gateway to Gannawarra, caravan parks and signage.	<i>Exp</i>	290	310	303
		<i>Rev</i>	143	166	170
		<i>NET</i>	147	144	133

Major Initiatives

- 5) Develop Waterway Master Plans for across the Shire.
- 6) Support and advocate for sustainable and renewable energy industries within the Shire.

Initiatives

- 7) Develop a feasibility study around potential rezoning for waterfront residential investment and development.
- 8) Develop a Prospectus based on a range of accommodation styles/types and use this to encourage developments.
- 9) Develop and implement the Koondrook Wharf Business Opportunities Plan.

Service Performance Outcome Indicators

The following indicators outline how we intend to measure achievement of service objectives:

Service	Indicator	Performance Measure	Computation
Economic Development	Economic activity	Change in number of businesses (Percentage change in the number of businesses with an ABN in the municipality).	[Number of businesses with an ABN in the municipality at the end of the financial year <i>less</i> the number of businesses at the start of the financial year / Number of businesses with an ABN in the municipality at the start of the financial year] x 100.
Statutory Planning	Decision making	Council planning decisions upheld at VCAT (Percentage of planning application decisions subject to review by VCAT and that were not set aside).	[Number of VCAT decisions that did not set aside Council's decision in relation to a planning application / Number of VCAT decisions in relation to planning applications] x100.

2.3 Strategic Objective 3: Sustainable Natural and Built Environment.

To achieve our objective of Community Participation, we will encourage an environmentally sustainable community, continue to develop sustainable waste management practices, promote, conserve and celebrate our community's rich and diverse heritage and culture, implement Council's capital works program, upgrade infrastructure to improve access to key commercial markets, improve gateway entrances and township presentations across the Shire and manage facilities now and into the future.

Services

Service area	Description of services provided		2017/18	2018/19	2019/20
			Actual	Forecast	Budget
			\$'000	\$'000	\$'000
Bridges	This service conducts ongoing maintenance of Council's bridge network.	<i>Exp</i>	69	101	105
		<i>Rev</i>	-	-	-
		<i>NET</i>	69	101	105
Community Facilities	This service is responsible for the maintenance and management of Council's building and properties including public halls and community amenities.	<i>Exp</i>	527	816	867
		<i>Rev</i>	139	430	464
		<i>NET</i>	388	386	403
Drainage	This service conducts ongoing maintenance of Council's drainage network.	<i>Exp</i>	149	155	163
		<i>Rev</i>	-	-	-
		<i>NET</i>	149	155	163
Environment Protection	This service includes programs for the eradication of noxious weeds, tree maintenance and planting.	<i>Exp</i>	198	175	164
		<i>Rev</i>	94	54	55
		<i>NET</i>	104	121	109
Fire Prevention	Fire prevention includes the implementation of Council's fire prevention policy along with maintaining strategic fire breaks. Council also has responsibilities in the replacement of fire plugs.	<i>Exp</i>	37	38	38
		<i>Rev</i>	-	-	-
		<i>NET</i>	37	38	38
Footpath, Kerb and Channel	This service conducts ongoing maintenance of Council's footpath, kerb and channel network.	<i>Exp</i>	153	155	164
		<i>Rev</i>	-	-	-
		<i>NET</i>	153	155	164
Pest Control	Council is responsible for undertaking an arbovirus eradication program each year.	<i>Exp</i>	24	18	24
		<i>Rev</i>	11	-	10
		<i>NET</i>	13	18	14
Roads	This service conducts ongoing maintenance of Council's vast road network.	<i>Exp</i>	1,052	2,586	2,984
		<i>Rev</i>	2,391	1,358	1,991
		<i>NET</i>	-	1,339	993
Waste Management	This service provides kerbside collection of garbage and waste from households and commercial properties and operating costs of transfer stations and landfill.	<i>Exp</i>	1,712	1,732	1,881
		<i>Rev</i>	588	483	532
		<i>NET</i>	1,124	1,249	1,349

Major Initiatives

10) Reduce Council's carbon footprint by 10% over four years.

11) Investigate the feasibility of introducing an organic waste collection service and expanding the opt-in greenwaste service.

Initiatives

- 12) Investigate the development of solar energy for businesses and community members to utilise renewable energy options and reduce utility costs.
- 13) Develop an action plan from the Cohuna Future Vision Plan and prioritise the development of the civic space and Tan Track to address the growing success of Cohuna Park Run.
- 14) Investigate opportunities that improve the connection of the Kerang township to the Loddon River.

Service Performance Outcome Indicators

The following indicators outline how we intend to measure achievement of service objectives:

Service	Indicator	Performance Measure	Computation
Waste Collection	Waste diversion	Kerbside collection waste diverted from landfill (Percentage of garbage, recyclables and green organics collected from kerbside bins that is diverted from landfill).	[Weight of recyclables and green organics collected from kerbside bins / Weight of garbage, recyclables and green organics collected from kerbside bins] x100.
Roads	Satisfaction	Satisfaction with sealed local roads (Community satisfaction rating out of 100 with how Council has performed on the condition of sealed local roads).	Community satisfaction rating out of 100 with how Council has performed on the condition of sealed local roads.

2.4 Strategic Objective 4: Good Governance and a Healthy Organisation.

To achieve our objective of Sustainable Natural and Built Environment, we will advocate in the best interests of our community and region, inspire leadership within our communities, pursue initiatives to achieve long term financial sustainability in line with best practice, ensure our community is consulted on issues that will affect them, improve the community's ability to self-access information on Council's services and programs, foster Council as being a great place to work and identify innovative opportunities that create improvements.

Services

Service area	Description of services provided		2017/18 Actual \$'000	2018/19 Forecast \$'000	2019/20 Budget \$'000
Council	The governing body to work together with our community to capitalise on our natural assets, support our business and agricultural sector and deliver quality services to our community.	<i>Exp</i>	309	260	220
		<i>Rev</i>	85	1	-
		<i>NET</i>	224	259	220
Executive	This service provides organisational policy and leadership support in the areas of advocacy, continuous improvement, corporate planning, performance measurement, delivery and reporting.	<i>Exp</i>	1,102	1,232	1,162
		<i>Rev</i>	-	-	-
		<i>NET</i>	1,102	1,232	1,162

Service area	Description of services provided		2017/18 Actual \$'000	2018/19 Forecast \$'000	2019/20 Budget \$'000
Governance	This service includes support services in the area of finance, records management, customer services, human resources and several governance functions such as risk and compliance. Human services develops and implements strategies, policies and procedures for the provision of human resources, risk management and insurances, customer service, records management and media and internal communications.	<i>Exp</i>	2,950	3,068	3,086
		<i>Rev</i>	523	527	393
		<i>NET</i>	2,427	2,541	2,693
Information Technology	This service provides, supports and maintains reliable and cost effective computer systems and communication facilities and infrastructure to Council staff enabling them to deliver services in a smart, productive and efficient way.	<i>Exp</i>	493	649	656
		<i>Rev</i>	-	-	-
		<i>NET</i>	493	649	656
Local Laws	This service maintains and improves the health and safety of people, animals and the environment by providing services including dog and cat collection, lost and found, pound service, registration and administration service and after hours emergency service. It also provides education, regulation and enforcement of local laws and relevant State legislation.	<i>Exp</i>	443	416	437
		<i>Rev</i>	156	181	171
		<i>NET</i>	287	235	266
Youth	A program designed to inspire leadership within our community and to investigate opportunities to attract young people to live in the community.	<i>Exp</i>	49	30	20
		<i>Rev</i>	20	-	-
		<i>NET</i>	29	30	20

Major Initiatives

- 15) Achieve recognition for the Healthy Together Victoria Achievement Victoria program for Workplaces.
- 16) Develop a framework to undertake an organisation wide service planning review.

Initiatives

- 17) Identify opportunities for shared service work with neighbouring councils and partners.
- 18) Prepare and implement a 10 year Long Term Financial Plan.
- 19) Review and evaluate Community Profiles annually.
- 20) Review and implement the Communications and Engagement Strategy 2016 - 2020.

Service Performance Outcome Indicators

The following indicators outline how we intend to measure achievement of service objectives:

Service	Indicator	Performance Measure	Computation
Governance	Satisfaction	Satisfaction with Council decisions (Community satisfaction rating out of 100 with how Council has performed in making decisions in the interests of the community).	Community satisfaction rating out of 100 with how Council has performed in making decisions in the interests of the community.
Animal Management	Health and safety	Animal management prosecutions (Number of successful animal management prosecutions).	Number of successful animal management prosecutions.
Advocacy	Satisfaction	Council's performance with advocacy and lobbying above industry benchmarks.	
Community Engagement	Satisfaction	Council's performance with community consultation and engagement above industry benchmarks.	

2.5 Strategic Objective 5: Strong Healthy Communities.

To achieve our objective of Strong Healthy Communities, Council will ensure quality and accessible services that meet the needs of our community, provide a wide range of sport and recreation opportunities that promote active and healthy lifestyles and social connectedness, foster a community that values life-long learning and creativity and ensure our communities are welcoming, inclusive and safe for all.

Services

Service area	Description of services provided		2017/18 Actual \$'000	2018/19 Forecast \$'000	2019/20 Budget \$'000
Business Undertakings	Business undertakings include Council's responsibility for the provision and maintenance of a limited number of elderly person's units. This area also includes private works undertaken by Council at the request of others.	<i>Exp</i>	16	21	40
		<i>Rev</i>	8	12	20
		<i>NET</i>	8	9	20
Children Services	This service provides family oriented support services including pre-schools, long day care, maternal and child health, youth services and development, immunisation and family day care	<i>Exp</i>	2,580	3,132	2,885
		<i>Rev</i>	2,406	2,705	2,994
		<i>NET</i>	174	427 -	109

Service area	Description of services provided		2017/18 Actual \$'000	2018/19 Forecast \$'000	2019/20 Budget \$'000
Community Care	This service provides a range of services for the aged and disabled including home delivered meals, personal care, transport, home maintenance, housing support and senior citizen clubs. Service also provides food safety and public and community health and safety.	<i>Exp</i>	2,322	2,567	2,821
		<i>Rev</i>	2,068	2,380	2,465
		<i>NET</i>	254	187	356
Swimming Areas	This service provides maintenance and operation of Council's swimming areas and when required to undertake projects in relation to boating safety.	<i>Exp</i>	491	433	484
		<i>Rev</i>	111	116	132
		<i>NET</i>	380	317	352
Recreation Reserves	This service provides maintenance and support of municipal recreation facilities including recreational reserves and parks and gardens.	<i>Exp</i>	970	1,206	1,438
		<i>Rev</i>	337	119	293
		<i>NET</i>	633	1,087	1,145
Library	This service provides public library services across the municipality and provides customer focused service that caters for cultural, educational and recreational needs of residents and provides a focal point where they can meet, relax and enjoy the services and facilities offered.	<i>Exp</i>	601	610	667
		<i>Rev</i>	141	73	139
		<i>NET</i>	460	537	528

Major Initiatives

21) Participate in the development of Loddon Gannawarra Health Needs Analysis Action Plan to further explore local health indicator data and advocate to overcome areas of disadvantage on the main health priority areas: diabetes, heart health and mental health.

Initiatives

22) Achieve recognition for the Healthy Together Victoria Achievement program for Early Childhood Education and Care Settings.

23) Develop a Preventing Family Violence Policy that identifies opportunities for Council to influence a reduction in the incidents of family violence across Gannawarra.

24) Seek funding to improve and develop infrastructure that encourages physical and leisure activities.

Service Performance Outcome Indicators

The following indicators outlines how we intend to measure achievement of service objectives:

Service	Indicator	Performance Measure	Computation
Home and Community Care	Participation	Participation in HACC service (Percentage of the municipal target population who receive a HACC service).	[Number of people that received a HACC service / Municipal target population for HACC services] x100.
		Participation in HACC service by CALD people (Percentage of the municipal target population in relation to CALD people who receive a HACC service).	[Number of CALD people who receive a HACC service / Municipal target population in relation to CALD people for HACC services] x100.
Maternal and Child Health	Participation	Participation in the MCH service (Percentage of children enrolled who participate in the MCH service).	[Number of children who attend the MCH service at least once (in the year) / Number of children enrolled in the MCH service] x100.
		Participation in MCH service by Aboriginal children (Percentage of Aboriginal children enrolled who participate in the MCH service).	[Number of Aboriginal children who attend the MCH service at least once (in the year) / Number of Aboriginal children enrolled in the MCH service] x100.
Libraries	Participation	Active library members (Percentage of the municipal population that are active library members).	[Number of active library members / municipal population] x100.
Aquatic Facilities	Utilisation	Utilisation of aquatic facilities (Number of visits to aquatic facilities per head of municipal population).	Number of visits to aquatic facilities / Municipal population.
Food Safety	Health and safety	Critical and major non-compliance notifications (Percentage of critical and major non-compliance notifications that are followed up by Council).	[Number of critical non-compliance notifications and major non-compliance notifications about a food premises followed up / Number of critical non-compliance notifications and major non-compliance notifications about food premises] x100.

Service	Indicator	Performance Measure	Computation
Library	Satisfaction	Council's performance with art centres and library services above industry benchmarks.	
Recreation Reserves	Satisfaction	Council's performance with recreational facilities above industry benchmarks.	
Community Care	Satisfaction	Council's performance with family support and elderly support services above industry benchmarks.	

2.7 Performance Statement

The service performance indicators detailed in the preceding pages will be reported on in the Performance Statement which is prepared at the end of the year as required by Section 132 of the Act and included in the 2018/2019 Annual Report. The Performance Statement will also include reporting on prescribed indicators of financial performance (outlined in Section 8) and sustainable capacity, which are not included in this budget report. The prescribed performance indicators contained in the Performance Statement are audited each year by the Victorian Auditor General who issues an audit opinion on the Performance Statement. The major initiatives detailed in the preceding pages will be reported in the Annual Report in the form of a statement of progress in the Report of Operations.

