



ANNUAL BUDGET 2020/2021



This Budget Report has been prepared with reference to "Victorian City Council Model Budget 2020/2021"
a best practice guide for reporting local government budgets in Victoria.

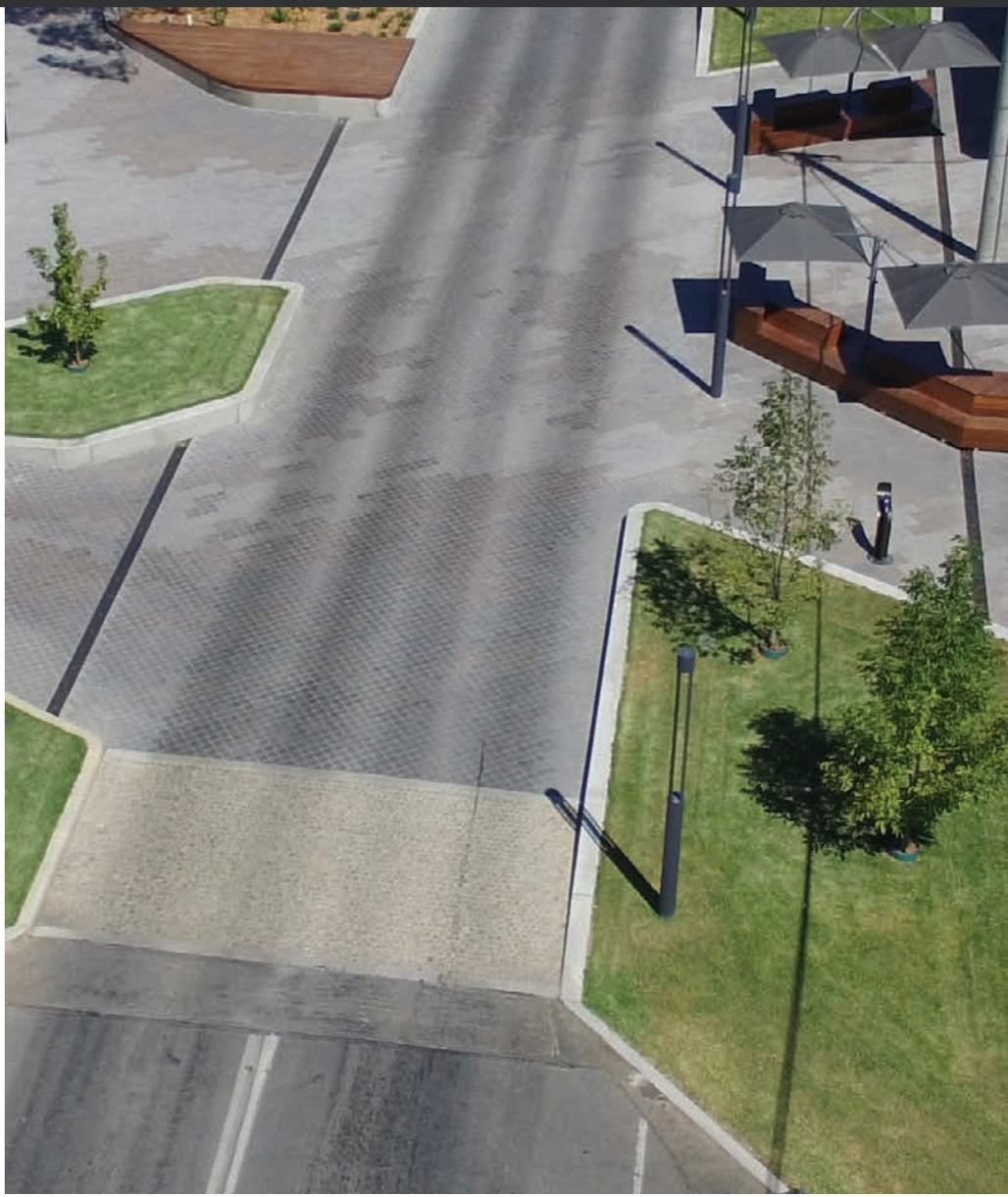
Contents

	Page
Budget Overview	1
Mayors and CEO's Introduction	2
Budget Reports	
1. Link to the Council Plan	5
2. Services and service performance indicators	7
3. Financial statements	16
4. Notes to the financial statements	23
5. Financial Performance Indicators	39
6. Schedule of fees and charges	42

Disclaimer

The information contained in this document is for general guidance only. It is not professional advice and should not be used, relied upon or treated as a substitute for specific professional advice. Given the changing nature of laws, rules and regulations, and the inherent hazards of electronic communication, there may be delays, omissions or inaccuracies in information contained in this document.

The model budget, including financial statements, has been prepared in accordance with the requirements of the *Local Government Act 1989* and the *Local Government (Planning and Reporting) Regulations 2014*. While every effort has been made to ensure that the information contained in this document is accurate and complies with relevant Victorian legislation, there may be omissions or inaccuracies in the document.



2020/2021

BUDGET OVERVIEW

BUDGET HIGHLIGHTS *at a glance*



\$7.944 million Operating Surplus
= Responsible financial management



\$1.152 million Adjusted Underlying Surplus
= Achieving financial sustainability



\$17.504 million Capital Works Program
= Investing and maintaining our asset base



Projects supported by grants
= Support from all levels of government



Securing of \$3.5 million loan to be used across a 3 year period
= Support for \$8.45 million of works



\$533,500 Community Grant and Project Funding
= Investing in our local clubs and communities



Projects Occurring Across the Gannawarra
= Improving liveability for all residents



Total Rate Revenue Increased by 1.5%
= Complying with the Fair Go Rates System

MAYORS & CEO'S INTRODUCTION

MAYORS INTRODUCTION

Together with my fellow Councillors I am delighted to present to our community and stakeholders the Annual Budget 2020/2021.

This budget builds on our Council Plan 2017-2021 vision which focuses on the following five key areas:

- Connectivity
- Economic Diversity, Growth and Prosperity
- Sustainable Natural and Built Environments
- Good Governance and a Healthy Organisation
- Strong Healthy Communities

The Annual Budget 2020/2021 details the resources required over the next year to fund the large range of services we provide to the community. It also includes details of capital expenditure allocations to improve and renew our shire's built infrastructure, buildings and operational assets as well as a range of operating projects.

During and following the Council elections in 2016 we have consistently heard that Council's services are important to the community, and that Council also needs to be financially responsible and keep its rates as low as possible. In response, Council has continued to identify savings that at this stage don't impact on its services to provide increased value for money to ratepayers.

Council will continue to focus on identifying sustainable cost savings that will enable it to deliver on our Council Plan to provide high quality, responsive and accessible services to the community. In order to do this we have identified potential opportunities to explore shared services, service planning and initiatives to increase revenue.

The Annual Budget 2020/2021 adopted a rate increase of 1.5% which is less than the 2% cap set under the Fair Go Rates System (FGRS) for Victorian Councils. To ease the impact on ratepayers and ensure users help pay for Council services, most statutory fees and charges will increase by 2% in line with legislative increases, others have increased by a CPI factor of 1.8% and some have increased in line with service delivery costs.

In this budget the total Capital Works program will be \$17.504m, of which \$0.979m relates to projects carried over from the 2019/2020 year. \$8.664m will come from external funding and \$8.840m from Council's cash reserves and loan funds.

Major items included in the 2020/2021 Budget include:

\$ 2,023,000	Sealed Roads Rehabilitation Program
\$ 1,693,000	Cohuna CBD Waterfront Development
\$ 1,318,000	Local Road and Community Infrastructure Program
\$ 1,300,000	Industrial Estate Expansions Tate Drive – Kerang
\$973,000	Gravel Re-sheeting Program
\$926,000	Murrabit Stormwater
\$816,000	Bitumen Roads Reseal Program
\$813,000	Sustainable Recreational Water for Quambatook
\$790,000	Heavy plant replacement
\$733,000	Kerang to Koondrook Rail Trail (Murray River Adventure Trail)
\$695,000	Appin South Bridge
\$600,000	Cohuna Skate Park
\$520,000	Koondrook All Abilities Park
\$387,000	Light plant replacement
\$350,000	Koondrook Levee Construction (inc Walking Track to Cassidy Lane)
\$350,000	Koondrook Caravan Park - Stage 2 (Roads and Drainage)
\$350,000	Information Communication Technology
\$313,000	Drought Funding Round 2
\$300,000	Apex Park Bridge Lakes Area
\$280,000	Power Upgrade Cohuna Caravan Park - Grant Dependant
\$250,000	Kerang Childrens Centre 3 Year Old Kinder

MAYORS INTRODUCTION CONTINUED...

Our focus for the next year is to continue to exercise responsible financial management, sustainability and equity, whilst managing the following challenges.

Coronavirus: COVID-19 was declared by the World Health Organisation a 'public health emergency of international concern' on 30 January 2020 and a State of Emergency was declared in Victoria on 16 March 2020.

The economic impact in our community and on the services provided by Council has been significant. Certain retail businesses have been hardest hit and the tourist related businesses have also been affected by not only the economic downturn, but also the State imposed restrictions.

Rate capping: The impact of the Fair Go Rates System combined with Council's ability to meet the expectations of the community within the rate cap continues to be a challenge.