2.8 Reconciliation with budgeted operating result

	Net Cost (Revenue) \$'000	Expenditure \$'000	Revenue \$'000
Connectivity	373	458	(85)
Economic Diversity, Growth and Prosperity.	769	1,387	(618)
Sustainable Natural and Built Environment	3,338	6,390	(3,052)
Good Governance and a Healthy Organisation.	5,017	5,581	(564)
Strong Healthy Communities.	2,292	8,335	(6,043)
Total	11,789	22,151	(10,362)
Expenses added in:			
Depreciation	5,874		
Finance costs	33		
Other expenses	302		
Deficit before funding sources	17,998		
Funding sources:			
Rates & charges	(11,118)		
Waste charges	(1,902)		
Grants Commission	(5,826)		
Total funding sources	(18,846)		
Operating Underlying Deficit for the year	(848)		
Capital funding	(2,854)		
Developer contributions	(5)		
Total Comprehensive Result	(3,707)		

3. Financial Statements

This section presents information in regard to the Financial Statements and Statement of Human Resources. The budget information for the year 2019/20 has been supplemented with projections to 2022/23 extracted from the Strategic Resource Plan.

This section includes the following financial statements prepared in accordance with the *Local Government Act 1989* and the *Local Government (Planning and Reporting) regulations 2014*.

Comprehensive Income Statement
Balance Sheet
Statement of Changes in Equity
Statement of Cash Flows
Statement of Capital Works
Statement of Human Resources

Pending Accounting Standards

The 2019-20 budget has been prepared based on the accounting standards applicable at the date of preparation. This means that pending accounting standards that will be in effect from the 2019-20 financial year have not been considered in the development of the budget.

Standards that are likely to impact on the 2019-20 financial statements, not considered in the preparation of the budget include:

- *AASB 16 Leases*
- *AASB 15 Revenue from Contracts with Customers*, and
- *AASB 1058 Income of Not for Profit Entities*.

While it is not possible to determine the precise impact of these standards at this time, the broad impact on Council is estimated to be as follows:

- *AASB 16 Leases* – Introduces a single lessee accounting model whereby the Council will be required to recognise a right of use asset and associated liability for leases longer than 12 months, except those considered to be of low value.
- *AASB 15 Revenue from Contracts with Customers* and *AASB 1058 Income of Not for Profit Entities* – Change the way that Councils recognise income and also address matters such as grant funding, contribution of assets and volunteer services. A key change is replacement for some transactions of the criteria of control as a determinant of the timing of income recognition, with the criteria of satisfying performance obligations in an enforceable agreement. These new standards have the potential to impact the timing of how the Council recognises income.

Comprehensive Income Statement

For the four years ending 30 June 2023

	NOTE S	Forecast	Budget	Strategic Resource Plan		
		Actual		Projections		
		2018/19	2019/20	2020/21	2021/22	2022/23
		\$'000	\$'000	\$'000	\$'000	\$'000
Income						
Rates and charges	4.1.1	12,772	13,090	13,264	13,595	13,935
Statutory fees and fines	4.1.2	382	252	279	285	291
User fees	4.1.3	2,021	2,404	2,429	2,477	2,527
Grants - Operating	4.1.4	9,871	9,872	10,346	10,546	10,751
Grants - Capital	4.1.4	1,721	2,854	2,616	1,321	1,321
Contributions and donations	4.1.5	146	94	97	99	101
Contributions - non-monetary	4.1.5	-	5	-	-	-
Net gain/(loss) on disposal of property, infrastructure, plant and equipment		308	131	314	317	320
Other income	4.1.6	2,012	2,969	3,100	3,162	3,225
Total income		29,233	31,671	32,445	31,802	32,471
Expenses						
Employee costs	4.1.7	11,526	12,582	12,834	13,154	13,484
Materials and services	4.1.8	8,701	9,173	9,324	9,510	9,701
Depreciation and amortisation	4.1.9	5,631	5,874	5,933	5,992	6,051
Borrowing costs		42	33	27	20	14
Other expenses	4.1.10	306	302	408	314	320
Total expenses		26,206	27,964	28,526	28,990	29,570
Surplus/(deficit) for the year		3,027	3,707	3,919	2,812	2,901
Other comprehensive income						
Net asset revaluation increment /(decrement)		-	-	-	-	-
Total comprehensive result		3,027	3,707	3,919	2,812	2,901

Balance Sheet

For the four years ending 30 June 2023

	NOTE S	Forecast	Budget	Strategic Resource Plan		
		Actual		Projections		
		2018/19	2019/20	2020/21	2021/22	2022/23
		\$'000	\$'000	\$'000	\$'000	\$'000
Assets						
Current assets						
Cash and cash equivalents		9,583	8,574	8,612	8,698	9,051
Trade and other receivables		1,958	1,963	2,066	2,169	2,179
Other financial assets		1,700	1,700	1,700	1,700	1,700
Inventories		386	390	394	398	402
Other assets		206	206	206	206	206
Total current assets	4.2.1	<u>13,833</u>	<u>12,833</u>	<u>12,978</u>	<u>13,171</u>	<u>13,538</u>
Non-current assets						
Property, infrastructure, plant & equipment		199,823	204,430	208,208	210,837	213,390
Investment property		1,152	1,152	1,152	1,152	1,152
Total non-current assets	4.2.1	<u>200,975</u>	<u>205,582</u>	<u>209,360</u>	<u>211,989</u>	<u>214,542</u>
Total assets		<u>214,808</u>	<u>218,415</u>	<u>222,339</u>	<u>225,160</u>	<u>228,081</u>
Liabilities						
Current liabilities						
Trade and other payables		1,383	1,310	1,348	1,363	1,391
Trust funds and deposits		209	209	209	209	209
Provisions		2,715	2,769	2,825	2,881	2,939
Interest-bearing liabilities	4.2.3	108	116	89	95	101
Total current liabilities	4.2.2	<u>4,415</u>	<u>4,404</u>	<u>4,471</u>	<u>4,548</u>	<u>4,640</u>
Non-current liabilities						
Provisions		1,332	1,359	1,386	1,414	1,442
Interest-bearing liabilities	4.2.3	456	340	251	155	54
Total non-current liabilities	4.2.2	<u>1,788</u>	<u>1,699</u>	<u>1,637</u>	<u>1,569</u>	<u>1,496</u>
Total liabilities		<u>6,203</u>	<u>6,103</u>	<u>6,107</u>	<u>6,117</u>	<u>6,136</u>
Net assets		<u>208,605</u>	<u>212,312</u>	<u>216,232</u>	<u>219,043</u>	<u>221,944</u>
Equity						
Accumulated surplus		88,195	91,902	95,822	98,633	101,534
Reserves		120,410	120,410	120,410	120,410	120,410
Total equity		<u>208,605</u>	<u>212,312</u>	<u>216,232</u>	<u>219,043</u>	<u>221,944</u>

Statement of Changes in Equity

For the four years ending 30 June 2023

	NOTES	Total \$'000	Accumulat ed Surplus \$'000	Revaluatio n Reserve \$'000	Other Reserves \$'000
2019 Forecast Actual					
Balance at beginning of the financial year		205,578	85,168	120,410	-
Surplus/(deficit) for the year		3,027	3,027	-	-
Net asset revaluation increment/(decrement)		-	-	-	-
Balance at end of the financial year		208,605	88,195	120,410	-
2020 Budget					
Balance at beginning of the financial year		208,605	88,195	120,410	-
Surplus/(deficit) for the year		3,707	3,707	-	-
Net asset revaluation increment/(decrement)		-	-	-	-
Balance at end of the financial year	4.3.2	212,312	91,902	120,410	-
2021					
Balance at beginning of the financial year		212,312	91,902	120,410	-
Surplus/(deficit) for the year		3,919	3,919	-	-
Net asset revaluation increment/(decrement)		-	-	-	-
Balance at end of the financial year		216,232	95,822	120,410	-
2022					
Balance at beginning of the financial year		216,232	95,822	120,410	-
Surplus/(deficit) for the year		2,811	2,811	-	-
Net asset revaluation increment/(decrement)		-	-	-	-
Balance at end of the financial year		219,043	98,633	120,410	-
2023					
Balance at beginning of the financial year		219,043	98,633	120,410	-
Surplus/(deficit) for the year		2,901	2,901	-	-
Net asset revaluation increment/(decrement)		-	-	-	-
Balance at end of the financial year		221,944	101,534	120,410	-

Statement of Cash Flows

For the four years ending 30 June 2023

	Forecast	Budget	Strategic Resource Plan		
	Actual		Projections		
	2018/19	2019/20	2020/21	2021/22	2022/23
Notes	\$'000	\$'000	\$'000	\$'000	\$'000
	Inflows (Outflows)	Inflows (Outflows)	Inflows (Outflows)	Inflows (Outflows)	Inflows (Outflows)
Cash flows from operating activities					
Rates and charges	12,645	13,206	13,256	13,560	14,042
Statutory fees and fines	382	258	281	291	296
User fees	2,021	2,461	2,450	2,546	2,612
Grants - operating	9,871	8,958	9,040	9,350	9,527
Grants - capital	1,721	2,922	2,638	1,348	1,343
Interest received	161	212	200	200	200
Other receipts	2,074	4,195	4,726	4,661	4,715
Employee costs	(11,252)	(13,082)	(13,281)	(13,622)	(13,955)
Materials and services	(8,611)	(9,603)	(9,716)	(9,916)	(10,108)
GST Received / (Paid)		1,306	1,349	1,240	1,236
Other payments	(506)	(316)	(425)	(327)	(333)
Net cash provided by/(used in) operating activities 4.4.1	8,506	10,517	10,518	9,331	9,574
Cash flows from investing activities					
Payments for property, infrastructure, plant and equipment	(9,562)	(11,965)	(10,942)	(9,728)	(9,712)
Proceeds from sale of property, infrastructure, plant and equipment	619	580	605	594	600
Payments for investments	(98)	-	-	-	-
Net cash provided by/ (used in) investing activities 4.4.2	(9,041)	(11,385)	(10,337)	(9,134)	(9,112)
Cash flows from financing activities					
Finance costs	(42)	(33)	(27)	(20)	(14)
Repayment of borrowings	(101)	(108)	(116)	(90)	(95)
Net cash provided by/(used in) financing activities 4.4.3	(143)	(141)	(143)	(110)	(109)
Net increase/(decrease) in cash & cash equivalents	(678)	(1,009)	38	86	352
Cash and cash equivalents at the beginning of the financial year	10,261	9,583	8,574	8,612	8,698
Cash and cash equivalents at the end of the financial year	9,583	8,574	8,612	8,698	9,051

Statement of Capital Works

For the four years ending 30 June 2023

	NOTE S	Forecast	Budget	Strategic Resource Plan		
		Actual		Projections		
		2018/19	2019/20	2020/21	2021/22	2022/23
		\$'000	\$'000	\$'000	\$'000	\$'000
Property						
Land improvements		30	-	-	900	-
Total land		30	-	-	900	-
Building improvements		1,062	235	435	565	2,311
Total buildings		1,062	235	435	565	2,311
Total property		1,092	235	435	1,465	2,311
Plant and equipment						
Plant, machinery and equipment		1,155	1,195	1,319	1,079	1,295
Computers and telecommunications		245	315	225	235	235
Library books		86	90	133	96	92
Total plant and equipment		1,486	1,600	1,677	1,410	1,622
Infrastructure						
Roads		3,054	2,774	3,207	3,368	2,283
Bridges		958	1,225	890	-	247
Footpaths and cycleways		185	185	175	179	142
Kerb and channel		115	150	153	156	159
Drainage		651	980	755	750	365
Recreational, leisure and community facilities		1,578	3,285	1,110	565	470
Waste management		632	90	635	381	50
Parks, open space and streetscapes		234	83	680	330	930
Other infrastructure		265	270	230	240	250
Total infrastructure		7,672	9,042	7,835	5,969	4,896
Total capital works expenditure	4.5.1	10,250	10,877	9,947	8,844	8,829
Represented by:						
New asset expenditure		2,667	3,105	2,840	2,525	2,520
Asset renewal expenditure		6,578	6,482	5,928	5,270	5,262
Asset expansion expenditure		1,005	954	1,180	1,049	1,047
Asset upgrade expenditure		-	336	-	-	-
Total capital works expenditure	4.5.1	10,250	10,877	9,947	8,844	8,829
Funding sources represented by:						
Grants		1,721	3,908	3,670	2,375	2,375
Contributions		-	5	-	-	-
Council cash		8,529	6,964	6,277	6,469	6,454
Total capital works expenditure	4.5.1	10,250	10,877	9,947	8,844	8,829

Statement of Human Resources

For the four years ending 30 June 2023

	Forecast	Budget	Strategic Resource Plan		
	Actual		Projections		
	2018/19	2019/20	2020/21	2021/22	2022/23
	\$'000	\$'000	\$'000	\$'000	\$'000
Staff expenditure					
Employee costs - operating	11,526	12,582	12,834	13,154	13,484
Employee costs - capital	447	350	360	370	380
Total staff expenditure	11,973	12,932	13,194	13,524	13,864
	FTE	FTE	FTE	FTE	FTE
Staff numbers					
Employees	162	162	162	162	162
Total staff numbers	162	162	162	162	162

A summary of human resources expenditure categorised according to the organisational structure of Council is included below:

Department	Budget	Comprises			
	2019/20	Permanent	Casual	Temporary	
	\$'000	Full Time	Part time		
	\$'000	\$'000	\$'000	\$'000	\$'000
Chief Executive Office	289	289	-	-	-
Community Wellbeing	5,373	1,385	3,566	422	-
Corporate Services	2,058	1,448	535	75	-
Infrastructure Services	4,462	4,011	335	116	-
Strategic Development	400	318	82	-	-
Total	12,582	7,451	4,518	613	-
Capitalised labour costs	350				
Total expenditure	12,932				

A summary of the number of full time equivalent (FTE) Council staff in relation to the above expenditure is included below:

Department	Budget	Comprises			
	2019/20	Permanent	Casual	Temporary	
		Full Time	Part time		
Chief Executive Office	2	2.0	-	-	-
Community Wellbeing	69	15.0	48.5	5.2	-
Corporate Services	23	15.0	7.0	0.9	-
Infrastructure Services	59	52.0	5.2	1.5	-
Strategic Development	4	3.0	1.2	-	-
Total	156	87.0	61.8	7.5	-
Capitalised labour costs	6				
Total staff	162				

4. Notes to the financial statements

This section presents detailed information on material components of the financial statements. Council needs to assess which components are material, considering the dollar amounts and nature of these components.

4.1 Comprehensive Income Statement

4.1.1 Rates and charges

Rates and charges are required by the Act and the Regulations to be disclosed in Council's annual budget.

In developing the Strategic Resource Plan, rates and charges were identified as an important source of revenue. Planning for future rate increases has therefore been an important component of the Strategic Resource Planning process. The Fair Go Rates System (FGRS) sets out the maximum amount councils may increase rates in a year. For 2019/2020 the FGRS cap has been set at 2.5%. The cap applies to both general rates and municipal charges and is calculated on the basis of council's average rates and charges.

The level of required rates and charges has been considered in this context, with reference to Council's other sources of income and the planned expenditure on services and works to be undertaken for the community.

To achieve these objectives while maintaining service levels and a strong capital expenditure program, the average general rate and the municipal charge will increase by 2.5% in line with the rate cap.

The kerbside, recycling and greenwaste collection charge is to increase by 2.37%. The municipal charge will remain at the same level as 2018/2019

This will raise total rates and charges for 2019/20 to \$13.090m.

4.1.1(a) The reconciliation of the total rates and charges to the Comprehensive Income Statement is as follows:

	2018-19 Forecast Actual \$'000	2019/20 Budget \$'000	Change \$'000	%
General rates*	10,061	10,367	306	3.04%
Municipal charge*	630	633	3	0.48%
Waste management charge	1,848	1,902	54	2.93%
Interest on rates and charges	77	70	-7	-9.09%
Revenue in lieu of rates	156	118	-38	-24.36%
Total rates and charges	12,772	13,090	318	2.49%

*These items are subject to the rate cap established under the FGRS

4.1.1(b) The rate in the dollar to be levied as general rates under section 158 of the Act for each type or class of land compared with the previous financial year.

Type or class of land	2018/19 cents/\$CIV*	2019/20 cents/\$CIV*	Change
Residential properties	0.006468	0.006330	-2.13%
Commercial/industrial properties	0.006644	0.006506	-2.08%
Farm irrigation district properties	0.005750	0.005455	-5.13%
Farm dryland properties	0.004650	0.004342	-6.62%
Cultural and recreation properties	0.003234	0.003165	-2.13%

4.1.1(c) The estimated total amount to be raised by general rates plus municipal charge in relation to each type or class of land compared with the previous financial year.

Type or class of land	2018/19	2019/20	Change	
	\$'000	\$'000	\$'000	%
Residential properties	5,873	6,074	201	3.42%
Commercial/industrial properties	904	925	21	2.32%
Farm irrigation district properties	2,642	2,729	87	3.29%
Farm dryland properties	1,236	1,260	24	1.94%
Cultural and recreation properties	12	12	-	0.00%
Total amount to be raised by general rates	10,667	11,000	333	3.12%

4.1.1(d) The number of assessments in relation to each type or class of land, and the total number of assessments, compared with the previous financial year.

Type or class of land	2018/19	2019/20	Change	
	Number	Number	Number	%
Residential properties	4,627	4,644	17	0.37%
Commercial/industrial properties	518	516	-2	-0.39%
Farm irrigation district properties	1,151	1,154	3	0.26%
Farm dryland properties	429	435	6	1.40%
Cultural and recreation properties	11	11	-	0.00%
Total number of assessments	6,736	6,760	24	0.36%

4.1.1(e) The basis of valuation to be used is the Capital Improved Value (CIV).

4.1.1(f) The estimated total value of each type or class of land, and the estimated total value of land, compared with the previous financial year.

Type or class of land	2018/19	2019/20	Change	
	\$'000	\$'000	\$'000	%
Residential properties	835,106	886,253	51,147	6.12%
Commercial/industrial properties	128,075	134,177	6,102	4.76%
Farm irrigation district properties	442,885	482,802	39,917	9.01%
Farm dryland properties	261,218	285,326	24,108	9.23%
Cultural and recreation properties	3,493	3,507	14	0.40%
Total value of land	1,670,777	1,792,065	121,288	7.26%

4.1.1(g) The municipal charge under Section 159 of the Act compared with the previous financial year.

Type of Charge	Per Rateable	Per Rateable	Change	
	Property	Property		
	2018/19	2019/20		
	\$	\$	\$	%
Municipal	100	100	-	0.00%

4.1.1(h) The estimated total amount to be raised by municipal charges compared with the previous financial year.

Type of Charge	2018/19	2019/20	Change	
	\$	\$	\$	%
Municipal	631	633	2	0.32%

4.1.1(i) The rate or unit amount to be levied for each type of service rate or charge under Section 162 of the Act compared with the previous financial year.

Type of Charge	Per Rateable Property	Per Rateable Property	Change	
	2018/19	2019/20		
	\$	\$	\$	%
Kerbside collection 120 litre bin	342	350	8	2.34%
Kerbside collection 240 litre bin	490	502	12	2.45%
Greenwaste collection	54	55	1	1.85%
Total	886	907	21	2.37%

4.1.1(j) The estimated total amount to be raised by each type of service rate or charge, and the estimated total amount to be raised by service rates and charges, compared with the previous financial year.

Type of Charge	2018/19	2019/20	Change	
	\$	\$	\$	%
	Kerbside collection 120 litre bin	1,466	1,502	36
Kerbside collection 240 litre bin	333	348	15	4.47%
Greenwaste collection	49	52	3	5.62%
Total	1,848	1,902	54	2.93%

4.1.1(k) The estimated total amount to be raised by all rates and charges compared with the previous financial year.

	2018/19	2019/20	Change	
	\$'000	\$'000	\$'000	%
	General rates	10,053	10,367	314
Municipal charge	630	633	3	0.48%
Kerbside collection and recycling	1,848	1,902	54	2.93%
Supplementary rates and charges	8	-	8	0.00%
Revenue in lieu of rates	156	118	38	-24.36%
Total Rates and charges	12,695	13,020	325	2.56%

4.1.1(l) Fair Go Rates System Compliance.

Gannawarra Shire Council is required to comply with the State Government's Fair Go Rates System (FGRS). The table below details the budget assumptions consistent with the requirements of the Fair Go Rates System.

	2018/19	2019/20
Total Rates (Excluding Culture & Recreation)	\$ 10,719,390	\$ 10,987,375
Number of rateable properties (Excluding Culture & Recreation)	6,749	6,749
Base Average Rate	1588.29	1628.00
Maximum Rate Increase (set by the State Government)	2.25%	2.50%
Capped Average Rate	\$ 1,585	\$ 1,628.00
Maximum General Rates and Municipal Charges Revenue	\$ 10,663,265	\$ 10,987,375
Budgeted General Rates and Municipal Charges Revenue	\$ 10,655,527	\$ 10,987,375
Budgeted Supplementary Rates	\$ -	\$ -
Budgeted Total Rates and Municipal Charges Revenue	\$ 10,655,527	\$ 10,987,375

4.1.1(m) Any significant changes that may affect the estimated amounts to be raised by rates and charges.

There are no known significant changes which may affect the estimated amounts to be raised by rates and charges. However, the total amount to be raised by rates and charges may be affected by:

- The making of supplementary valuations.
- The variation of returned levels of value (e.g. valuation appeals).
- The amount of Revenue in lieu of rates is subject to the Electricity Industry Act 2000.
- Changes of use of land such that rateable land becomes non-rateable land and vice versa.
- Changes of use of land such that residential land becomes business land and vice versa.

4.1.1(n) Differential rates

Rates to be levied

The rate and amount of rates payable in relation to land in each category of differential are:

- A general rate of 0.6330% (0.006330 cents in the dollar of CIV) for all rateable residential properties.
- A general rate of 0.6506% (0.006506 cents in the dollar of CIV) for all rateable commercial/industrial properties.
- A general rate of 0.5455% (0.005455 cents in the dollar of CIV) for all rateable farm irrigation district properties.
- A general rate of 0.4342% (0.004342 cents in the dollar of CIV) for all rateable farm dryland properties.
- A general rate of 0.3165% (0.003165 cents in the dollar of CIV) for all rateable cultural and recreational properties.

Each differential rate will be determined by multiplying the Capital Improved Value of each rateable land (categorised by the characteristics described below) by the relevant percentages indicated above.

Details of the objectives of each differential rate, the types of classes of land, which are subject to each differential rate and the uses of each differential rate, are set out below.

Commercial/industrial land

Commercial/industrial land is any land, which is:

- Occupied for the principal purpose of carrying out the manufacture or production of, or trade in, goods or services; or
- Unoccupied but zoned commercial or industrial under the Gannawarra Planning Scheme.

The objective of this differential rate is to ensure that all rateable land makes an equitable financial contribution to the cost of carrying out the functions of Council, including (but not limited to) the:

- Construction and maintenance of infrastructure assets;
- Development and provision of health and community services; and
- Provision of general support services.

The types and classes of rateable land within this differential rate are those having the relevant characteristics described above. The money raised by the differential rate will be applied to the items of expenditure described in the Budget by Council. The level of the rate for land in this category is considered to provide for an appropriate contribution to Council's budgeted expenditure, having regard to the characteristics of the land. The geographic location of the land within this differential rate is wherever located within the shire district, without reference to ward boundaries. The use of the land within this differential rate, in the case of improved land, is any use of land.

The money raised by the differential rate will be applied to the items of expenditure described in the Budget by Council. The level of the rate for land in this category is considered to provide for an appropriate contribution to Council's budgeted expenditure, having regard to the characteristics of the land.

The geographic location of the land within this differential rate is wherever located within the shire district, without reference to ward boundaries.

The use of the land within this differential rate, in the case of improved land, is any use of land.

The characteristics of planning scheme zoning are applicable to the determination of vacant land which will be subject to the rate applicable to commercial land. The vacant land affected by this rate is that which is zoned commercial and/or industrial under the Gannawarra Planning Scheme. The classification of land which is improved will be determined by the occupation of that land and have reference to the planning scheme zoning.

The types of buildings on the land within this differential rate are all buildings which are now constructed on the land or which are constructed prior to the expiry of the 2018/19 financial year.

General Residential land

Residential land is any land, which is:

- Occupied for the principal purpose of physically accommodating persons; or
- Unoccupied land which is not classified as commercial/industrial land, farm irrigation district land or farm dryland.

The objective of this differential rate is to ensure that all rateable land makes an equitable financial contribution to the cost of carrying out the functions of Council, including (but not limited to) the:

- Construction and maintenance of infrastructure assets;
- Development and provision of health and community services; and
- Provision of general support services.

The types and classes of rateable land within this differential rate are those having the relevant characteristics described above. The money raised by the differential rate will be applied to the items of expenditure described in the Budget by Council. The level of the rate for land in this category is considered to provide for an appropriate contribution to Council's budgeted expenditure, having regard to the characteristics of the land. The geographic location of the land within this differential rate is wherever located within the shire district, without reference to ward boundaries. The use of the land within this differential rate, in the case of improved land, is any use of land.

The money raised by the differential rate will be applied to the items of expenditure described in the Budget by Council. The level of the rate for land in this category is considered to provide for an appropriate contribution to Council's budgeted expenditure, having regard to the characteristics of the land.

The geographic location of the land within this differential rate is wherever located within the shire district, without reference to ward boundaries.

The use of the land within this differential rate, in the case of improved land, is any use of land.

The characteristics of planning scheme zoning are applicable to the determination of vacant land which will be subject to the rate applicable to residential land. The vacant land affected by this rate is that which is zoned residential under the Gannawarra Planning Scheme. The classification of land which is improved will be determined by the occupation of that land and have reference to the planning scheme zoning.

The types of buildings on the land within this differential rate are all buildings which are now constructed on the land or which are constructed prior to the expiry of the 2018/19 financial year.

Farmland Irrigation District land

Farmland Irrigation District land is any land, which is farmland that is in the irrigation district defined by the relevant Water Authority within the Gannawarra Shire Council boundaries; or unoccupied but zoned farmland under the Gannawarra Planning Scheme and which is not commercial/industrial land, general/residential land or farmland (dryland).

The objective of this differential rate is to ensure that all rateable land makes an equitable financial contribution to the cost of carrying out the functions of Council, including (but not limited to) the:

- Construction and maintenance of infrastructure assets
- Development and provision of health and community services
- Provision of general support services.

The types and classes of rateable land within this differential rate are those having the relevant characteristics described above. The money raised by the differential rate will be applied to the items of expenditure described in the Budget by Council. The level of the rate for land in this category is considered to provide for an appropriate contribution to Council's budgeted expenditure, having regard to the characteristics of the land. The geographic location of the land within this differential rate is wherever located within the shire district, without reference to ward boundaries. The use of the land within this differential rate, in the case of improved land, is any use of land.

The money raised by the differential rate will be applied to the items of expenditure described in the Budget by Council. The level of the rate for land in this category is considered to provide for an appropriate contribution to Council's budgeted expenditure, having regard to the characteristics of the land.

The geographic location of the land within this differential rate is wherever it is located within the shire district, without reference to ward boundaries.

The use of the land within this differential rate, in the case of improved land, is any use of land.

Farmland (dryland)

Farmland (dryland) is any land, which is farmland that is not defined as farmland irrigation district land or unoccupied but zoned farmland under the Gannawarra Planning Scheme and which is not commercial/industrial, general/residential or farmland irrigation district land.