Rating Strategy: Council is committed to maintaining a differential rating structure over its four (4) year term.

The introduction of yearly revaluations will put pressure on Council to ensure the rating structure continues to provide a fair and equitable distribution of the rate burden. Council has been required to revalue all properties within the Shire every year. The revaluation was undertaken as at 1 January 2020 and applies for the 2020/2021 rating year.

The charge rate for each roadside collection service under Section 162 of the Act (including greenwaste) has increased on average by 1.98% per service.

I encourage you to read the remainder of this document, together with the Council Plan 2017-2021.

Cr Lorraine Learmonth
MAYOR



MAYORS & CEO'S INTRODUCTION

CHIEF EXECUTIVE OFFICER'S INTRODUCTION

Council has prepared a Budget for 2020/2021 which is aligned to the vision in the Council Plan 2017-2021 and incorporates various measures to react to the challenging economic conditions that we face due to drought and COVID-19. It seeks to maintain and improve services and infrastructure as well as deliver projects and services that are valued by our community, and do this within the rate increase mandated by the State Government.

This Budget projects a surplus of \$7.944m for 2020/2021: noting the adjusted underlying result is a surplus of \$1.152m after adjusting for capital grants and contributions.

Ongoing delivery of services to the Gannawarra community is funded by a budget of \$29.781m. These services are summarised in Section 2.

An amount of \$230k has been allowed to undertake any necessary works in relation to COVID-19 return to work.

The Rate Rise

- a. The average rate will rise by 1.5% in line with the order by the Minister for Local Government in December 2019 under the Fair Go Rates System.
- b. Key drivers:
 - (i) To fund ongoing service delivery - business as usual (balanced with greater service demands from residents)
 - (ii) To fund renewal of infrastructure and community assets
- c. Council has been required to revalue all properties within the Shire each year. The revaluation was undertaken as at 1 January 2020 and applies for the 2020/2021 rating year.
- d. The rate or unit amount to be levied for each type of service rate or charge under Section 162 of the Act compared with the previous financial year has increased by 1.98%.
- e. Refer Section 4.1.1 for further Rates and Charges details.

Key Statistics

Total Revenue: \$37.725m (2019/2020 - \$33.462m)
Total Expenditure: \$29.781m (2019/2020 - \$28.852m)
Accounting Result: \$7.944m Surplus (2019/2020 - \$4.610m Surplus)
(Refer Comprehensive Income Statement Section 3)

Underlying operating result: Surplus \$1.152m (2019/2020 - \$1.437m Surplus)
(Refer Reconciliation with budgeted operating result Section 2.8)

(Note: Underlying operating result is an important measure of financial sustainability as it excludes income which is to be used for capital works, from being allocated to cover operating expenses)

Cash result: \$0.436 million surplus with a predicted cash and cash equivalent balance of \$10.101 million at 30 June 2021
This Budget projects an Operating Surplus of \$7.944m for 2020/2021 and an Underlying Surplus of \$1.152m.

Total Capital Works Program: \$17.504m (2019/2020 - \$10.908m)
\$7.480m from Council operations (rates funded)
\$8.619m from external grants
(\$6.532 capital and \$1.977 operational)
\$1.360m from loans (Part of total loan program of \$3.5million over 3 years)
\$45k from local contributions

Budget Influences

The preparation of the budget is influenced by the following external factors:

- The Victorian State Government has introduced a cap on rate increases from 2016/2017. The cap for 2020/2021 has been set at 2% (2019/2020 - 2.5%) Council has adopted a 1.5% rate increase.
- COVID-19 - The State of Emergency declared in Victoria, due to COVID-19, has had a profound affect on our community.
- Drought - Council is in receipt of drought funding to help our communities recover from the sustained dry spell in the area. The current year looks positive, recovery from drought is not a one year cycle.

Tom O'Reilly
CHIEF EXECUTIVE OFFICER

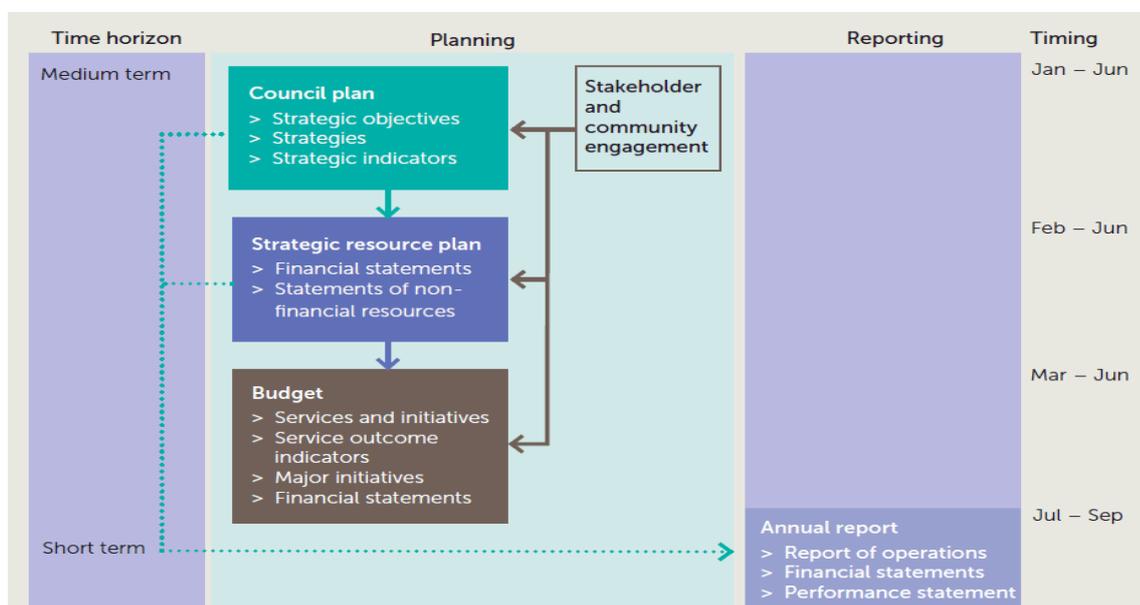


1. Link to the Council Plan

This section describes how the Annual Budget links to the achievement of the Council Plan within an overall planning and reporting framework. This framework guides the Council in identifying community needs and aspirations over the long term, medium term (Council Plan) and short term (Annual Budget) and then holding itself accountable (Annual Report).

1.1 Legislative Planning and accountability framework

The Strategic Resource Plan, part of and prepared in conjunction with the Council Plan, is a rolling four-year plan that outlines the financial and non-financial resources that Council requires to achieve the strategic objectives described in the Council Plan. The Annual Budget is framed within the Strategic Resource Plan, considering the services and initiatives which contribute to achieving the strategic objectives specified in the Council Plan. The diagram below depicts the planning and accountability framework that applies to local government in Victoria.



Source: Department of Environment, Land, Water and Planning

Feeding in to the above, Council has a long term plan which articulates a community vision, mission and values. The Council Plan is prepared with reference to Council's long term Community Plan.

The timing of each component of the planning framework is critical to the successful achievement of the planned outcomes.

1.1.2 Key planning considerations

Service level planning

Although councils have a legal obligation to provide some services— such as animal management, local roads, food safety and statutory planning—most council services are not legally mandated, including some services closely associated with councils, such as libraries, building permits and sporting facilities. Further, over time, the needs and expectations of communities can change. Therefore councils need to have robust processes for service planning and review to ensure all services continue to provide value for money and are in line with community expectations. In doing so, councils should engage with communities to determine how to prioritise resources and balance service provision against other responsibilities such as asset maintenance and capital works.

1.2 Our purpose

Our vision

Building upon our strengths of people, place and pride to inspire a positive future together.

Our mission

Together with our community we will capitalise on our natural assets, support our business and agriculture sector and deliver quality services to our community.

Our values

Gannawarra Shire Council has a clear strength in the bond and affinity between its Councillors, the community and staff. Staff support the community leadership and governance role of Councillors, and work together to achieve the commitments of the Council Plan. Having all Gannawarra Shire Council staff practise the following organisational values enhance the quality of this partnership:

Be Collaborative - We will work closely with our community using our collective skills and knowledge to build a positive future. Together with our partners we will deliver great things for our community.

Be Resourceful - We will be resourceful and resilient, employing creative problem solving to our challenges. We will plan and be prepared for when opportunities present.

Be Innovative - We will embrace new ideas and technology to deliver quality services to our community at a lower cost. We will make time to consider the big issues and actively seek creative solutions.

... And we will listen - We will listen to our community and use our collective knowledge and sound judgement to respond and close the loop.