The objective of this differential rate is to ensure that all rateable land makes an equitable financial contribution to the cost of carrying out the functions of Council, including (but not limited to) the:

- Construction and maintenance of infrastructure assets
- Development and provision of health and community services
- Provision of general support services.

The types and classes of rateable land within this differential rate are those having the relevant characteristics described above. The money raised by the differential rate will be applied to the items of expenditure described in the Budget by Council. The level of the rate for land in this category is considered to provide for an appropriate contribution to Council's budgeted expenditure, having regard to the characteristics of the land. The geographic location of the land within this differential rate is wherever located within the shire district, without reference to ward boundaries. The use of the land within this differential rate, in the case of improved land, is any use of land.

The money raised by the differential rate will be applied to the items of expenditure described in the Budget by Council. The level of the rate for land in this category is considered to provide for an appropriate contribution to Council's budgeted expenditure, having regard to the characteristics of the land.

The geographic location of the land within this differential rate is wherever it is located within the shire district, without reference to ward boundaries.

The use of the land within this differential rate, in the case of improved land, is any use of land.

4.1.2 Statutory fees and fines

	Forecast Actual 2018/19 \$'000	Budget 2019/20 \$'000		Change \$'000	%
Local Laws	119	121		2	2%
Planning fees	163	80	-	83	-51%
Building fees	94	50	-	44	-47%
Other	6	1	-	5	-83%
Total statutory fees and fines	382	252	-	130	-34%

Statutory fees relate mainly to fees and fines levied in accordance with legislation and include animal registrations, Public Health and Wellbeing Act 2008 registrations and local law fines. Increases in statutory fees are made in accordance with legislative requirements.

4.1.3 User fees

	Forecast Actual 2018/19 \$'000	Budget 2019/20 \$'000		Change \$'000	%
Aged and health services	354	395		41	12%
Arts & culture	21	22		1	5%
Chargeable Works	695	1,001		306	44%
Local Laws	19	20		1	5%
Waste management	194	264		70	36%
Swimming areas	116	132		16	14%
Halls and recreation	27	25	-	2	-7%
Child care/children's programs	537	444	-	93	-17%
Other	58	101		43	74%
Total user fees	2,021	2,404		383	19%

User charges relate mainly to the recovery of service delivery costs through the charging of fees to users of Council's services. These include separate rating schemes, use of leisure, entertainment and other community facilities and the provision of human services such as family day care and home help services. In setting the budget, the key principle for determining the level of user charges is an evaluation of the fees in line with CPI increases or market levels.

A detailed listing of fees and charges is included in Appendix A.

4.1.4 Grants

Grants are required by the Act and the Regulations to be disclosed in Council's annual budget.

	Forecast Actual 2018/19 \$'000	Budget 2019/20 \$'000		Change \$'000	%
Grants were received in respect of the following:					
Summary of grants					
Commonwealth funded grants	7,587	6,960	-	627	-8%
State funded grants	4,005	5,766		1,761	44%
Total grants received	11,592	12,726		1,134	10%
(a) Operating Grants					
Recurrent - Commonwealth Government					
Financial Assistance Grants	5,731	5,826		95	2%
Roads to recovery	1,024	1,054		30	3%
Family day care	100	80	-	20	-20%
Recurrent - State Government					
Children services	775	798		23	3%
Aged and general home care	1,172	1,249		77	7%
School crossing supervisors	20	30		10	50%
Public health	92	39	-	53	-58%
Libraries, art and culture	146	148		2	1%
Maternal and child health	176	245		69	39%
Recreation	423	250	-	173	100%
Other	212	153	-	59	-28%
Total recurrent grants	9,871	9,872		1	0%
Total operating grants	9,871	9,872		1	0%
(b) Capital Grants					
Non-recurrent - Commonwealth Government					
Roads	732	-	-	732	-100%
Non-recurrent - State Government					
Buildings	414	10	-	404	-98%
Library	6	6		-	0%
Bridges	487	817		330	68%
Underground drainage	-	123		123	#DIV/0!
Waste management	67	-	-	67	-100%
Recreation and leisure	-	1,890		1,890	100%
Parks and streetscape	15	8	-	7	-47%
Total non-recurrent grants	1,721	2,854		1,133	66%
Total capital grants	1,721	2,854		1,133	66%
Total Grants	11,592	12,726		1,134	10%

Operating grants include all monies received from State and Federal sources for the purposes of funding the delivery of Council's services to ratepayers. Overall, the level of operating grants is expected to remain constant. The Victorian Grants Commission (VGC) are proposing to pay 50% of the 2019/2020 grant allocation in June 2019. This budget assumes the practice of the VGC in paying 50% of the grant in advance will continue and as such a full years grant allocation is shown for 2019/2020.

4.1.5 Contributions

	Forecast Actual 2018/19 \$'000	Budget 2019/20 \$'000		Change \$'000	%
Monetary	146	94	-	52	-36%
Monetary - Developer	-	5		5	#DIV/0!
Total contributions	146	99	-	47	-32%

Prior year included a contribution from the State Revenue Office representing their share of the cost of revaluing rateable property (2018/2019 \$111,512). Future revaluations are being undertaken by the Valuer General's Office at no cost to Council.

4.1.6 Other income

	Forecast Actual 2018/19 \$'000	Budget 2019/20 \$'000		Change \$'000	%
Interest	131	142		11	8%
Dividends	-	-		-	0%
Investment property rental	273	290		17	6%
Reimbursements	1,608	2,537		929	58%
Total other income	2,012	2,969		957	48%

Other income relates to a range of items such as cost recoups and other miscellaneous income items. It also includes interest revenue on investments and rate arrears. The shift in reimbursements is due to the changes in funding for Children Services.

4.1.7 Employee costs

	Forecast Actual 2018/19 \$'000	Budget 2019/20 \$'000		Change \$'000	%
Wages and salaries	9,961	10,986		1,025	10%
WorkCover	186	196		10	5%
Superannuation	987	1,053		66	7%
FBT	104	96	-	8	-8%
Other	288	251	-	37	-13%
Total employee costs	11,526	12,582		1,056	9%

Employee costs are forecast to increase by 9% compared to 2018/2019. The increase can be attributed to the following factors:

Wage increase of 2% following the completion of the Enterprise Bargaining Agreement negotiations plus movements within band levels by employees during the term of the budget has been.

An increase in the level of enrolments at the children's centre and the changes in service delivery in the community care area has led to an increase of an additional 8 employees in the Community Wellbeing Directorate. Additional levels of funding and user charges within the children's centre and community care are sufficient to cover the increased labour costs.

Other employee costs include staff recruitment, training and various allowances such as on-call, availability and travel.

4.1.8 Materials and services

	Forecast	Budget	Change	
	Actual 2018/19 \$'000	2019/20 \$'000	\$'000	%
Operational materials	2,224	2,386	162	7%
Operational services	3,302	3,662	360	11%
Contract payments	232	194	38	-16%
Corporate strategies and reviews	355	175	180	-51%
Building maintenance	35	78	43	123%
Utilities	742	741	1	0%
Office administration	554	563	9	2%
Information technology	391	481	90	23%
Bank charges	31	30	1	-3%
Insurance	330	315	15	-5%
Consultants	279	320	41	15%
Contributions	226	228	2	1%
Total materials and services	8,701	9,173	472	5%

Materials and services include the purchases of consumables, payments to contractors for the provision of services and utility costs. Materials and services are forecast to increased by 5% compared to 2018/2019.

The budget for 2019/20 has allowed \$85k for Central Landfill future works plan, \$500k for Community Sports & Recreation Projects and also carry over projects including Kerang Riverside Park and Macorna Recreation Reserve.

Provision has been made for the Corporate Strategies and reviews \$175k which includes Coporate review, Early years plan, Aquatic strategy, Gender Equity audit and Communications and Engagement Strategy review.

4.1.9 Depreciation and amortisation

	Forecast	Budget	Change	
	Actual 2018/19 \$'000	2019/20 \$'000	\$'000	%
Land improvements	57	60	3	5%
Buildings	501	513	12	2%
Office equipment	240	207	33	-14%
Library books	58	66	8	14%
Plant & equipment	753	927	174	23%
Roads	2,526	2,544	18	1%
Bridges	250	245	5	-2%
Footpaths	127	130	3	2%
Kerb & channel	221	223	2	1%
Parks & streetscape	60	64	4	7%
Recreation & leisure	322	355	33	10%
Waste management	35	46	11	31%
Aerodrome	76	76	-	0%
Drainage	238	247	9	4%
Other infrastructure	167	171	4	2%
Total depreciation and amortisation	5,631	5,874	243	4%

4.1.10 Other expenses

	Forecast Actual 2018/19 \$'000	Budget 2019/20 \$'000		Change \$'000	%
Audit fees	78	88		10	13%
Mayoral and Councillor allowance	220	209	-	11	-5%
Valuations	8	5	-	3	-38%
Total other expenses	306	302	-	4	-1%

Other expenses are forecast to decrease by 2 % for financial year 2019/20.

4.2 Balance Sheet

4.2.1 Assets

Cash and cash equivalents include cash and investments such as cash held in the bank and in petty cash and the value of investments in deposits or other highly liquid investments with short term maturities of three months or less. These balances are projected to decrease by \$1.049m during the year leaving a balance of cash and cash equivalents of \$8.534m.

Trade and other receivables are monies owed to Council by ratepayers and others. Short term debtors are not expected to change significantly in the budget.

Property, infrastructure, plant and equipment is the largest component of Council's worth and represents the value of all the land, buildings, roads, vehicles, equipment, etc which has been built up by Council over many years. The \$4.607m increase in this balance is attributable to the net result of the capital works program, depreciation and written down value of assets sold.

4.2.2 Liabilities

Trade and other payables are amounts that Council owes to suppliers as at 30 June 2020. These liabilities are budgeted to remain consistent with 2018/2019 levels.

Provisions include accrued long service leave and annual leave owing to employees. These employee entitlements are only expected to increase marginally due to more active management of entitlements despite factoring in an increase for Collective Agreement outcomes.

Interest-bearing loans and borrowings are borrowings of Council. The Council is budgeting to repay loan principal of \$0.108m over the year.

4.2.3 Borrowings

The table below shows information on borrowings specifically required by the Regulations.

	2018/19 \$	2019/20 \$
Amount borrowed as at 30 June of the prior year	665,636	564,271
Amount proposed to be borrowed	-	-
Amount projected to be redeemed	(101,365)	(108,481)
Amount of borrowings as at 30 June	564,271	455,790

4.3 Statement of changes in Equity

4.3.1 Reserves

Asset revaluation reserve which represents the difference between the previously recorded value of assets and their current valuations. No asset revaluations are planned for 2019/2020 at this stage.

4.3.2 Equity

Accumulated surplus which is the value of all net assets less Reserves that have accumulated over time. The increase in accumulated surplus of \$2.096m results directly from the operating surplus for the year.

4.4 Statement of Cash Flows

4.4.1 Net cash flows provided by/used in operating activities

It is expected that income will be \$10.477m higher than operating expenditure. This amount includes capital grants of \$2.922m and is prior to any capital expenditure.

The net cash flows from operating activities does not equal the surplus (deficit) for the year as the expected revenues and expenses of the Council include non-cash items which have been excluded from the Cash Flow Statement.

4.4.2 Net cash flows provided by/used in investing activities

The amount of \$11.385m represents the amount of capital expenditure less any movements within Council's cash reserves and after taking into account any proceeds from the sale of assets.

4.4.3 Net cash flows provided by/used in financing activities

The amount of \$0.141m represents the costs associated with Council's borrowings.

4.5 Capital works program

This section presents a listing of the capital works projects that will be undertaken for the 2019/20 year, classified by expenditure type and funding source. Works are also disclosed as current budget or carried forward from prior year.

4.5.1 Summary

	Forecast Actual 2018/19 \$'000	Budget 2019/20 \$'000	Change \$'000	%
Property	1,080	235	- 845	-78.24%
Plant and equipment	1,454	1,600	146	10.04%
Infrastructure	7,716	9,042	1,326	17.19%
Total	10,250	10,877	627	6.12%

	Project Cost \$'000	Asset expenditure types				Summary of Funding Sources		
		New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	Grants \$'000	Contrib. \$'000	Council cash \$'000
Property	235	65	107	43	20	10	-	225
Plant and equipment	1,500	-	1,460	40	-	6	-	1,494
Infrastructure	9,142	3,040	4,915	871	316	3,892	5	5,240
Total	10,877	3,105	6,482	954	336	3,908	5	6,959

4.5.2 Current Budget

Capital Works Area	Project Cost \$'000	Asset expenditure types				Summary of Funding Sources		
		New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	Grants \$'000	Contrib. \$'000	Council cash \$'000
PROPERTY								
Building Improvements								
Gannawarra children's centre works - Kerang	95	-	95	-	-	-	-	95
Kerang office airconditioning	15	-	12	3	-	-	-	15
Kerang library airconditioning access	40	-	-	40	-	-	-	40
Kerang multi-purpose centre (consultation and design)	65	65	-	-	-	-	-	65
Lalbert - showers in public toilet	20	-	-	-	20	10	-	10
TOTAL PROPERTY	235	65	107	43	20	10	-	225
PLANT AND EQUIPMENT								
Plant, Machinery and Equipment								
Light plant replacement	535	-	535	-	-	-	-	535
Heavy plant replacement	660	-	660	-	-	-	-	660
Computers and Telecommunications								
IT Capital renewals	200	-	160	40	-	-	-	200
Communication equipment on LMW tower	15	-	15	-	-	-	-	15
Library books								
Library resources	90	-	90	-	-	6	-	84
TOTAL PLANT AND EQUIPMENT	1,500	-	1,460	40	-	6	-	1,494
INFRASTRUCTURE								
Roads								
Gravel re-sheeting program	954	-	954	-	-	454	-	500
Sealed roads rehabilitation program	1,020	-	1,020	-	-	600	-	420
Bitumen road reseal program	800	-	800	-	-	-	-	800
Bridges								
Quambatook - Boort Rd bridge	635	-	508	-	127	423	-	212
Appin South bridge	590	-	472	-	118	393	-	197