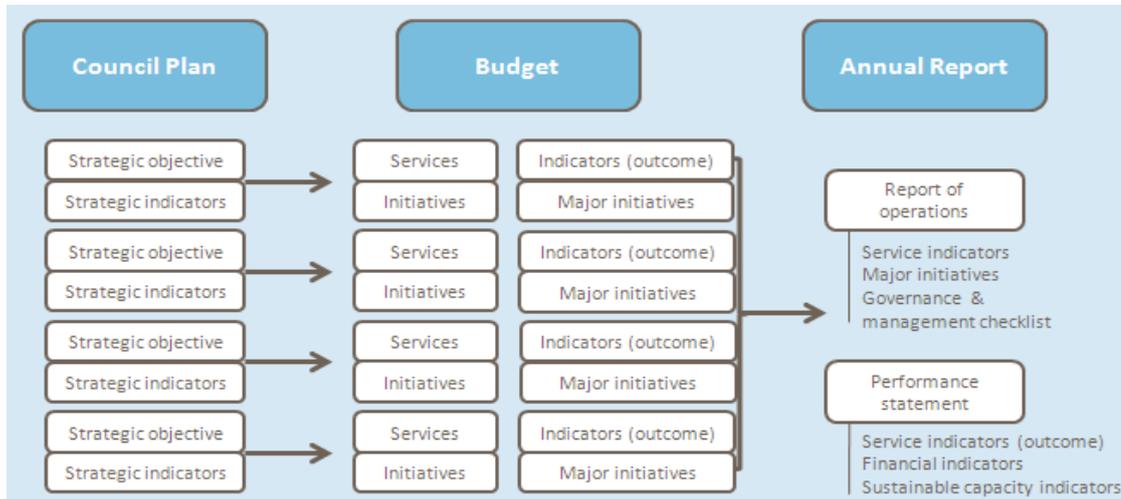
1.3 Strategic objectives

Council delivers activities and initiatives under a range of service categories. Each contributes to the achievement of one of the five Strategic Objectives as set out in the Council Plan for the 2017-2021 years. The following table lists the five Strategic Objectives as described in the Council Plan.

Strategic Objective	Description
1. Connectivity	Our communities will be well-connected.
2. Economic Diversity, Growth and Prosperity	Facilitate a growing and prosperous economy.
3. Sustainable Natural and Built Environment	To initiate, develop and manage sustainable natural and built environments.
4. Good Governance and a Healthy Organisation	To be leaders in our community supported by a performance focused organisation that embraces innovation.
5. Strong Healthy Communities	Our community will be healthy, creative, inclusive and safe.

2. Services and service performance indicators

This section provides a description of the services and initiatives to be funded in the Budget for the 2020/21 year and how these will contribute to achieving the strategic objectives outlined in the Council Plan. It also describes several initiatives and service performance outcome indicators for key areas of Council's operations. Council is required by legislation to identify major initiatives, initiatives and service performance outcome indicators in the Budget and report against them in their Annual Report to support transparency and accountability. The relationship between these accountability requirements in the Council Plan, the Budget and the Annual Report is shown below.



Source: Department of Environment, Land, Water and Planning

2.1 Strategic Objective 1: Connectivity.

To achieve our objective of Connectivity we will continue to encourage connections within and between communities, improve access to community and tourism information, support volunteer participation to meet the needs of the community, encourage and build community events, advocate for improved digital connectivity on behalf of our community and advocate for improved transport connectivity within and between our communities and the broader region.

Services

Service area	Description of services provided		2018/19 Actual \$'000	2019/20 Forecast \$'000	2020/21 Budget \$'000
Community Engagement	This service is responsible for the management and provision of advice on external communication, in consultation with relevant stakeholders, on behalf of Council.	<i>Exp</i>	250	621	1,343
		<i>Rev</i>	-	520	687
		<i>NET</i>	250	101	656
Events	Council's arts and culture program investigates opportunities to capture the economic value of local events and ensures a link between the community and Council.	<i>Exp</i>	131	149	144
		<i>Rev</i>	39	31	30
		<i>NET</i>	92	118	114
Transport Connections	This service includes responsibility for the maintenance of the weighbridge, aerodrome and train station.	<i>Exp</i>	62	9	47
		<i>Rev</i>	22	14	25
		<i>NET</i>	40	(5)	22

Service area	Description of services provided		2018/19 Actual \$'000	2019/20 Forecast \$'000	2020/21 Budget \$'000
Volunteer Co-ordination	A program designed to coordinate the community's volunteer workforce to provide services that would normally be beyond Council's ability to provide. Services include the Gannawarra Non-Emergency Transport Service, the L2P program and the delivery of meals on wheels.	<i>Exp</i>	51	44	46
		<i>Rev</i>	42	45	46
		<i>NET</i>	9	(1)	-

Major Initiatives

- 1) Develop a shared events partnership program and work towards consolidating existing Council events.

Initiatives

- 2) Bring town leadership groups together for an annual forum.
- 3) Bringing young people together for an annual forum.
- 4) Host a combined celebration of volunteers annually.

Service Performance Outcome Indicators

The following indicator outlines how we intend to measure achievement of service objectives.

Service	Indicator	Performance Measure	Computation
Events	Satisfaction	The number of Council facilitated events is recorded and shows an increase over four years.	
Community Engagement	Satisfaction	Council's performance with community consultation and engagement above industry benchmarks.	

2.2 Strategic Objective 2: Economic Diversity, Growth and Prosperity.

To achieve our objective of Economic Diversity, Growth and Prosperity, we will continue to facilitate growth and diversity opportunities within the Shire, utilise the environs of the rivers, lakes and forests for development opportunities, encourage accommodation options suited to a variety of target markets, create business opportunities to increase Council's revenue, support and advocate for sustainable and renewable energy industries within the Shire, support the local tourism industry and maximise the natural environment to deliver high quality visitor and community experiences.

Services

Service area	Description of services provided		2018/19 Actual \$'000	2019/20 Forecast \$'000	2020/21 Budget \$'000
Economic Development	This service assists the Council to facilitate an environment that is conducive to a sustainable and developing local business sector and provides opportunities for local residents to improve their skill levels and access employment.	<i>Exp</i>	501	529	394
		<i>Rev</i>	250	265	160
		<i>NET</i>	251	264	234

Service area	Description of services provided		2018/19 Actual \$'000	2019/20 Forecast \$'000	2020/21 Budget \$'000
Planning and Building	This service processes all planning and statutory building applications, provides advice and makes decisions about development proposals which require a planning permit as well as preparing policy documents that shape the future of the Council.	<i>Exp</i>	538	555	486
		<i>Rev</i>	243	215	220
		<i>NET</i>	295	340	266
Tourism	This service facilitates and encourages tourism development and opportunities to draw visitors to the municipality. The tourism program includes Gateway to Gannawarra, caravan parks and signage.	<i>Exp</i>	316	303	287
		<i>Rev</i>	166	170	160
		<i>NET</i>	150	133	127

Major Initiatives

- 5) Develop Waterway Master Plans for across the Shire.
- 6) Support and advocate for sustainable and renewable energy industries within the Shire.

Initiatives

- 7) Develop a feasibility study around potential rezoning for waterfront residential investment and development.
- 8) Develop a Prospectus based on a range of accommodation styles/types and use this to encourage developments.
- 9) Develop and implement the Koondrook Wharf Business Opportunities Plan.

Service Performance Outcome Indicators

The following indicators outline how we intend to measure achievement of service objectives:

Service	Indicator	Performance Measure	Computation
Economic Development	Economic activity	Change in number of businesses (Percentage change in the number of businesses with an ABN in the municipality).	[Number of businesses with an ABN in the municipality at the end of the financial year /less the number of businesses at the start of the financial year / Number of businesses with an ABN in the municipality at the start of the financial year] x 100.
Statutory Planning	Decision making	Council planning decisions upheld at VCAT (Percentage of planning application decisions subject to review by VCAT and that were not set aside).	[Number of VCAT decisions that did not set aside Council's decision in relation to a planning application / Number of VCAT decisions in relation to planning applications] x100.

2.3 Strategic Objective 3: Sustainable Natural and Built Environment.

To achieve our objective of Community Participation, we will encourage an environmentally sustainable community, continue to develop sustainable waste management practices, promote, conserve and celebrate our community's rich and diverse heritage and culture, implement Council's capital works program, upgrade infrastructure to improve access to key commercial markets, improve gateway entrances and township presentations across the Shire and manage facilities now and into the future.

Services

Service area	Description of services provided		2018/19 Actual \$'000	2019/20 Forecast \$'000	2020/21 Budget \$'000
Bridges	This service conducts ongoing maintenance of Council's bridge network.	<i>Exp</i>	165	105	104
		<i>Rev</i>	-	-	-
		<i>NET</i>	165	105	104
Community Facilities	This service is responsible for the maintenance and management of Council's building and properties including public halls and community amenities.	<i>Exp</i>	837	867	980
		<i>Rev</i>	155	463	501
		<i>NET</i>	682	404	479
Drainage	This service conducts ongoing maintenance of Council's drainage network.	<i>Exp</i>	168	164	136
		<i>Rev</i>	-	-	-
		<i>NET</i>	168	164	136
Environment Protection	This service includes programs for the eradication of noxious weeds, tree maintenance and planting.	<i>Exp</i>	121	171	209
		<i>Rev</i>	54	62	62
		<i>NET</i>	67	109	147
Fire Prevention	Fire prevention includes the implementation of Council's fire prevention policy along with maintaining strategic fire breaks. Council also has responsibilities in the replacement of fire plugs.	<i>Exp</i>	33	38	36
		<i>Rev</i>	-	-	-
		<i>NET</i>	33	38	36
Footpath, Kerb and Channel	This service conducts ongoing maintenance of Council's footpath, kerb and channel network.	<i>Exp</i>	150	164	169
		<i>Rev</i>	-	-	-
		<i>NET</i>	150	164	169
Pest Control	Council is responsible for undertaking an arbovirus eradication program each year.	<i>Exp</i>	23	21	30
		<i>Rev</i>	9	10	10
		<i>NET</i>	14	11	20
Roads	This service conducts ongoing maintenance of Council's vast road network.	<i>Exp</i>	2,134	3,027	2,453
		<i>Rev</i>	1,432	2,914	2,384
		<i>NET</i>	702	113	69
Waste Management	This service provides kerbside collection of garbage and waste from households and commercial properties and operating costs of transfer stations and landfill.	<i>Exp</i>	1,999	1,881	1,484
		<i>Rev</i>	477	419	148
		<i>NET</i>	1,522	1,462	1,336

Major Initiatives

- 10) Reduce Council's carbon footprint by 10% over four years.
- 11) Investigate the feasibility of introducing an organic waste collection service and expanding the opt-in greenwaste service.