Capital Works Area	Project Cost \$'000	Asset expenditure types				Summary of Funding Sources		
		New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	Grants \$'000	Contrib. \$'000	Council cash \$'000
Footpaths and Cycleways								
Footpath replacement program	110	-	110	-	-	-	-	110
Riverside Park Scoresby Street footpath	25	25	-	-	-	-	-	25
Kerb replacement program	150	-	150	-	-	-	-	150
Gannwarra arts trail design	50	50	-	-	-	-	-	50
Drainage								
Stormwater pumps - Wyndham Street	120	-	96	24	-	-	-	120
Quambatook levee continuation (Stage 2)	400	400	-	-	-	53	-	347
Koondrook township flood study	150	150	-	-	-	20	-	130
Recreational, Leisure & Community Facilities								
Swimming pool renewal program	135	-	108	27	-	-	-	135
Respark the Park - Community playground - Quambatook	115	-	57	58	-	65	-	50
Leitchville playground consolidation (Kitchener Street)	50	-	17	17	16	-	-	50
Promotional infrastructure	25	25	-	-	-	-	-	25
Town boundary entrances and signage	25	-	13	12	-	-	-	25
Cohuna skate park	60	-	-	60	-	-	-	60
Loddon River fishing jetties	110	110	-	-	-	110	-	-
Sustainable recreational water for Quambatook	610	610	-	-	-	305	-	305
Lake Charm signage and promotion improvements	30	-	-	30	-	15	-	15
Waste Management								
Transfer station upgrade	90	-	45	45	-	-	-	90
Parks, Open Space and Streetscapes								
Automating irrigation systems	50	-	-	50	-	-	-	50
Tree planting program	17	-	-	17	-	-	-	17
Lyall Park and Avenue - tree planting	16	-	-	16	-	8	-	8
Other Infrastructure								
Strategic project development and planning	220	55	55	55	55	-	5	215
Climate change adaptation	50	-	50	-	-	-	-	50
TOTAL INFRASTRUCTURE	6,607	1,425	4,455	411	316	2,446	5	4,156
TOTAL NEW CAPITAL WORKS	8,342	1,490	6,022	494	336	2,462	5	5,875

4.5.3 Works carried forward from the 2018/19 year

Capital Works Area	Project Cost \$'000	Asset expenditure types				Summary of Funding Sources		
		New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	Grants \$'000	Contrib. \$'000	Council cash \$'000
Computers and Telecommunications								
IT Strategic Upgrade	100	-	40	60	-	-	-	100
TOTAL PLANT AND EQUIPMENT	100	-	40	60	-	-	-	100
Drainage								
Southern levee acquisition	80	80	-	-	-	-	-	80
Quambatook levee continuation (Stage 1)	210	210	-	-	-	50	-	160
Richardson Street drainage	20	-	20	-	-	-	-	20
Recreational, Leisure & Community Facilities								
Koondrook nature based tourism hub	425	425	-	-	-	725	-	- 300
Koondrook Caravan Park stage 2	350	-	175	175	-	-	-	350
Kangaroo Lake recreational and power boat	450	-	225	225	-	220	-	230
Koondrook waterfront connections	500	500	-	-	-	250	-	250
Cohuna waterfront connections	400	400	-	-	-	200	-	200
TOTAL INFRASTRUCTURE	2,435	1,615	420	400	-	1,445	-	990
TOTAL CARRIED FORWARD CAPITAL WORKS 2018/19	2,535	1,615	460	460	-	1,445	-	1,090
Total Capital Works	10,877	3,105	6,482	954	336	3,907	5	6,965

5. Financial performance indicators

The following table highlights Council's current and projected performance across a range of key financial performance indicators. These indicators provide a useful analysis of Council's financial position and performance and should be interpreted in the context of the organisation's objectives.

Indicator	Measure	Notes	Actual	Forecast	Budget	Strategic Resource Plan Projections			Trend
			2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	+/-
Operating position									
Adjusted underlying result	Adjusted underlying surplus (deficit) / Adjusted underlying revenue	1	13%	5%	3%	4%	5%	5%	+
Liquidity									
Working Capital	Current assets / current liabilities	2	320%	313%	291%	290%	290%	292%	o
Unrestricted cash	Unrestricted cash / current liabilities	3	263%	256%	233%	231%	229%	232%	o
Obligations									
Loans and borrowings	Interest bearing loans and borrowings / rate revenue	4	5%	4%	3%	3%	2%	1%	+
Loans and borrowings	Interest and principal repayments on interest bearing loans and borrowings / rate revenue		1%	1%	1%	1%	1%	1%	+
Indebtedness	Non-current liabilities / own source revenue		9%	10%	9%	8%	8%	7%	+
Asset renewal	Asset renewal expenses / Asset depreciation	5	93%	117%	110%	100%	88%	87%	-
Stability									
Rates concentration	Rate revenue / adjusted underlying revenue		43%	46%	45%	44%	45%	45%	-
Rates effort	Rate revenue / CIV of rateable properties in the municipality		1%	1%	1%	1%	1%	1%	o
Efficiency									
Expenditure level	Total expenses/ no. of property assessments		\$3,708	\$3,890	\$4,137	\$4,220	\$4,288	\$4,374	+
Revenue level	Residential rate revenue / no. of residential property assessments		\$1,254	\$1,269	\$1,308	\$1,347	\$1,387	\$1,428	+
Workforce turnover	No. of permanent staff resignations & terminations / average no. of permanent staff for the financial year		10%	10%	10%	10%	10%	10%	+

Key to Forecast Trend:

- + Forecasts improvement in Council's financial performance/financial position indicator
- o Forecasts that Council's financial performance/financial position indicator will be steady
- Forecasts deterioration in Council's financial performance/financial position indicator

Notes to indicators

1. Adjusted underlying result

The adjusted underlying result is the net surplus or deficit for the year adjusted for non-recurrent capital grants, non-monetary asset contributions, and capital contributions from other sources. It is a measure of financial sustainability and Council's ability to achieve its service delivery objectives as it is not impacted by capital income items which can often mask the operating result. The adjusted underlying result for the 2019/20 year is a surplus of \$0.848m which is a decrease of \$0.458m from the projected 2018/2019 year. In calculating the adjusted underlying result Council has excluded grants received for capital purposes which are non-recurrent and capital contributions from other sources but includes Road to Recovery funding as a recurrent grant. Contributions of non-monetary assets are excluded as the value of assets assumed by Council is dependent on the level of development activity each year.

2. Working Capital

This ratio indicates the level of current assets compared to current liabilities.

3. Unrestricted Cash

Unrestricted cash represents cash and cash equivalents held by Council less the amount of grants received during the year but not expended by 30 June and the amount of capital works not completed by 30 June 2020.

4. Debt compared to rates

While Council continues to fund works from our source revenues as compared to loan funds the level of debt compared to rates will continue to decrease.

5. Asset renewal

Asset renewal represents the amount of capital expenditure being directed towards the replacement of Council's existing assets. This ratio represents the amount of renewal as a percentage of the depreciation expense shown for each year. A ratio less than 100% represents an asset renewal gap. The level of renewal expenditure is dependant on the level of expenditure on new assets and upgrading existing assets.

Appendices

A Fees and charges schedule

This appendix presents the fees and charges of a statutory and non-statutory nature which will be charged in respect to various goods and services provided during the 2019/2020 year.

GANNAWARRA SHIRE COUNCIL

SCHEDULE OF FEES AND CHARGES 2019/2020 effective 1 July 2019

Note

**Statutory/
Discretionary**

Incl. GST

2019/2020

ENVIRONMENTAL HEALTH SERVICES

FOOD ACT REGISTRATION FEES

Class 1 Food Premises - Requiring External Food Safety Audits		Discretionary	No	\$	343.00
Class 2 Food Premises - Requiring Council Food Safety Audits (5 of less employed (including proprietor and his/her family)		Discretionary	No	\$	318.00
Class 2A Temporary Premises (Markets, Shows, Field Days, Exhibitions and like events)		Discretionary	No	\$	90.00
Class 3 Food Premises Inc. Food Vehicles - 5 or less employed		Discretionary	No	\$	191.00
Class 3A Temporary Premises (Markets, Shows, Field Days, Exhibitions and like events)		Discretionary	No	\$	49.00
More than 5 employed, an additional fee per employee		Discretionary	No	\$	39.00
Maximum Fee		Discretionary	No	\$	3,162.00
School Canteens (operated by voluntary organisation)		Discretionary	No	\$	191.00
Community Groups		Discretionary	No		
Food Act – Transfer of Registration (% of annual fee)		Discretionary	No	\$	224.00
Food Act - Registration of new Premise or Vehicle (establishment fee additional to registration fee) – (% of annual fee)		Discretionary	No	\$	224.00
Statutory Food Samples		Discretionary	No		
Non-compliant food samples	Per Re-Test	Discretionary	No	\$	217.00
Annual statutory inspection plus statutory on follow-up inspection		Discretionary	No		
Inspection Fee for non-compliant food premises	Per Inspection	Discretionary	No	\$	217.00
Requested inspection and Report		Discretionary	No	\$	217.00

PUBLIC HEALTH AND WELLBEING ACT: REGISTRATION FEES

Public Health and Wellbeing Act: Premises

Prescribed Accommodation premises – per year		Discretionary	No	\$	282.00
Health Act – Transfer of Registration (pro-rata % of annual fee)		Discretionary	No	\$	214.00
Health Act – Registration of new Premise or Vehicle (pro-rata % of annual fee)		Discretionary	No	\$	214.00
Health premises - low risk activities - hair and beauty therapy or beauty therapy only (per operator)		Discretionary	No	\$	90.00
Health premises - hairdressing only - one off fee (per operator)		Discretionary	No	\$	90.00
Health premises - low risk activities - maximum fee		Discretionary	No	\$	282.00
Health premises - high risk activities - skin penetration, tattooing, ear piercing, electrolysis		Discretionary	No	\$	282.00
Inspection fee - non-compliant health premises		Discretionary	No	\$	217.00
Requested inspection and report		Discretionary	No	\$	217.00
Swimming pools - includes annual requirement for inspection and microbiological analysis		Discretionary	No		

Public Health Requests

Water analysis - portable and non-portable (Including rainwater tanks)		Discretionary	No	\$	217.00
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SCHEDULE OF FEES AND CHARGES 2019/2020 effective 1 July 2019		Note	Statutory/ Discretionary	Incl. GST	2019/2020
ENVIRONMENT PROTECTION ACT REGISTRATION FEES					
Septic Tank Fees					
Application to install or alter a septic tank system			Discretionary	No	\$ 320.00
Minor alteration to existing system			Discretionary	No	\$ 217.00
Amend or reissue permit			Discretionary	No	\$ 57.00
Extension of permit (12 Months)			Discretionary	No	\$ 57.00
IMMUNISATIONS					
Influenza Vaccine			Discretionary	No	\$ 25.00
Hepatitis B - Adult			Discretionary	No	\$ 25.00
Hepatitis B - Paediatric			Discretionary	No	\$ 15.00
Hepatitis A - Adult			Discretionary	No	\$ 72.00
Hepatitis A - Paediatric			Discretionary	No	\$ 53.00
Twinrix (Hepatitis A & B) - Adult			Discretionary	No	\$ 87.00
Twinrix (Hepatitis A & B) - Paediatric			Discretionary	No	\$ 59.00
Boostrix			Discretionary	No	\$ 50.00
Chicken Pox			Discretionary	No	\$ 69.00
Pneumococcal			Discretionary	No	\$ 56.00
Gardasil			Discretionary	No	\$ 222.00
Menactra			Discretionary	No	\$ 100.00
I Pol			Discretionary	No	\$ 53.00
COMMUNITY SERVICES					
NDIS - National Disability Insurance Scheme					
Fees and charges as per 2018 NDIS Price Guide - Victoria			Discretionary	No	As per guide
Community Care Services (Rates per hour – maximum set by Government)					
Home Care Level 1 - Full Pensioner	Income Assessed: Refer to CHSP		Discretionary	No	\$ 10.55
Home Care Level 2 - Part Pensioner	Income Assessed: Refer to CHSP		Discretionary	No	\$ 15.75
Home Care Level 3 - Self Funded Retiree	Income Assessed: Refer to CHSP		Discretionary	No	\$ 34.05
Personal Care Level 1 - Full Pensioner	Income Assessed: Refer to CHSP		Discretionary	No	\$ 10.55
Personal Care Level 2 - Part Pensioner	Income Assessed: Refer to CHSP		Discretionary	No	\$ 16.75
Personal Care Level 3 - Self Funded Retiree	Income Assessed: Refer to CHSP		Discretionary	No	\$ 40.20
Respite Care Level 1 - Full Pensioner	Income Assessed: Refer to CHSP		Discretionary	No	\$ 11.55
Respite Care Level 2 - Part Pensioner	Income Assessed: Refer to CHSP		Discretionary	No	\$ 16.75
Respite Care Level 3 - Self Funded Retiree	Income Assessed: Refer to CHSP		Discretionary	No	\$ 40.20
Social Support - Group	Fee is activity related		Discretionary	No	\$ 10.00
Social Support - Individual - Full Pensioner	Income Assessed: Refer to CHSP		Discretionary	No	\$ 10.55
Social Support - Individual - Part Pensioner	Income Assessed: Refer to CHSP		Discretionary	No	\$ 16.75

SCHEDULE OF FEES AND CHARGES 2019/2020 effective 1 July 2019		Note	Statutory/ Discretionary	Incl. GST	2019/2020
Social Support - Individual - Self Funded	Income Assessed: Refer to CHSP	Discretionary	No	\$	40.20
Property Maintenance Level 1 - Full Pensioner	Income Assessed: Refer to CHSP	Discretionary	No	\$	12.55
Property Maintenance Level 2 - Part Pensioner	Income Assessed: Refer to CHSP	Discretionary	No	\$	18.35
Property Maintenance Level 3 - Self Funded Retiree	Income Assessed: Refer to CHSP	Discretionary	No	\$	51.30
Transport Expenses - Fixed Fee (within townships)	Income Assessed: Refer to CHSP	Discretionary	No	\$	5.00
Transport Expenses - Intrashire	Income Assessed: Refer to CHSP	Discretionary	No	\$	0.87
Sleepover - Active (per hour) - Full Pensioner	Income Assessed: Refer to CHSP	Discretionary	No	\$	10.55
Sleepover - Active (per hour) - Part Pensioner	Income Assessed: Refer to CHSP	Discretionary	No	\$	16.75
Sleepover - Active (per hour) - Self Funded	Income Assessed: Refer to CHSP	Discretionary	No	\$	40.20
Sleepover - Inactive	Income Assessed: Refer to CHSP	Discretionary	No	\$	115.95
Food Services (Per meal)					
Meals on Wheels – 3 Courses	Includes Frozen meals	Discretionary	No	\$	11.55
Meals on Wheels – 2 Courses	Includes Frozen meals	Discretionary	No	\$	10.55
Meals on Wheels – 1 Courses	Includes Frozen meals	Discretionary	No	\$	9.40
Social Meal 3 Courses		Discretionary	No	\$	11.55
Social Meal 2 Courses		Discretionary	No	\$	10.00
Sandwiches		Discretionary	No	\$	4.15
Brokered Services (Rates per hour)					
Assessment / Case Management		Discretionary	Yes	\$	102.15
Home Care 1	Mon – Fri Hrs: 7.30am – 7.30pm	Discretionary	Yes	\$	49.10
Home Care 2	Mon – Fri Hrs: 7.30pm – 9.30pm (inc Sat 7.30am to 12pm)	Discretionary	Yes	\$	72.50
Home Care 3	Mon – Fri Hrs: 9.30pm – 7.30am (Sat 12pm to Mon 7.30am) incl. Public Holiday	Discretionary	Yes	\$	98.20
Personal Care 1	Mon – Fri Hrs: 7.30am – 7.30pm	Discretionary	Yes	\$	53.05
Personal Care 2	Mon – Fri Hrs: 7.30pm – 9.30pm (inc Sat 7.30am to 12pm), or 8 - 10 hrs consecutive care	Discretionary	Yes	\$	79.65
Personal Care 3	Mon – Fri Hrs: 9.30pm – 7.30am (Sat 12pm to Mon 7.30am) and Public Holiday or More than 10 hours consecutive care	Discretionary	Yes	\$	106.15
Respite Care 1	Mon – Fri Hrs: 7.30am – 7.30pm	Discretionary	Yes	\$	53.05
Respite Care 2	Mon – Fri Hrs: 7.30pm – 9.30pm (inc Sat 7.30am to 12pm), or 8 - 10 hrs consecutive care	Discretionary	Yes	\$	79.65

SCHEDULE OF FEES AND CHARGES 2019/2020 effective 1 July 2019		Note	Statutory/ Discretionary	Incl. GST	2019/2020
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Respite Care 3	Mon – Fri Hrs: 9.30pm – 7.30am (Sat 12pm to Mon 7.30am) and Public Holiday or More than 10 hours consecutive care	Discretionary	Yes	\$	106.15
Social Support - Individual 1	Mon – Fri Hrs: 7.30am – 7.30pm	Discretionary	Yes	\$	53.05
Social Support - Individual 2	Mon – Fri Hrs: 7.30pm – 9.30pm (inc Sat 7.30am to 12pm), or 8 - 10 hrs consecutive care	Discretionary	Yes	\$	79.65
Social Support - Individual 3	Mon – Fri Hrs: 9.30pm – 7.30am (Sat 12pm to Mon 7.30am) and Public Holiday or More than 10 hours consecutive care	Discretionary	Yes	\$	106.15
Sleepover - Active (per hour)	10pm - 6.30am	Discretionary	Yes	\$	106.15
Sleepover - Inactive	10pm-6.30am	Discretionary	Yes	\$	115.95
Property Maintenance		Discretionary	Yes	\$	69.10
Meals on Wheels – 3 Courses	Includes Frozen meals	Discretionary	Yes	\$	13.35
Meals on Wheels – 2 Courses	Includes Frozen meals	Discretionary	Yes	\$	11.75
Meals on Wheels - 1 Course		Discretionary	Yes	\$	10.60
Meals on Wheels - Sandwich		Discretionary	Yes	\$	4.80
Community Social Meal	Centre Based Meals	Discretionary	Yes	\$	10.00
Transport Expenses - Fixed Fee (within townships) (one way trip)		Discretionary	Yes	\$	5.00
Travel Expense	per kilometre	Discretionary	Yes	\$	1.50

Gannawarra Non Emergency Transport Service Client Contributions (All one way transport bookings calculated as "return" services)

Transport Contributions

Minimum Charge		Discretionary	Yes	\$	45.00
Transport under 100km from place of residence	per kilometre	Discretionary	Yes	\$	0.25
Transport over 100km from place of residence	per kilometre	Discretionary	Yes	\$	0.27
Business Client Charges	per kilometre	Discretionary	Yes	\$	0.80

SCHEDULE OF FEES AND CHARGES 2019/2020 effective 1 July 2019		Note	Statutory/ Discretionary	Incl. GST	2019/2020
CHILDREN SERVICES					
Long Day Care (Calendar Year)					
Full Day (per day) - 1 July to 31 December 2019	8.00am to 6.00pm	Discretionary	No	\$	88.40
Full Day (per day) - 1 January to 30 June 2020	8.00am to 6.00pm	Discretionary	No	\$	95.00
Half Day (per session) - 1 July to 31 December 2018	8.00am to 1.00pm or 1.00pm to 6.00pm	Discretionary	No	\$	50.00
Casual (per hour) - 1 July to 31 December 2019	Minimum 2 Hours	Discretionary	No	\$	12.68
Casual (per hour) - 1 January to 30 June 2020	Minimum 2 Hours	Discretionary	No	\$	13.20
Kindergarten Fees - Kerang (Calendar Year)					
4 year old kindergarten - 1 July to 31 December 2019	Per week	Discretionary	No	\$	41.40
4 year old kindergarten - 1 January to 30 June 2020	Per week	Discretionary	No	\$	43.10
Cohuna, Koondrook and Leitchville (Calendar Year)					
4 year old kindergarten - 1 July to 31 December 2019	Per year	Discretionary	No	\$	954.00
4 year old kindergarten - 1 January to 30 June 2020	Per year	Discretionary	No	\$	1,050.00
3 year old kindergarten - 3 hours week - 1 July to 31 December 2019	Per year	Discretionary	No	\$	676.00
3 year old kindergarten - 3 hours week - 1 January to 30 June 2020	Per year	Discretionary	No	\$	720.00

SCHEDULE OF FEES AND CHARGES 2019/2020 effective 1 July 2019	Note	Statutory/ Discretionary	Incl. GST	2019/2020
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Family Day Care				
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Parent Administration Levy	Per child per hour	Discretionary	No	\$ 0.65
Carer Support Levy	Pro rata per week	Discretionary	No	\$ 7.50
Standard fee	8.00am to 6.00pm (range between)	Discretionary	No	\$5.50 - \$10.00
Standard fee	Non-Core hours (range between)	Discretionary	No	\$6.75 - \$13.25
After School Care	8.00am to 6.00pm (range between)	Discretionary	No	\$5.50 - \$13.25
After School Care	Non-Core hours (range between)	Discretionary	No	\$6.75 - \$13.25
Before School Care	8.00am to 6.00pm (range between)	Discretionary	No	\$6.50 - \$9.50
Before School Care	Non-Core hours (range between)	Discretionary	No	\$6.75 - \$13.25
Public Holiday	8.00am to 6.00pm (range between)	Discretionary	No	\$8.00 - \$19.00
Public Holiday	Non-Core hours (range between)	Discretionary	No	\$8.00 - \$19.00

Toy Library Fees				
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Annual Standard Membership		Discretionary	Yes	\$ 15.00
Annual Group Membership		Discretionary	Yes	\$ 35.00

LIBRARY				
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Overdue Items	Per item per day - Adult	Discretionary	Yes	\$ 0.60
Replacement Books		Discretionary	Yes	Cost
Replace Cards		Discretionary	Yes	\$ 2.00
Library Bags		Discretionary	Yes	\$ 3.50
Photocopies/Print outs	A4/A3 One Side	Discretionary	Yes	\$ 0.50

SCHEDULE OF FEES AND CHARGES 2019/2020 effective 1 July 2019					Note	Statutory/ Discretionary	Incl. GST	2019/2020
		A4/A3 Double Side	Discretionary	Yes		\$	0.80	
Photocopies – own paper		Per Side	Discretionary	Yes		\$	0.30	
Photocopies/Printouts Colour		Per Side	Discretionary	Yes		\$	1.00	
Faxing – Sending		Per Page	Discretionary	Yes		\$	1.00	
Faxing –Receiving		Per Page	Discretionary	Yes		\$	0.50	
Laminating			Discretionary	Yes		\$	1.00	
Old Books (depending on condition)			Discretionary	Yes			0.20-\$2.00	
Sir John Gorton Library Meeting Room								
Commercial/Casual Hirers (Charges capped at 5 Hours)		Per hour	Discretionary	Yes		\$	20.00	

PLANNING FEES AND CHARGES								
Statutory Planning Fees								
Use of Land Planning Permit			Statutory	No		\$	1,286.10	
Dwelling Planning Permit < \$10,000			Statutory	No		\$	195.10	
Dwelling Planning Permit > \$10,001 - \$100,000			Statutory	No		\$	614.10	
Dwelling Planning Permit > \$100,001 - \$500,000			Statutory	No		\$	1,257.20	
Dwelling Planning Permit > \$500,001 - \$1,000,000			Statutory	No		\$	1,358.30	
Dwelling Planning Permit > \$1,000,001 - \$2,000,000			Statutory	No		\$	1,459.50	
VicSmart Application < \$10,000			Statutory	No		\$	195.10	
VicSmart Application > \$10,001			Statutory	No		\$	419.10	
VicSmart Application to subdivide land			Statutory	No		\$	195.10	
Development of Land < \$100,000			Statutory	No		\$	1,119.90	
Development of Land > \$100,001 - \$1,000,000			Statutory	No		\$	1,510.00	
Development of Land > \$1,000,001 - \$5,000,000			Statutory	No		\$	3,330.70	
Development of Land > \$5,000,001 - \$15,000,000			Statutory	No		\$	8,489.40	
Development of Land > \$15,000,001 - \$50,000,000			Statutory	No		\$	25,034.60	
Development of Land > \$50,000,001			Statutory	No		\$	56,268.30	
To Subdivide existing Building			Statutory	No		\$	1,286.10	
To Subdivide Land into 2 lots			Statutory	No		\$	1,286.10	
Boundary Realignment			Statutory	No		\$	1,286.10	
To Subdivide Land			Statutory	No		\$	1,286.10	
Create, vary or remove restriction or create, vary or remove an easement			Statutory	No		\$	1,286.10	
Extension of time, secondary consent			Discretionary	No		\$	120.00	

SCHEDULE OF FEES AND CHARGES 2019/2020 effective 1 July 2019		Note	Statutory/ Discretionary	Incl. GST	2019/2020
Strategic Planning Fees					
Amendment to a planning Scheme			Statutory	No	\$ 2,976.70
Considering Submissions and referral to Planning Panel (up to 10 submissions)			Statutory	No	\$ 14,753.50
Considering Submissions and referral to Planning Panel (11 to 20 submissions)			Statutory	No	\$ 29,478.00
Considering Submissions and referral to Planning Panel (> 20 submissions)			Statutory	No	\$ 39,405.20
Adopting an Amendment			Statutory	No	\$ 469.60
Approval of an Amendment			Statutory	No	\$ 469.60
Planning Certificates					
Certificate of Compliance			Statutory	No	\$ 317.90
Satisfaction Certificate			Statutory	No	\$ 317.90
Subdivision Fees					
Certification of a plan of subdivision			Statutory	No	\$ 170.50
Plan Examination Fee			Discretionary	No	0.75% value of works
Supervision Fee			Discretionary	No	2.5% value of works
BUILDING FEES AND CHARGES					
Domestic					
New Dwellings or works	Up to \$19,999		Discretionary	Yes	\$ 648.00
New Dwellings or works	\$20,000 to \$49,999		Discretionary	Yes	\$ 709.00
New Dwellings or works	\$50,000 to \$99,999		Discretionary	Yes	\$ 900.00
New Dwellings or works	\$100,000 to \$149,999		Discretionary	Yes	\$ 1,200.00
New Dwellings or works	\$150,000 to \$199,999		Discretionary	Yes	\$ 1,300.00
New Dwellings or works	\$200,000 to \$249,999		Discretionary	Yes	\$ 1,380.00
New Dwellings or works	\$250,000 to \$299,999		Discretionary	Yes	\$ 1,500.00
New Dwellings or works	\$300,000 to \$349,999		Discretionary	Yes	\$ 1,600.00
New Dwellings or works	\$350,000 to \$399,999		Discretionary	Yes	\$ 1,700.00
New Dwellings or works	\$400,000 to \$449,999		Discretionary	Yes	\$ 1,800.00
New Dwellings or works	Above \$450,000		Discretionary	Yes	Cost / 250
Multi unit developments	Up to 4 units		Discretionary	Yes	\$ 2,500.00
Lodgement Fee	Applies for works over a value of \$5,000		Statutory	Yes	\$ 118.90
Building Levy	Applies to cost of works over a value of \$10,000		Statutory	No	0.128%