Initiatives

- 12) Investigate the development of solar energy for businesses and community members to utilise renewable energy options and reduce utility costs.
- 13) Develop an action plan from the Cohuna Future Vision Plan and prioritise the development of the civic space and Tan Track to address the growing success of Cohuna Park Run.
- 14) Investigate opportunities that improve the connection of the Kerang township to the Loddon River.

Service Performance Outcome Indicators

The following indicators outline how we intend to measure achievement of service objectives:

Service	Indicator	Performance Measure	Computation
Waste Collection	Waste diversion	Kerbside collection waste diverted from landfill (Percentage of garbage, recyclables and green organics collected from kerbside bins that is diverted from landfill).	[Weight of recyclables and green organics collected from kerbside bins / Weight of garbage, recyclables and green organics collected from kerbside bins] x100.
Roads	Satisfaction	Satisfaction with sealed local roads (Community satisfaction rating out of 100 with how Council has performed on the condition of sealed local roads).	Community satisfaction rating out of 100 with how Council has performed on the condition of sealed local roads.

2.4 Strategic Objective 4: Good Governance and a Healthy Organisation.

To achieve our objective of Sustainable Natural and Built Environment, we will advocate in the best interests of our community and region, inspire leadership within our communities, pursue initiatives to achieve long term financial sustainability in line with best practice, ensure our community is consulted on issues that will affect them, improve the community's ability to self-access information on Council's services and programs, foster Council as being a great place to work and identify innovative opportunities that create improvements.

Services

Service area	Description of services provided		2018/19 Actual \$'000	2019/20 Forecast \$'000	2020/21 Budget \$'000
Council	The governing body to work together with our community to capitalise on our natural assets, support our business and agricultural sector and deliver quality services to our community.	<i>Exp</i>	205	211	388
		<i>Rev</i>	1	-	5
		<i>NET</i>	204	211	383
Executive	This service provides organisational policy and leadership support in the areas of advocacy, continuous improvement, corporate planning, performance measurement, delivery and reporting.	<i>Exp</i>	1,170	1,162	1,208
		<i>Rev</i>	-	-	-
		<i>NET</i>	1,170	1,162	1,208
Governance	This service includes support services in the area of finance, records management, customer services, human resources and several governance functions such as risk and compliance. Human services develops and implements strategies, policies and procedures for the provision of human resources, risk management and insurances, customer service, records management and media and internal communications.	<i>Exp</i>	2,954	2,852	3,269
		<i>Rev</i>	497	323	327
		<i>NET</i>	2,457	2,529	2,942
Information Technology	This service provides, supports and maintains reliable and cost effective computer systems and communication facilities and infrastructure to Council staff enabling them to deliver services in a smart, productive and efficient way.	<i>Exp</i>	560	837	737
		<i>Rev</i>	-	-	-
		<i>NET</i>	560	837	737

Service area	Description of services provided		2018/19 Actual \$'000	2019/20 Forecast \$'000	2020/21 Budget \$'000
Local Laws	This service maintains and improves the health and safety of people, animals and the environment by providing services including dog and cat collection, lost and found, pound service, registration and administration service and after hours emergency service. It also provides education, regulation and enforcement of local laws and relevant State legislation.	<i>Exp</i>	406	437	449
		<i>Rev</i>	182	171	170
		<i>NET</i>	224	266	279
Youth	A program designed to inspire leadership within our community and to investigate opportunities to attract young people to live in the community.	<i>Exp</i>	12	20	36
		<i>Rev</i>	-	-	-
		<i>NET</i>	12	20	36

Major Initiatives

- 15) Achieve recognition for the Healthy Together Victoria Achievement Victoria program for Workplaces.
- 16) Develop a framework to undertake an organisation wide service planning review.

Initiatives

- 17) Identify opportunities for shared service work with neighbouring councils and partners.
- 18) Prepare and implement a 10 year Long Term Financial Plan.
- 19) Review and evaluate Community Profiles annually.
- 20) Review and implement the Communications and Engagement Strategy 2016 - 2020.

Service Performance Outcome Indicators

The following indicators outline how we intend to measure achievement of service objectives:

Service	Indicator	Performance Measure	Computation
Governance	Satisfaction	Satisfaction with Council decisions (Community satisfaction rating out of 100 with how Council has performed in making decisions in the interests of the community).	Community satisfaction rating out of 100 with how Council has performed in making decisions in the interests of the community.
Animal Management	Health and safety	Animal management prosecutions (Number of successful animal management prosecutions).	Number of successful animal management prosecutions.
Advocacy	Satisfaction	Council's performance with advocacy and lobbying above industry benchmarks.	

2.5 Strategic Objective 5: Strong Healthy Communities.

To achieve our objective of Strong Healthy Communities, Council will ensure quality and accessible services that meet the needs of our community, provide a wide range of sport and recreation opportunities that promote active and healthy lifestyles and social connectedness, foster a community that values life-long learning and creativity and ensure our communities are welcoming, inclusive and safe for all.

Services

Service area	Description of services provided		2018/19 Actual \$'000	2019/20 Forecast \$'000	2020/21 Budget \$'000
Business Undertakings	Business undertakings include Council's responsibility for the provision and maintenance of a limited number of elderly person's units. This area also includes private works undertaken by Council at the request of others.	<i>Exp</i>	31	40	43
		<i>Rev</i>	12	20	39
		<i>NET</i>	19	20	4
Children Services	This service provides family oriented support services including pre-schools, long day care, maternal and child health, youth services and development, immunisation and family day care.	<i>Exp</i>	2,628	2,900	2,902
		<i>Rev</i>	2,819	3,032	2,967
		<i>NET</i>	(191)	(132)	(65)

Service area	Description of services provided		2018/19 Actual \$'000	2019/20 Forecast \$'000	2020/21 Budget \$'000
Community Care	This service provides a range of services for the aged and disabled including home delivered meals, personal care, transport, home maintenance, housing support and senior citizen clubs. Service also provides food safety and public and community health and safety.	<i>Exp</i>	2,699	3,136	3,028
		<i>Rev</i>	2,528	2,757	3,236
		<i>NET</i>	171	379	(208)
Swimming Areas	This service provides maintenance and operation of Council's swimming areas and when required to undertake projects in relation to boating safety.	<i>Exp</i>	556	462	684
		<i>Rev</i>	122	132	160
		<i>NET</i>	434	330	524
Recreation Reserves	This service provides maintenance and support of municipal recreation facilities including recreational reserves and parks and gardens.	<i>Exp</i>	1,441	1,438	1,424
		<i>Rev</i>	33	293	285
		<i>NET</i>	1,408	1,145	1,139
Library	This service provides public library services across the municipality and provides customer focused service that caters for cultural, educational and recreational needs of residents and provides a focal point where they can meet, relax and enjoy the services and facilities offered.	<i>Exp</i>	607	645	660
		<i>Rev</i>	139	139	143
		<i>NET</i>	468	506	517

Major Initiatives

21) Participate in the development of Loddon Gannawarra Health Needs Analysis Action Plan to further explore local health indicator data and advocate to overcome areas of disadvantage on the main health priority areas: diabetes, heart health and mental health.

Initiatives

- 22) Achieve recognition for the Healthy Together Victoria Achievement program for Early Childhood Education and Care Settings.
- 23) Develop a Preventing Family Violence Policy that identifies opportunities for Council to influence a reduction in the incidents of family violence across Gannawarra.
- 24) Seek funding to improve and develop infrastructure that encourages physical and leisure activities.

Service Performance Outcome Indicators

The following indicators outlines how we intend to measure achievement of service objectives:

Service	Indicator	Performance Measure	Computation
Home and Community Care	Participation	Participation in HACC service (Percentage of the municipal target population who receive a HACC service).	[Number of people that received a HACC service / Municipal target population for HACC services] x100.
		Participation in HACC service by CALD people (Percentage of the municipal target population in relation to CALD people who receive a HACC service).	[Number of CALD people who receive a HACC service / Municipal target population in relation to CALD people for HACC services] x100.
Maternal and Child Health	Participation	Participation in the MCH service (Percentage of children enrolled who participate in the MCH service).	[Number of children who attend the MCH service at least once (in the year) / Number of children enrolled in the MCH service] x100.
		Participation in MCH service by Aboriginal children (Percentage of Aboriginal children enrolled who participate in the MCH service).	[Number of Aboriginal children who attend the MCH service at least once (in the year) / Number of Aboriginal children enrolled in the MCH service] x100.
Libraries	Participation	Active library members (Percentage of the municipal population that are active library members).	[Number of active library members / municipal population] x100.
Aquatic Facilities	Utilisation	Utilisation of aquatic facilities (Number of visits to aquatic facilities per head of municipal population).	Number of visits to aquatic facilities / Municipal population.
Food Safety	Health and safety	Critical and major non-compliance notifications (Percentage of critical and major non-compliance notifications that are followed up by Council).	[Number of critical non-compliance notifications and major non-compliance notifications about a food premises followed up / Number of critical non-compliance notifications and major non-compliance notifications about food premises] x100.

Service	Indicator	Performance Measure Computation
Library	Satisfaction	Council's performance with art centres and library services above industry benchmarks.
Recreation Reserves	Satisfaction	Council's performance with recreational facilities above industry benchmarks.
Community Care	Satisfaction	Council's performance with family support and elderly support services above industry benchmarks.

2.7 Performance Statement

The service performance indicators detailed in the preceding pages will be reported on in the Performance Statement which is prepared at the end of the year as required by Section 132 of the Act and included in the 2019/2020 Annual Report. The Performance Statement will also include reporting on prescribed indicators of financial performance (outlined in Section 8) and sustainable capacity, which are not included in this budget report. The prescribed performance indicators contained in the Performance Statement are audited each year by the Victorian Auditor General who issues an audit opinion on the Performance Statement. The major initiatives detailed in the preceding pages will be reported in the Annual Report in the form of a statement of progress in the Report of Operations.

2.8 Reconciliation with budgeted operating result

	Net Cost (Revenue) \$'000	Expenditure \$'000	Revenue \$'000
Connectivity	792	1,580	(788)
Economic Diversity, Growth and Prosperity.	627	1,167	(540)
Sustainable Natural and Built Environment	2,500	5,607	(3,107)
Good Governance and a Healthy Organisation.	5,585	6,087	(502)
Strong Healthy Communities.	1,911	8,741	(6,830)
Total	11,415	23,182	(11,767)
Expenses added in:			
Depreciation	6,345		
Finance costs	80		
Other expenses	298		
Deficit before funding sources	18,139		
Funding sources:			
Rates & charges	(11,425)		
Waste charges	(1,956)		
Grants Commission	(5,911)		
Total funding sources	(19,291)		
Operating Underlying (Surplus)Deficit for the year	(1,152)		
Capital funding	(6,742)		
Contributions to capital works and developer contributions	(50)		
Total Comprehensive Result	(7,944)		

3. Financial Statements

This section presents information in regard to the Financial Statements and Statement of Human Resources. The budget information for the year 2020/21 has been supplemented with projections to 2023/24 extracted from the Strategic Resource Plan.

This section includes the following financial statements prepared in accordance with the *Local Government Act 1989* and the *Local Government (Planning and Reporting) regulations 2014*.

Comprehensive Income Statement
Balance Sheet
Statement of Changes in Equity
Statement of Cash Flows
Statement of Capital Works
Statement of Human Resources

Pending Accounting Standards

The 2020-21 budget has been prepared based on the accounting standards applicable at the date of preparation. It has been updated to include the impact of *AASB 16 Leases*, *AASB 15 Revenue from Contracts with Customers* and *AASB 1058 Income of Not-for-Profit Entities*, but pending accounting standards that will be in effect from the 2020-21 financial year have not been considered in the development of the budget.

Standards that are likely to impact on the 2020-21 financial statements, not considered in the preparation of the budget include:

AASB 1059 Service Concession Arrangements: Grantors

Comprehensive Income Statement
For the four years ending 30 June 2024

	NOTES	Forecast	Budget	Strategic Resource Plan		
		Actual		Projections		
		2019/20	2020/21	2021/22	2022/23	2023/24
		\$'000	\$'000	\$'000	\$'000	\$'000
Income						
Rates and charges	4.1.1	13,189	13,380	13,646	13,918	14,194
Statutory fees and fines	4.1.2	312	353	353	358	364
User fees	4.1.3	1,910	1,975	2,015	2,055	2,096
Grants - Operating	4.1.4	11,278	11,640	11,086	11,251	11,421
Grants - Capital	4.1.4	3,168	6,742	2,088	1,284	2,506
Contributions - monetary	4.1.5	116	79	65	66	67
Contributions - monetary Capital	4.1.5	5	50	-	-	-
Net gain/(loss) on disposal of property, infrastructure, plant and equipment		102	225	175	175	175
Other income	4.1.6	3,382	3,281	3,345	3,411	3,477
Total income		<u>33,462</u>	<u>37,725</u>	<u>32,773</u>	<u>32,518</u>	<u>34,300</u>
Expenses						
Employee costs	4.1.7	13,089	13,743	14,051	14,367	14,689
Materials and services	4.1.8	9,378	9,134	7,960	8,119	8,281
Depreciation	4.1.9	6,026	6,345	6,849	7,175	7,474
Bad and doubtful debts		6	3	2	2	2
Borrowing costs		33	80	118	103	87
Other expenses	4.1.10	320	476	344	350	357
Total expenses		<u>28,852</u>	<u>29,781</u>	<u>29,324</u>	<u>30,116</u>	<u>30,890</u>
Surplus/(deficit) for the year		<u>4,610</u>	<u>7,944</u>	<u>3,449</u>	<u>2,402</u>	<u>3,410</u>
Total comprehensive result		<u>4,610</u>	<u>7,944</u>	<u>3,449</u>	<u>2,402</u>	<u>3,410</u>

Balance Sheet

For the four years ending 30 June 2024

		Forecast Actual 2019/20 \$'000	Budget 2020/21 \$'000	Strategic Resource Plan Projections		
	NOTES			2021/22 \$'000	2022/23 \$'000	2023/24 \$'000
Assets						
Current assets						
Cash and cash equivalents		9,665	10,101	8,304	8,426	8,433
Trade and other receivables		3,795	2,566	2,154	2,123	2,253
GST Receivable		-	176	121	97	107
Other financial assets		1,700	1,700	1,700	1,700	1,700
Inventories		432	436	441	445	450
Other assets		227	227	227	227	227
Total current assets	4.2.1	15,819	15,206	12,946	13,018	13,169
Non-current assets						
Land under roads		3,800	3,800	3,800	3,800	3,800
Property, infrastructure, plant & equipment		28,022	29,995	29,861	30,250	32,123
Infrastructure assets		170,951	179,971	185,295	186,888	187,905
Investment property		1,152	1,152	1,152	1,152	1,152
Total non-current assets	4.2.1	203,925	214,918	220,108	222,090	224,979
Total assets		219,744	230,124	233,054	235,108	238,148
Liabilities						
Current liabilities						
Trade and other payables		2,144	1,347	1,189	1,213	1,234
Trust funds and deposits		188	188	188	188	188
Provisions		2,895	2,895	2,924	2,953	2,983
Interest-bearing liabilities	4.2.3	116	400	414	431	392
Total current liabilities	4.2.2	5,343	4,830	4,715	4,785	4,797
Non-current liabilities						
Provisions		1,079	1,079	1,090	1,101	1,112
Interest-bearing liabilities	4.2.3	340	3,289	2,875	2,445	2,053
Total non-current liabilities	4.2.2	1,419	4,368	3,965	3,546	3,165
Total liabilities		6,762	9,198	8,679	8,331	7,962
Net assets		212,982	220,926	224,375	226,777	230,187
Equity						
Accumulated surplus		92,713	100,657	104,106	106,508	109,918
Reserves		120,269	120,269	120,269	120,269	120,269
Total equity		212,982	220,926	224,375	226,777	230,187

Statement of Changes in Equity

For the four years ending 30 June 2024

		Total	Accum. Surplus	Reval. Reserve	Other Reserves
	NOTES	\$'000	\$'000	\$'000	\$'000
2020 Forecast Actual					
Balance at beginning of the financial year		208,372	88,103	120,269	-
Impact of adoption of new accounting standards		-	-	-	-
Adjusted opening balance		208,372	88,103	120,269	-
Surplus/(deficit) for the year		4,610	4,610	-	-
Balance at end of the financial year		212,982	92,713	120,269	-
2021 Budget					
Balance at beginning of the financial year		212,982	92,713	120,269	-
Surplus/(deficit) for the year		7,944	7,944	-	-
Balance at end of the financial year	4.3	220,926	100,657	120,269	-
2022					
Balance at beginning of the financial year		220,926	100,657	120,269	-
Surplus/(deficit) for the year		3,449	3,449	-	-
Balance at end of the financial year		224,375	104,106	120,269	-
2023					
Balance at beginning of the financial year		224,375	104,106	120,269	-
Surplus/(deficit) for the year		2,402	2,402	-	-
Balance at end of the financial year		226,777	106,508	120,269	-
2024					
Balance at beginning of the financial year		226,777	106,508	120,269	-
Surplus/(deficit) for the year		3,410	3,410	-	-
Balance at end of the financial year		230,187	109,918	120,269	-