SCHEDULE OF FEES AND CHARGES 2019/2020 effective 1 July 2019		Note	Statutory/ Discretionary	Incl. GST	2019/2020
Commercial Building Works					
Contract amount	Up to \$30,000		Discretionary	Yes	\$ 550.00
Contract amount	\$30,000 - \$100,000		Discretionary	Yes	\$ value x 1.3% + \$130.00
Contract amount	\$100,000 - \$500,000		Discretionary	Yes	\$ value x 0.33% + \$1,100.00
Contract amount	\$500,000 - \$2,000,000		Discretionary	Yes	\$ value x 0.2% + \$1250.00
Contract amount	Over \$2,000,000		Discretionary	Yes	\$ value x 0.25% + \$1000.00
Submissions for modifications to building regulations	Per hour		Discretionary	Yes	\$ 160.00
Special performance based assessments	per hour		Discretionary	Yes	\$ 160.00
Minor Building Works					
Garages, Carports/Sheds			Discretionary	Yes	\$350 + \$1.50 per sq metre charge on floor space + GST
Swimming Pools			Discretionary	Yes	\$ 800.00
Dwelling Reblock / restumping			Discretionary	Yes	\$ 850.00
Dwelling Reclads			Discretionary	Yes	\$ 500.00
Miscellaneous Building permit fee			Discretionary	Yes	\$ 500.00
Swimming Pool Barriers			Discretionary	Yes	\$ 500.00
Sitting of places of public entertainment			Discretionary	Yes	\$ 500.00
Variation to approved plans			Discretionary	Yes	\$ 137.00
Renew expired building permit			Discretionary	Yes	\$ 250.00
Extensions			Discretionary	Yes	\$ 137.00
Variations			Discretionary	No	\$ 275.00
Bond can be in form of Bank Guarantee (Bond can be refunded up to 40% or \$2,000 on satisfactory completion of exterior).			Statutory	No	< sum equal to cost of works or \$5,001
House Relocation					
Inspection and report fee prior to relocation			Discretionary	Yes	\$ 320.00
Demolition Permit					
Single story Class 1 Building more than 6.0m from the street alignment			Discretionary	Yes	\$ 400.00
Single storey Class 1 Building more than 6.0m from street alignment, and is more than 6.0m high			Discretionary	Yes	\$ 450.00
Any Class 1 or 10 building containing more than 1 storey	Per Storey		Discretionary	Yes	\$ 400.00
Any other building (commercial or industrial)	Per Storey		Discretionary	Yes	\$ 550.00

SCHEDULE OF FEES AND CHARGES 2019/2020 effective 1 July 2019		Note	Statutory/ Discretionary	Incl. GST	2019/2020
Building Certificates					
Property Information (Building Certificates)			Statutory	No	\$ 46.10
Information on stormwater (Legal Point of Discharge)			Statutory	No	\$ 141.20
Consent and Report					
Council			Statutory	No	\$ 283.15
Protection for works			Statutory	No	\$ 287.55
Council - Demolition			Statutory	No	\$ 83.10
Land Information Certificate			Statutory	No	\$ 27.00
RECREATION					
RECREATION RESERVES - COHUNA & LEITCHVILLE					
Football Clubs					
Cohuna Kangas			Discretionary	Yes	\$ 5,200.00
Leitchville			Discretionary	Yes	\$ 3,450.00
Cricket Clubs					
Cohuna - per year			Discretionary	Yes	\$ 640.00
Leitchville - per year			Discretionary	Yes	\$ 640.00
Miscellaneous					
Cohuna A. P. & H. Society - per year			Discretionary	Yes	\$ 1,750.00
Cohuna Little Athletics Club - per year			Discretionary	Yes	\$ 640.00
School Groups & RSL			Discretionary	Yes	No Charge
Casual - per day			Discretionary	Yes	\$ 320.00
Casual - per hour (min 3 hours hire)			Discretionary	Yes	\$ 65.00
Casual - more than one consecutive day	Price on application		Discretionary	Yes	POA
Oval Hire - refundable deposit	No alcohol		Discretionary	No	\$ 260.00
	Alcohol		Discretionary	No	\$ 570.00
MUNICIPAL RESERVES					
Municipal Reserve					
Use of Municipal Reserve (Inc Parks & Gardens) - Schools & RSL			Discretionary	Yes	\$ -
Use of Municipal Reserve (Inc Parks, Gardens & Wharf)	Permit Fee		Discretionary	Yes	\$ 85.00

SCHEDULE OF FEES AND CHARGES 2019/2020 effective 1 July 2019	Note	Statutory/ Discretionary	Incl. GST	2019/2020
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SWIMMING POOLS				
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Kerang/Cohuna Swimming Pool				
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Seasons Tickets: Family Season Pass (L'ville, Cohuna and Kerang)	Family	Discretionary	Yes	\$ 180.00
Seasons Tickets:	Adults	Discretionary	Yes	\$ 95.00
	Persons under 18 years	Discretionary	Yes	\$ 65.00
	Pensioners - Family	Discretionary	Yes	\$ 70.00
	Pensioners - Adult	Discretionary	Yes	\$ 45.00
Admission:	Adults	Discretionary	Yes	\$ 4.50
	Persons under 18 years	Discretionary	Yes	\$ 3.50
	Full Time Student	Discretionary	Yes	\$ 3.50
	Children with School	Discretionary	Yes	\$ 2.50
	Children under 3 years	Discretionary	Yes	\$ -
	Non-Swimming Patrons	Discretionary	Yes	\$ 1.50
	Family Day Pass	Discretionary	Yes	\$ 15.00
	Community Groups/Schools/Event hire	Discretionary	Yes	By Negotiation
Ten Visit Pass Entry:	Family	Discretionary	Yes	\$ 100.00
	Adult	Discretionary	Yes	\$ 35.00
	Under 18/student	Discretionary	Yes	\$ 26.00
	Pensioners - Adult	Discretionary	Yes	\$ 22.00
Hire of Inflatable Pool Equipment:	2 day hire charge	Discretionary	Yes	\$ 1,000.00

Kerang Exercise Pool				
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Pensioners	Per Hour	Discretionary	Yes	\$ 5.00
	1/2 Hour	Discretionary	Yes	\$ 3.50
Adult (Non Pensioners)	Per Hour	Discretionary	Yes	\$ 7.50
	1/2 Hour	Discretionary	Yes	\$ 5.50
Claims Attendance	Per Hour	Discretionary	Yes	\$ 10.00
	1/2 Hour	Discretionary	Yes	\$ 7.50
Children (5-15)	Per Hour	Discretionary	Yes	\$ 2.50
	1/2 Hour	Discretionary	Yes	\$ 1.50
Children under 5		Discretionary	Yes	\$ -
Groups of max. 10 people	Per hour	Discretionary	Yes	\$ 40.00
Multiple group bookings	5 one hour sessions	Discretionary	Yes	\$ 180.00

SCHEDULE OF FEES AND CHARGES 2019/2020 effective 1 July 2019		Note	Statutory/ Discretionary	Incl. GST	2019/2020
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An additional \$30 lifeguard fee per hour applies for group bookings that cannot supply their own qualified lifeguard.	per hour		Discretionary	Yes	\$ 30.00
Warra Waders Swim School	1/2 hour		Discretionary	Yes	\$ 10.00
12 Visit Pass				Yes	
Adult (Non Pensioners)	1/2 hour			Yes	\$ 55.00
	1 hour			Yes	\$ 75.00
Pensioner	1/2 hour			Yes	\$ 35.00
	1 hour			Yes	\$ 50.00

Leitchville Swimming Pool (Administered by Section 86 Committee of Council)					
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Family Season Pass (L'ville only)	Family		Discretionary		\$ 120.00
Family Season Pass (L'ville, Cohuna and Kerang)	Family		Discretionary		\$ 180.00
Single Season Pass	Adult		Discretionary		\$ 45.00
Student Season Pass	Under 18/student		Discretionary		\$ 40.00
Holiday Makers	Family		Discretionary		\$ 50.00
Adult Admission	Adult		Discretionary		\$ 4.00
Child Admission	Persons under 18 years		Discretionary		\$ 3.00

RESIDENTIAL TENANCIES ACT REGISTRATION FEES					
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Site not exceeding 25 (17 fee units)			Statutory	No	\$ 245.65
Site exceeding 25 but not exceeding 50 (34 fee units)			Statutory	No	\$ 491.30
Site exceeding 50 but not exceeding 100 (68 fee units)			Statutory	No	\$ 982.60
Site exceeding 100 but not exceeding 150 (103 fee units)			Statutory	No	\$ 1,488.35
Site exceeding 150 but not exceeding 200 (137 fee units)			Statutory	No	\$ 1,979.65
Site exceeding 200 but not exceeding 250 (171 fee units)			Statutory	No	\$ 2,470.95

SCHEDULE OF FEES AND CHARGES 2019/2020 effective 1 July 2019		Note	Statutory/ Discretionary	Incl. GST	2019/2020
Site exceeding 250 but not exceeding 300 (205 fee units)			Statutory	No	\$ 2,962.25
Transfer of Caravan Park (5 fee units)			Statutory	No	\$ 72.25

LOCAL LAWS

DOMESTIC ANIMAL ACT

Dog Registration

Maximum fee as per Domestic Animals Act 1994 Schedule 1 – Registration fees Part 1—Dogs	Unsterilised dog Declared dangerous dog Declared menacing dog Declared restricted breed dog		Statutory	No	114.00 + State Gov't Levy (SGL) 11/4/2018 - 10/4/2019 117.00 + State Gov't Levy 11/4/2019 - 10/4/2020
Reduced fee as per Domestic Animals Act 1994 Schedule 1 – Registration fees Part 1—Dogs	Desexed dog Dog over 10 years old Dogs kept for working stock Registered domestic animal business Obedience trained dog with approved organisation Dogs registered with applicable organisation / owner is current member		Statutory	No	38.00 + State Gov't Levy 11/4/2018 - 10/4/2019 39.00 + State Gov't Levy 11/4/2019 - 10/4/2020
Eligible concession card holder	Discount does not include SGL		Statutory	No	50% discount
New registration paid after 10 October each year	Discount does not include SGL		Discretionary	No	50% discount
Replacement Tag			Discretionary	Yes	\$ 4.50
Late Payment Fee			Discretionary	No	\$ 39.00

Cat Registration

Maximum fee as per Domestic Animals Act 1994 Schedule 1 – Registration fees Part 2 - Cats	Unsterilised cat		Statutory	No	114.00 + State Gov't Levy 11/4/2018 - 10/4/2019 117.00 + State Gov't Levy 11/4/2019 - 10/4/2020
Reduced fee as per Domestic Animals Act 1994 Schedule 1 – Registration fees Part 2 - Cats	Desexed cat Cat over 10 years old Registered domestic animal business		Statutory	No	38.00 + State Gov't Levy 11/4/2018 - 10/4/2019 39.00 + State Gov't Levy 11/4/2019 - 10/4/2020
Eligible concession card holder	Discount does not include SGL		Statutory	No	50% discount

SCHEDULE OF FEES AND CHARGES 2019/2020 effective 1 July 2019		Note	Statutory/ Discretionary	Incl. GST	2019/2020
New registration paid after 10 October each year	Discount does not include SGL	Discretionary	No		50% discount
Replacement Tag		Discretionary	Yes	\$	4.50
Late Payment Fee		Discretionary	No	\$	39.00
Administration - Domestic Animals Registration					
Transfer of currently registered domestic animal from another Victorian Shire	Per animal	Discretionary	Yes	\$	4.50
Administration fee for refund of animal registration	Per refund	Discretionary	Yes	\$	10.00
Pro-rata reduction (quarterly) for refund of animal registration - state Gov't Levy non refundable	Pro-rata quarterly	Discretionary	Yes		As Calculated
Printing cost for the provision of registered domestic animals register	Per document	Discretionary	Yes	\$	5.50
Pound Fees - Domestic Animal Act					
Release Fee	Dogs and Cats 1st Offence	Discretionary	Yes	\$	50.00
	Dogs and Cats 2nd offence	Discretionary	Yes	\$	100.00
	Dogs and Cats 3rd offence	Discretionary	Yes	\$	200.00
Sustenance Fee (per day)		Discretionary	Yes	\$	24.00
Domestic Animal Business					
Domestic Animal Business	Permit Fee plus SGL (SGL increases with CPI each year)	Discretionary	Yes		600.00 + State Gov't Levy
Administration - Local Law Permits					
Release fee for animal impounded under Local Laws	Per animal	Discretionary	Yes	\$	60.00
Release fee for item impounded under Local Laws	Per item	Discretionary	Yes	\$	60.00
Release fee for impounded vehicle		Discretionary	No		\$200.00 + towing costs
Printing cost for the provision of Local Laws document		Discretionary	Yes	\$	10.00
Amendments to permits	All permits	Discretionary	Yes	\$	35.00
Late Payment Fee	Additional fee payable on late renewal of permit	Discretionary	No		50% of permit
Local Law - Application and Permit Fees					
Bulk rubbish containers	Permit Fee (per container)	Discretionary	Yes	\$	55.00
Fodder on road	Refer to local law guidelines	Discretionary	Yes	\$	220.00
Footpath Trading - Consumption of Alcohol	Permit Fee (in conjunction with Footpath Trading permit)	Discretionary	No	\$	55.00
Footpath Trading / Permit fee - per advertising sign	Permit Fee (in conjunction with Footpath Trading permit)	Discretionary	No	\$	55.00
Footpath Trading / Permit fee - per display of goods	Permit Fee (in conjunction with Footpath Trading permit)	Discretionary	No	\$	55.00