Statement of Cash Flows

For the four years ending 30 June 2024

	Notes	Forecast	Budget	Strategic Resource Plan		
		Actual		Projections		
		2019/20	2020/21	2021/22	2022/23	2023/24
		\$'000	\$'000	\$'000	\$'000	\$'000
		Inflows (Outflows)	Inflows (Outflows)	Inflows (Outflows)	Inflows (Outflows)	Inflows (Outflows)
Cash flows from operating activities						
Rates and charges		12,681	13,778	13,814	13,936	14,140
Statutory fees and fines		312	370	364	365	369
User fees		1,910	2,070	2,075	2,094	2,124
Grants - operating		11,277	10,126	10,064	10,122	10,240
Grants - capital		3,170	7,064	2,152	1,309	2,540
Interest received		123	225	226	227	228
Other receipts		3,380	5,656	4,881	4,897	4,942
Net GST refund / payment		-	1,933	1,501	1,187	1,279
Employee costs		(13,014)	(14,778)	(14,671)	(14,883)	(15,218)
Materials and services		(9,155)	(9,826)	(8,315)	(8,415)	(8,584)
Trust funds and deposits repaid		(298)	-	-	-	-
Other payments		(320)	(512)	(317)	(321)	(328)
Net cash provided by/(used in) operating activities	4.4.1	10,066	16,107	11,773	10,517	11,732
Cash flows from investing activities						
Payments for property, infrastructure, plant and equipment		(10,908)	(19,253)	(13,437)	(10,264)	(11,593)
Proceeds from sale of property, infrastructure, plant and equipment		528	429	385	385	385
Proceeds from investments		2,488	-	-	-	-
Net cash provided by/ (used in) investing activities	4.4.2	(7,892)	(18,824)	(13,052)	(9,879)	(11,208)
Cash flows from financing activities						
Finance costs		(33)	(80)	(118)	(103)	(87)
Proceeds from borrowings		-	3,500	-	-	-
Repayment of borrowings		(108)	(267)	(400)	(413)	(431)
Net cash provided by/(used in) financing activities	4.4.3	(141)	3,153	(518)	(516)	(518)
Net increase/(decrease) in cash & cash equivalents		2,032	436	(1,797)	122	6
Cash and cash equivalents at the beginning of the financial year		7,633	9,665	10,101	8,304	8,426
Cash and cash equivalents at the end of the financial year		9,665	10,101	8,304	8,426	8,433

Statement of Capital Works

For the four years ending 30 June 2024

	NOTES	Forecast	Budget	Strategic Resource Plan		
		Actual		Projections		
		2019/20	2020/21	2021/22	2022/23	2023/24
		\$'000	\$'000	\$'000	\$'000	\$'000
Property						
Land		6	-	-	-	-
Land improvements		50	1,300	-	50	-
Total land		56	1,300	-	50	-
Buildings		-	120	495	920	2,795
Building improvements		279	325	-	130	-
Leasehold improvements		-	280	-	-	-
Total buildings		279	725	495	1,050	2,795
Total property		335	2,025	495	1,100	2,795
Plant and equipment						
Plant, machinery and equipment		1,103	1,177	1,177	1,192	1,177
Computers and telecommunications		300	350	200	190	180
Library books		90	100	100	140	100
Total plant and equipment		1,493	1,627	1,477	1,522	1,457
Infrastructure						
Roads		3,239	3,847	4,164	4,120	3,050
Bridges		1,504	996	-	-	550
Footpaths and cycleways		85	928	913	142	463
Kerb and channel		150	150	153	156	159
Drainage		911	1,038	1,056	1,036	1,300
Recreational, leisure and community facilities		2,271	3,292	1,917	415	485
Waste management		220	-	1,310	-	-
Parks, open space and streetscapes		66	2,761	480	640	80
Other infrastructure		634	840	250	200	200
Total infrastructure		9,080	13,852	10,243	6,709	6,287
Total capital works expenditure	4.5.1	10,908	17,504	12,215	9,331	10,539
Represented by:						
New asset expenditure		2,222	6,834	5,132	1,512	4,160
Asset renewal expenditure		7,752	8,425	5,906	5,892	5,852
Asset expansion expenditure		549	715	-	305	350
Asset upgrade expenditure		385	1,530	1,177	1,622	177
Total capital works expenditure	4.5.1	10,908	17,504	12,215	9,331	10,539
Funding sources represented by:						
Grants		5,146	8,619	3,406	2,602	3,824
Contributions		-	45	-	-	-
Council cash		5,762	7,480	7,129	6,269	6,715
Borrowings		-	1,360	1,680	460	-
Total capital works expenditure	4.5.1	10,908	17,504	12,215	9,331	10,539

Statement of Human Resources

For the four years ending 30 June 2024

	Forecast	Budget	Strategic Resource Plan		
	Actual		Projections		
	2019/20	2020/21	2021/22	2022/23	2023/24
	\$'000	\$'000	\$'000	\$'000	\$'000
Staff expenditure					
Employee costs - operating	13,089	13,743	14,051	14,367	14,689
Employee costs - capital	461	686	478	366	413
Total staff expenditure	13,550	14,429	14,529	14,733	15,102
	FTE	FTE	FTE	FTE	FTE
Staff numbers					
Employees	163.0	168.0	170.0	170.0	170.0
Total staff numbers	163.0	168.0	170.0	170.0	170.0

A summary of human resources expenditure categorised according to the organisational structure of Council is included below:

Department	Budget	Comprises		
	2020/21	Permanent		Casual
	\$'000	Full Time	Part time	\$'000
Chief Executive Office	332	332	-	-
Community Wellbeing	6,159	1,831	4,328	-
Corporate Services	1,654	1,267	313	74
Infrastructure Services	5,181	4,566	527	88
Strategic Development	417	251	83	83
Total permanent staff expenditure	13,743	8,247	5,251	245
Capitalised labour costs	686			
Total expenditure	14,429			

A summary of the number of full time equivalent (FTE) Council staff in relation to the above expenditure is included below:

Department	Budget	Comprises		
	2020/21	Permanent		Casual
		Full Time	Part time	
Chief Executive Office	2	2	-	-
Community Wellbeing	74	22	52	-
Corporate Services	22	17	4	1
Infrastructure Services	59	52	6	1
Strategic Development	5	3	1	1
Total permanent staff expenditure	162	96	63	3
Capitalised labour costs	6			
Total staff	168			

4. Notes to the financial statements

This section presents detailed information on material components of the financial statements. Council needs to assess which components are material, considering the dollar amounts and nature of these components.

4.1 Comprehensive Income Statement

4.1.1 Rates and charges

Rates and charges are required by the Act and the Regulations to be disclosed in Council's annual budget.

In developing the Strategic Resource Plan, rates and charges were identified as an important source of revenue. Planning for future rate increases has therefore been an important component of the Strategic Resource Planning process. The Fair Go Rates System (FGRS) sets out the maximum amount councils may increase rates in a year. For 2020/21 the FGRS cap has been set at 2.0%. The cap applies to both general rates and municipal charges and is calculated on the basis of council's average rates and charges. Council has structured this budget around a 1.5% rate increase.

The level of required rates and charges has been considered in this context, with reference to Council's other sources of income and the planned expenditure on services and works to be undertaken for the community.

To achieve these objectives while maintaining service levels and a strong capital expenditure program, and after taking into account external factors due to COVID-19, Council has resolved to increase the amount raised by the general rate and the municipal charge by 1.5%.

The kerbside, recycling and greenwaste collection charge is to increase by 1.98%. The municipal charge will remain at the same level as 2019/2020.

This will raise total rates and charges for 2020/21 to \$13.35 million.

4.1.1(a) The reconciliation of the total rates and charges to the Comprehensive Income Statement is as follows:

	2019-20 Forecast Actual	2020/21 Budget	Change	%
	\$	\$	\$	
General Rates	10,390,788	10,556,146	165,358	1.59%
Municipal charge	636,000	636,000	-	0.00%
Waste management charge	1,911,841	1,955,536	43,695	2.29%
Interest on rates and charges	132,500	114,140	(18,360)	-13.86%
Revenue in lieu of rates	117,850	118,313	463	0.39%
Total rates and charges	13,188,979	13,380,135	191,156	1.45%

*These items are subject to the rate cap established under the FGRS

4.1.1(b) The rate in the dollar to be levied as general rates under section 158 of the Act for each type or class of land compared with the previous financial year

Type or class of land	2019/20 cents/\$CIV	2020/21 cents/\$CIV	Change
Residential properties	0.006330	0.006323	-0.11%
Commercial/industrial properties	0.006506	0.006496	-0.15%
Farm irrigation district properties	0.005455	0.005318	-2.51%
Farm dryland properties	0.004342	0.004292	-1.15%
Cultural and recreation properties	0.003165	0.003161	-0.13%

4.1.1(c) The estimated total amount to be raised by general rates in relation to each type or class of land, and the estimated total amount to be raised by general rates, compared with the previous financial year

Type or class of land	2019/20	2020/21	Change	
	\$	\$	\$	%
Residential properties	5,632,033	5,723,514	91,481	1.62%
Commercial/industrial properties	874,388	888,283	13,895	1.59%
Farm irrigation district properties	2,634,601	2,675,551	40,950	1.55%
Farm dryland properties	1,238,651	1,257,543	18,892	1.53%
Cultural and recreation properties	11,115	11,255	140	1.26%
Total amount to be raised by general rates	10,390,788	10,556,146	165,358	1.59%

4.1.1(d) The number of assessments in relation to each type or class of land, and the total number of assessments, compared with the previous financial year

Type or class of land	2019/20	2020/21	Change	
	Number	Number	Number	%
Residential properties	4,682	4,682	-	0.00%
Commercial/industrial properties	521	521	-	0.00%
Farm irrigation district properties	1,182	1,182	-	0.00%
Farm dryland properties	439	439	-	0.00%
Cultural and recreation properties	11	11	-	0.00%
Total number of assessments	6,835	6,835	-	0.00%

4.1.1(e) The basis of valuation to be used is the Capital Improved Value (CIV)

4.1.1(f) The estimated total value of each type or class of land, and the estimated total value of land, compared with the previous financial year

Type or class of land	2019/20	2020/21	Change	
	\$'000	\$'000	\$'000	%
Residential properties	889,737	905,221	15,484	1.74%
Commercial/industrial properties	134,397	136,745	2,348	1.75%
Farm irrigation district properties	482,970	503,110	20,140	4.17%
Farm dryland properties	285,272	292,974	7,702	2.70%
Cultural and recreation properties	3,512	3,560	48	1.37%
Total value of land	1,795,888	1,841,610	45,722	2.55%

4.1.1(g) The municipal charge under Section 159 of the Act compared with the previous financial year

Type of Charge	Per	Per	Change	
	Rateable	Rateable		
	Property	Property		
	2019/20	2020/21		
	\$	\$	\$	%
Municipal	100	100	-	0.00%

4.1.1(h) The estimated total amount to be raised by municipal charges compared with the previous financial year

Type of Charge	2019/20	2020/21	Change	
	\$	\$	\$	%
Municipal	636,000	636,000	-	0.00%

4.1.1(i) The rate or unit amount to be levied for each type of service rate or charge under Section 162 of the Act compared with the previous financial year

Type of Charge	Per Rateable Property	Per Rateable Property	Change	
	2019/20	2020/21	\$	%
	\$	\$		
Kerbside collection 120 litre bin	350	357	7	2.00%
Kerbside collection 240 litre bin	502	512	10	1.99%
Greenwaste collection	55	56	1	1.82%
	907	925	18	1.98%

4.1.1(j) The estimated total amount to be raised by each type of service rate or charge, and the estimated total amount to be raised by service rates and charges, compared with the previous financial year

Type of Charge	2019/20	2020/21	Change	
	\$	\$	\$	%
Kerbside collection 120 litre bin	1,506,370	1,539,384	33,014	2.19%
Kerbside collection 240 litre bin	351,716	359,424	7,708	2.19%
Greenwaste collection	53,755	56,728	2,973	5.53%
Total	1,911,841	1,955,536	43,695	2.29%

4.1.1(k) The estimated total amount to be raised by all rates and charges compared with the previous financial year

	2019/20	2020/21	Change	
	\$	\$	\$	%
General rates	10,390,788	10,556,146	165,358	1.59%
Municipal charge	636,000	636,000	-	0.00%
Total Rates	11,026,788	11,192,146	165,358	1.50%
Kerbside collection and recycling	1,911,841	1,955,536	43,695	2.29%
Revenue in lieu of rates	117,850	118,313	463	0.39%
Total Rates and charges	13,056,479	13,265,995	209,516	1.60%

4.1.1(l) Fair Go Rates System Compliance

Gannawarra Shire Council is required to comply with the State Government's Fair Go Rates System (FGRS). The table below details the budget assumptions consistent with the requirements of the Fair Go Rates System.

	2019/20	2020/21
Total Rates (Excluding Cultural and recreation properties)	\$11,014,573	\$11,179,791
Number of rateable properties	6,824	6,824
Base Average Rate	\$ 1,614.09	\$ 1,638.30
Maximum Rate Increase (set by the State Government)	2.50%	2.00%
Capped Average Rate	\$ 1,628.00	\$ 1,646.38
Maximum General Rates and Municipal Charges Revenue	\$10,988,162	\$11,234,864
Budgeted General Rates and Municipal Charges Revenue	\$10,988,162	\$11,179,791
Budgeted Total Rates and Municipal Charges Revenue	\$10,988,162	\$11,179,791

4.1.1(m) Any significant changes that may affect the estimated amounts to be raised by rates and charges

There are no known significant changes which may affect the estimated amounts to be raised by rates and charges. However, the total amount to be raised by rates and charges may be affected by:

- The variation of returned levels of value (e.g. valuation appeals)
- Changes of use of land such that rateable land becomes non-rateable land and vice versa
- Changes of use of land such that residential land becomes business land and vice versa.

4.1.1(n) Differential rates

Rates to be levied

The rate and amount of rates payable in relation to land in each category of differential are:

- A general rate of 0.6323% (0.006323 cents in the dollar of CIV) for all rateable residential properties.
- A general rate of 0.6496% (0.006496 cents in the dollar of CIV) for all rateable commercial/industrial properties.
- A general rate of 0.5318% (0.005318 cents in the dollar of CIV) for all rateable farm irrigation district properties.
- A general rate of 0.4292% (0.004292 cents in the dollar of CIV) for all rateable farm dryland properties.
- A general rate of 0.3161% (0.003161 cents in the dollar of CIV) for all rateable cultural and recreational properties.

Each differential rate will be determined by multiplying the Capital Improved Value of each rateable land (categorised by the characteristics described below) by the relevant percentages indicated above.

Details of the objectives of each differential rate, the types of classes of land, which are subject to each differential rate and the uses of each differential rate, are set out below.

Commercial/industrial land

Commercial/industrial land is any land, which is:

- Occupied for the principal purpose of carrying out the manufacture or production of, or trade in, goods or services; or
- Unoccupied but zoned commercial or industrial under the Gannawarra Planning Scheme.

The objective of this differential rate is to ensure that all rateable land makes an equitable financial contribution to the cost of carrying out the functions of Council, including (but not limited to) the:

- Construction and maintenance of infrastructure assets;
- Development and provision of health and community services; and
- Provision of general support services.

The types and classes of rateable land within this differential rate are those having the relevant characteristics described above. The money raised by the differential rate will be applied to the items of expenditure described in the Budget by Council. The level of the rate for land in this category is considered to provide for an appropriate contribution to Council's budgeted expenditure, having regard to the characteristics of the land. The geographic location of the land within this differential rate is wherever located within the shire district, without reference to ward boundaries. The use of the land within this differential rate, in the case of improved land, is any use of land.

The money raised by the differential rate will be applied to the items of expenditure described in the Budget by Council. The level of the rate for land in this category is considered to provide for an appropriate contribution to Council's budgeted expenditure, having regard to the characteristics of the land.

The geographic location of the land within this differential rate is wherever located within the shire district, without reference to ward boundaries.

The use of the land within this differential rate, in the case of improved land, is any use of land.

The characteristics of planning scheme zoning are applicable to the determination of vacant land which will be subject to the rate applicable to commercial land. The vacant land affected by this rate is that which is zoned commercial and/or industrial under the Gannawarra Planning Scheme. The classification of land which is improved will be determined by the occupation of that land and have reference to the planning scheme zoning.

The types of buildings on the land within this differential rate are all buildings which are now constructed on the land or which are constructed prior to the expiry of the 2019/20 financial year.

General Residential land

Residential land is any land, which is:

- Occupied for the principal purpose of physically accommodating persons; or
- Unoccupied land which is not classified as commercial/industrial land, farm irrigation district land or farm dryland.

The objective of this differential rate is to ensure that all rateable land makes an equitable financial contribution to the cost of carrying out the functions of Council, including (but not limited to) the:

- Construction and maintenance of infrastructure assets;
- Development and provision of health and community services; and
- Provision of general support services.

The types and classes of rateable land within this differential rate are those having the relevant characteristics described above. The money raised by the differential rate will be applied to the items of expenditure described in the Budget by Council. The level of the rate for land in this category is considered to provide for an appropriate contribution to Council's budgeted expenditure, having regard to the characteristics of the land. The geographic location of the land within this differential rate is wherever located within the shire district, without reference to ward boundaries. The use of the land within this differential rate, in the case of improved land, is any use of land.

The money raised by the differential rate will be applied to the items of expenditure described in the Budget by Council. The level of the rate for land in this category is considered to provide for an appropriate contribution to Council's budgeted expenditure, having regard to the characteristics of the land.

The geographic location of the land within this differential rate is wherever located within the shire district, without reference to ward boundaries.

The use of the land within this differential rate, in the case of improved land, is any use of land.

The characteristics of planning scheme zoning are applicable to the determination of vacant land which will be subject to the rate applicable to residential land. The vacant land affected by this rate is that which is zoned residential under the Gannawarra Planning Scheme. The classification of land which is improved will be determined by the occupation of that land and have reference to the planning scheme zoning.

The types of buildings on the land within this differential rate are all buildings which are now constructed on the land or which are constructed prior to the expiry of the 2019/20 financial year.

Farmland Irrigation District land

Farmland Irrigation District land is any land, which is farmland that is in the irrigation district defined by the relevant Water Authority within the Gannawarra Shire Council boundaries; or unoccupied but zoned farmland under the Gannawarra Planning Scheme and which is not commercial/industrial land, general/residential land or farmland (dryland).