SCHEDULE OF FEES AND CHARGES 2019/2020 effective 1 July 2019		Note	Statutory/ Discretionary	Incl. GST	2019/2020
Footpath Trading / Permit fee - per 1x table and 4x chairs	Permit Fee (in conjunction with Footpath Trading permit)	Discretionary	No	\$	55.00
Consumption of Alcohol	Permit Fee (commercial business only)	Discretionary	No	\$	55.00
House to House trading	Permit Fee	Discretionary	No	\$	220.00
Keeping of Animals	Permit Fee	Discretionary	Yes	\$	110.00
Livestock on Roads - Droving	Permit Fee	Discretionary	No	\$215.00 + \$1000.00 Bond	
Livestock on Roads - Grazing	Permit fee	Discretionary	Yes	\$	220.00
Municipal reserve - waterways	Application & permit fee - events held on Council controlled waterways	Statutory	Yes	\$	400.00
Roadside trading	Permit fee	Discretionary	Yes	\$	220.00
	Site fee	Discretionary	Yes		\$120.00 per month
Shipping containers	Permit Fee (per container)	Discretionary	Yes	\$	110.00
Temporary Road Closure - Community Group	Advertising	Discretionary	Yes		Advertising cost
Temporary Road Closure - Commercial event	All cost associated with the event. Charged through private works, sundry debtor process.	Discretionary	Yes		Advertising cost
All other Local Law permits not listed above	Permit Fee	Discretionary	Yes	\$	110.00
Council Controlled Parking					
* For Offence Codes 701 To 714, A Municipal Council May By Council Resolution Fix a Penalty Of Up To 0.5 Penalty Unit For That Offence.		Statutory			
Parking offences under Road Safety Road Rules 2009 (Offence codes 701-714) (0.5 of a Penalty Unit)		Statutory	No		0.5 of a Penalty Unit
LIVESTOCK					
Pound Fees - Stock					
Impounding / administration	Hourly rate	Discretionary	Yes		As per EBA Rate plus \$___ per km
Transport		Discretionary	Yes		Cost + 10%
NLIS tags	if required	Discretionary	Yes	\$	40.00
Advertisement in Newspaper	as required under Impounding of Livestock Act 1994	Discretionary	Yes		Cost + 10%
Sustenance Fee		Discretionary	Yes		Cost of hay per day
Release Fee	Livestock (cattle & horses)	Discretionary	Yes		\$100.00 1st animal & \$15.00 each other animal
Release Fee	Livestock - any animal listed under the Impounding of Livestock Act 1994 (other than cattle and horses)	Discretionary	Yes		\$60.00 1st animal & \$15.00 each other animal

SCHEDULE OF FEES AND CHARGES 2019/2020 effective 1 July 2019		Note	Statutory/ Discretionary	Incl. GST	2019/2020
Accommodation Paddock (per day)		Sheep, Lambs & Goats	Discretionary	Yes	\$ 3.00
Accommodation Paddock (per day)		Cattle, Bulls & Horses	Discretionary	Yes	\$ 4.00
Road Opening Permits					
Security Deposit - works not within the carriageway	\$210.00 per sq/m		Discretionary	No	210.00 per sq/m
Security Deposit - works in the carriageway (Under 4m2)			Discretionary	No	
Security Deposit - works in the carriageway (Over 4m2)	\$840 Min + \$210 per m2 over 4m2		Discretionary	No	\$840 Min + \$210 per m2 over 4m2
Asset Protection Permit	Application fee per site		Discretionary	Yes	\$ 90.00
Security deposit	minimum security deposit		Discretionary	No	\$ 200.00
Consent for works within the Road Reserve					
Municipal Road with speed limit <50km/h					
Minor works conducted by a person referred to in regulation 10(2) that are traffic impact works					
Minor works not on the roadway, shoulder or pathway (6 units)			Statutory	No	\$ 85.30
Minor works on the roadway, shoulder or pathway (9.3 units)			Statutory	No	\$ 132.20
Works (other than minor works conducted by a person referred to in regulation 10(2) that are traffic impact works)					
Works not on the roadway, shoulder or pathway (6 units)			Statutory	No	\$ 85.30
Works on the roadway, shoulder or pathway (23.5 units)			Statutory	No	\$ 334.20
Municipal road with speed limit >50km/h					
Minor works conducted by a person referred to in regulation 10(2) that are traffic impact works					
Minor works not on the roadway, shoulder or pathway (6 units)			Statutory	No	\$ 85.30
Minor works on the roadway, shoulder or pathway (9.3 units)			Statutory	No	\$ 132.20
Works (other than minor works conducted by a person referred to in regulation 10(2) that are traffic impact works)					
Works not on the roadway, shoulder or pathway (23.5 units)			Statutory	No	\$ 334.20
Works on the roadway, shoulder or pathway (43.1 units)			Statutory	No	\$ 612.90
Kerang Weighbridge					
0 - 10 tonne net weight			Discretionary	Yes	\$ 19.00
10 - 20 tonne net weight			Discretionary	Yes	\$ 23.00
20 - 30 tonne net weight			Discretionary	Yes	\$ 29.00
30 + tonne net weight			Discretionary	Yes	\$ 36.00

SCHEDULE OF FEES AND CHARGES 2019/2020 effective 1 July 2019		Note	Statutory/ Discretionary	Incl. GST	2019/2020
FACILITY HIRE					
Public Halls					
Cohuna and Kerang Halls					
Whole Hall	Day (to 5:00pm)	Discretionary	Yes	\$	175.00
	Night (5:00pm - 2.30am)	Discretionary	Yes	\$	235.00
	Day & Night	Discretionary	Yes	\$	310.00
	Day time hourly rate - maximum 3 hours	Discretionary	Yes	\$	40.00
	Night time hourly rate - maximum 3 hours	Discretionary	Yes	\$	40.00
Main Hall Only	Day (to 5:00pm)	Discretionary	Yes	\$	120.00
	Night (5:00pm - 2.30am)	Discretionary	Yes	\$	145.00
	Day and Night	Discretionary	Yes	\$	230.00
	Hourly rate maximum 3 hours	Discretionary	Yes	\$	30.00
Supper Room & Kitchen	Day (to 5:00pm)	Discretionary	Yes	\$	125.00
	Night (6:30pm - 2.30am)	Discretionary	Yes	\$	160.00
	Day and Night	Discretionary	Yes	\$	235.00
	Hourly rate maximum 3 hours	Discretionary	Yes	\$	32.00
Cohuna Council Chamber/Community Meeting Room					
	3 Hours - except for Non Profit Community Groups	Discretionary	Yes	\$	27.00
	More than 3 hours - except for Non Profit Community Groups	Discretionary	Yes	\$	110.00
	Set up cost of Chambers	Discretionary	Yes	\$	50.00
Kerang Memorial Hall					
Function Room	Hourly rate maximum 3 hours	Discretionary	Yes	\$	30.00
	Day (to 5:00pm)	Discretionary	Yes	\$	120.00
	Night (5.00pm-2.30am)	Discretionary	Yes	\$	145.00
	Day and Night	Discretionary	Yes	\$	230.00
Kerang, Koondrook and Cohuna Senior Citizens Rooms	Day (to 5:00pm)	Discretionary	Yes	\$	110.00
	Night (6:30pm - 2.30am)	Discretionary	Yes	\$	150.00
	Hourly rate maximum 3 hours	Discretionary	Yes	\$	25.00
Special Fees					
	Cohuna RSL ANZAC Service	Discretionary	Yes		
	Kerang RSL ANZAC Service	Discretionary	Yes		
	Service Clubs	Discretionary	Yes		
	Schools (per day to max 5 days \$300)	Discretionary	Yes	\$	100.00

SCHEDULE OF FEES AND CHARGES 2019/2020 effective 1 July 2019		Note	Statutory/ Discretionary	Incl. GST	2019/2020
		Trestle Hire per trestle - Other venues	Discretionary	Yes	\$ 10.00
		Plastic Chair Hire	Discretionary	Yes	\$ 2.00
		Community Groups - single booking of public halls hire, applies 80% above fees (20% Discounts are for the hire rate only, bond amounts remain as listed)	Discretionary	Yes	Discounts 20%
		Community Groups - block of 5 booking to be used in 12 months of making initial booking	Discretionary	Yes	\$ 330.00
		Removal of carpet squares in Kerang Hall, including replacement of carpet after event.	Discretionary	Yes	\$ 300.00
Bonds					
	Bond	Refundable Deposit - no alcohol	Discretionary	No	\$ 240.00
		Refundable Deposit - alcohol to be consumed	Discretionary	No	\$ 550.00
		Setting up chairs (per hour minimum booking)	Discretionary	No	\$ 75.00
Rural Halls (Dingwall, Gannawarra, Koroop, Lake Charm, Murrabit & Myall) (Administered by Section 86 Committee of Council)					
	Rural Halls (Dingwall, Gannawarra, Koroop, Lake Charm, Murrabit & Myall)	Hire range	Discretionary		\$15.00 - \$100.00
Gateway to Gannawarra					
	Bike Hire	2 hours	Discretionary	Yes	\$ 15.00
		4 hours	Discretionary	Yes	\$ 20.00
		All day (Return by 4.30pm)	Discretionary	Yes	\$ 25.00
		Overnight hire (Return by 9.30am)	Discretionary	Yes	\$ 30.00
		2 day hire (Return by 4.30pm)	Discretionary	Yes	\$ 45.00
		Security Deposit (Refundable)	Discretionary	No	\$ 50.00
	Fishing Rod Hire (per rod)	All day (Return by 4.30pm)	Discretionary	Yes	\$ 15.00
		Overnight hire (Return by 9.30am)	Discretionary	Yes	\$ 20.00
		2 day hire (Return by 4.30pm)	Discretionary	Yes	\$ 25.00
		Security Deposit (Refundable)	Discretionary	No	\$ 20.00
Quambatook Housing					
	One Bedroom Flat/Week (Determined by Department of Housing Guidelines)		Discretionary	No	\$ 60.00
	Two Bedroom Flat/Week (Determined by Department of Housing Guidelines)		Discretionary	No	\$ 80.00

SCHEDULE OF FEES AND CHARGES 2019/2020 effective 1 July 2019		Note	Statutory/ Discretionary	Incl. GST	2019/2020
WASTE MANAGEMENT					
Transfer Stations - Kerang, Cohuna, Quambatook, & Lalbert					
Mulch (for sale)	Per m3		Discretionary	Yes	\$ 6.00
Domestic Waste to be Disposed of in Garbage Skip					
120lt Mobile Garbage Bin			Discretionary	Yes	\$ 7.00
240lt Mobile Garbage Bin			Discretionary	Yes	\$ 11.00
Domestic Waste delivered by any other means	Per m3		Discretionary	Yes	\$ 31.00
Commercial Waste to be Disposed of in Garbage Skip:	Per m3		Discretionary	Yes	\$ 49.50
Commercial Cardboard - Placed in Recycling Skip	Per m3		Discretionary	Yes	\$ 10.00
Uncontaminated Recyclable Materials					
Domestic Glass, Cans, Plastic Bottles, Paper & Cardboard			Discretionary	Yes	\$ -
Green Waste			Discretionary	Yes	\$ 6.50
Green Waste - non for profit groups			Discretionary	Yes	\$ 5.00
Contaminated recyclables & garden waste	Per m3		Discretionary	Yes	\$ 30.50
Car Bodies	Per Car		Discretionary	Yes	\$ 36.00
Timber	Per m3		Discretionary	Yes	\$ 9.00
White Goods	Per m3		Discretionary	Yes	\$ 15.50
Vehicle Batteries	Per Battery		Discretionary	Yes	\$ 8.20
TV, Laptop, Computer Screen	Per Screen		Discretionary	Yes	\$ 25.00
Ewaste cable or battery operated equipment	Per item		Discretionary	Yes	\$ -
Mattress	Per Mattress		Discretionary	Yes	\$ 28.00
Landfill					
Domestic Waste	per Tonne		Stat/Disc	Yes	\$ 118.00
Domestic Waste/High Volume Low Weight	Minimum 1.5hrs labour		Stat/Disc	Yes	Labour
Prescribed Waste (Low Level contaminated soil class C)	per Tonne		Stat/Disc	Yes	\$ 180.00
Asbestos Waste	per Tonne		Stat/Disc	Yes	\$ 155.00
Industrial Waste/Building Rubble	per Tonne		Stat/Disc	Yes	\$ 155.00
Denyer Pit					
Concrete	per Tonne		Discretionary	Yes	\$ 60.00

SCHEDULE OF FEES AND CHARGES 2019/2020 effective 1 July 2019		Note	Statutory/ Discretionary	Incl. GST	2019/2020
MISCELLANEOUS FEES AND CHARGES					
Mystic Park Cemetery Trust (For full range of fees please refer to Mystic Park Schedule of Fees provided by the Department of Health)					
Administrative Fees Misc.	Interment fee		Statutory	Yes	\$ 65.00
Right of interment bodily remains at need	1st		Statutory	Yes	\$ 165.00
Right of interment cremated remains at need	25 years		Statutory	Yes	\$ 100.00
Search for cemetery records			Statutory	Yes	\$ 20.00
Grave digging			Discretionary		\$ 550.00
Freedom of Information					
Application Fee			Statutory	No	\$ 28.90
Access Costs	Search time per hour or part thereof		Statutory	No	\$ 21.70
Property owner on behalf of					
Supervision charges (approx. per 1/4 hour)			Discretionary	No	\$ 5.30
Photocopying Charges - 4A Black & White per page			Discretionary	No	\$ 0.20
Providing access other than photocopying			Discretionary	No	Reasonable Cost
Listening or viewing a tape			Discretionary	No	Supervision
Making a written transcript out of tape			Discretionary	No	Reasonable Cost
Prepare and collate information			Discretionary	Yes	\$20.00 per hour
Print/Copy			Discretionary	Yes	\$ 0.20
Postage			Discretionary	Yes	At cost
Making a written transcript out of tape			Discretionary	Yes	At cost
Quambatook Caravan Park (Administered by Section 86 Committee of Council)					
Powered site per person per night– Easter			Discretionary		\$ 20.00
Unpowered site per person per night– Easter			Discretionary		\$ 15.00
Bunkhouse/Cabin up to six people- Easter			Discretionary		\$ 130.00
Powered site per double per night– off peak			Discretionary		\$ 25.00
Unpowered site per double per night – off peak			Discretionary		\$ 20.00
Cabin and Bunkhouse - off peak			Discretionary		\$ 60.00