The objective of this differential rate is to ensure that all rateable land makes an equitable financial contribution to the cost of carrying out the functions of Council, including (but not limited to) the:

- Construction and maintenance of infrastructure assets
- Development and provision of health and community services
- Provision of general support services.

The types and classes of rateable land within this differential rate are those having the relevant characteristics described above. The money raised by the differential rate will be applied to the items of expenditure described in the Budget by Council. The level of the rate for land in this category is considered to provide for an appropriate contribution to Council's budgeted expenditure, having regard to the characteristics of the land. The geographic location of the land within this differential rate is wherever located within the shire district, without reference to ward boundaries. The use of the land within this differential rate, in the case of improved land, is any use of land.

The money raised by the differential rate will be applied to the items of expenditure described in the Budget by Council. The level of the rate for land in this category is considered to provide for an appropriate contribution to Council's budgeted expenditure, having regard to the characteristics of the land.

The geographic location of the land within this differential rate is wherever it is located within the shire district, without reference to ward boundaries.

The use of the land within this differential rate, in the case of improved land, is any use of land.

Farmland (dryland)

Farmland (dryland) is any land, which is farmland that is not defined as farmland irrigation district land or unoccupied but zoned farmland under the Gannawarra Planning Scheme and which is not commercial/industrial, general/residential or farmland irrigation district land.

The objective of this differential rate is to ensure that all rateable land makes an equitable financial contribution to the cost of carrying out the functions of Council, including (but not limited to) the:

- Construction and maintenance of infrastructure assets
- Development and provision of health and community services
- Provision of general support services.

The types and classes of rateable land within this differential rate are those having the relevant characteristics described above. The money raised by the differential rate will be applied to the items of expenditure described in the Budget by Council. The level of the rate for land in this category is considered to provide for an appropriate contribution to Council's budgeted expenditure, having regard to the characteristics of the land. The geographic location of the land within this differential rate is wherever located within the shire district, without reference to ward boundaries. The use of the land within this differential rate, in the case of improved land, is any use of land.

The money raised by the differential rate will be applied to the items of expenditure described in the Budget by Council. The level of the rate for land in this category is considered to provide for an appropriate contribution to Council's budgeted expenditure, having regard to the characteristics of the land.

The geographic location of the land within this differential rate is wherever it is located within the shire district, without reference to ward boundaries.

The use of the land within this differential rate, in the case of improved land, is any use of land.

4.1.2 Statutory fees and fines

	Forecast Actual 2019/20 \$'000	Budget 2020/21 \$'000		Change \$'000	%
Local Laws	121	119	-	2	-1.65%
Planning fees	120	120	-	-	0.00%
Building fees	70	100		30	42.86%
Other	1	14		13	1300.00%
Total statutory fees and fines	312	353		41	13.14%

Statutory fees relate mainly to fees and fines levied in accordance with legislation and include animal registrations, Public Health and Wellbeing Act 2008 registrations and local law fines. Increases in statutory fees are made in accordance with legislative requirements.

4.1.3 User fees

	Forecast	Budget	Change	
	Actual			
	2019/20	2020/21	\$'000	%
	\$'000	\$'000		
Aged and health services	393	431	38	9.67%
Arts & culture	34	33	1	-2.94%
Chargeable Works	615	598	17	-2.76%
Local Laws	20	22	2	10.00%
Waste management	139	145	6	4.32%
Swimming areas	132	130	2	-1.52%
Halls and recreation	21	30	9	42.86%
Child care/children's programs	504	512	8	1.59%
Other	52	74	22	42.31%
Total user fees	1,910	1,975	65	3.40%

User charges relate mainly to the recovery of service delivery costs through the charging of fees to users of Council's services. These include separate rating schemes, use of leisure, entertainment and other community facilities and the provision of human services such as family day care and home help services. In setting the budget, the key principle for determining the level of user charges is an evaluation of the fees in line with CPI increases or market levels.

4.1.4 Grants

Grants are required by the Act and the Regulations to be disclosed in Council's annual budget.

	Forecast Actual 2019/20 \$'000	Budget 2020/21 \$'000	Change	
			\$'000	%
Grants were received in respect of the following:				
Summary of grants				
Commonwealth funded grants	9,957	12,920	2,963	30%
State funded grants	4,376	5,349	973	22%
Total grants received	14,333	18,269	3,936	27%
(a) Operating Grants				
Recurrent - Commonwealth Government				
Financial Assistance Grants	5,731	5,911	180	3%
Children services	164	120	44	-27%
Aged care	754	798	44	6%
Roads to recovery	1,977	1,977	-	0%
Recurrent - State Government				
Children services	663	784	121	18%
Aged care	430	415	15	-3%
School crossing supervisors	30	30	-	0%
Public health	26	24	2	-8%
Libraries, arts & culture	148	151	3	2%
Maternal and child health	276	269	7	-3%
Recreation	250	280	30	12%
Other	196	181	15	-8%
Total recurrent grants	10,645	10,940	295	3%
Non-recurrent - Commonwealth Government				
Community resilience support program	520	687	167	32%
Public Health	113	13	100	-88%
Total non-recurrent grants	633	700	67	11%
Total operating grants	11,278	11,640	362	3%
(b) Capital Grants				
Recurrent - Commonwealth Government				
Libraries	6	6	-	0%
Total recurrent grants	6	6	-	0%
Non-recurrent - Commonwealth Government				
Parks and streetscapes	-	406	406	100%
Recreation and leisure	-	1,160	1,160	100%
Footpaths	-	367	367	100%
Bridges	425	400	25	-6%
Underground drainage	-	463	463	100%
Land improvements	-	400	400	100%
Information Technology	-	100	100	100%
Other	380	225	155	-41%
Non-recurrent - State Government				
Buildings	20	125	105	525%
Roads	17	1,318	1,301	7653%
Bridges	706	150	556	-79%
Land improvements	-	500	500	100%
Underground drainage	121	32	89	-74%
Recreation and leisure	1,485	250	1,235	-83%
Parks and streetscapes	8	405	397	4963%
Other	-	435	435	100%
Total non-recurrent grants	3,162	6,736	3,574	113%
Total capital grants	3,168	6,742	3,574	113%
Total Grants	14,446	18,382	3,936	27%

Operating grants include all monies received from State and Federal sources for the purposes of funding the delivery of Council's services to ratepayers. Overall, the total level of operating grants is expected to remain constant (3% increase). The Victorian Grants Commission (VGC) have not given an indication that there will be a grant in advance payment for 2020/2021, this budget has been prepared on the basis that a full years grant allocation will be received. Commonwealth funding Other includes the balance of the Drought Resilience Funding Stage 1 grant totalling \$100k for works completed in 2019/2020.

4.1.5 Contributions

	Forecast Actual 2019/20 \$'000	Budget 2020/21 \$'000		Change \$'000	%
Contributions and donations	116	79	-	37	-31.90%
Monetary - Major projects	-	45		45	100.00%
Monetary - Developer contributions	5	5		-	0.00%
Total contributions	121	129		8	6.61%

Monetary - Major project contributions are contributions made by various community groups toward improvements on council owned land and facilities. Monetary - Developer contributions are monetary contributions made in lieu of the provision of recreational land in subdivisions.

4.1.6 Other income

	Forecast Actual 2019/20 \$'000	Budget 2020/21 \$'000		Change \$'000	%
Interest	123	111	-	12	-9.76%
Investment property rental	263	292		29	11.03%
Reimbursements	2,996	2,878	-	118	-3.94%
Total other income	3,382	3,281	-	101	-2.99%

Other income includes interest from investments, rental from investment properties and reimbursements for children services and services provided under the National Disability Insurance Scheme.

4.1.7 Employee costs

	Forecast Actual 2019/20 \$'000	Budget 2020/21 \$'000		Change \$'000	%
Wages and salaries	11,413	12,199		786	6.89%
WorkCover	224	212		(12)	-5.36%
Superannuation	1,093	1,060		(33)	-3.02%
FBT	106	96		(10)	-9.43%
Other	253	176		(77)	-30.43%
Total employee costs	13,089	13,743		654	5.00%

Employee costs are forecast to increase by 5% compared to 2019/2020. The increase can be attributed to the following factors:

Wage increase of 2.1% as part of the Enterprise Bargaining Agreement plus movements within band levels by employees during the term of the budget.

An increase in the level of enrolments at the children's centre and the changes in service delivery in the community care, in particular the increase in service delivery with the National Disability Insurance Scheme (NDIS), has led to an increase of additional employees in the Community Wellbeing Directorate. Additional levels of funding and user charges within the children's centre and community care are sufficient to cover the increased labour costs.

Additional staff have been employed to meet the increase in the level of service required under the National Disability Insurance Scheme (NDIS).

Other employee costs include staff recruitment, training and various allowances such as on-call, availability and travel.

4.1.8 Materials and services

	Forecast	Budget	Change	
	Actual	2020/21	\$'000	%
	2019/20	\$'000		
Operational materials	2,054	1,631	- 423	-20.59%
Operational services	4,354	4,550	196	4.50%
Contract payments	294	409	115	39.12%
Corporate strategies and reviews	2	120	118	5900.00%
Building maintenance	115	80	- 35	-30.43%
Utilities	430	422	- 8	-1.86%
Office administration	520	604	84	16.15%
Information technology	584	474	- 110	-18.84%
Bank charges	30	28	- 2	-6.67%
Insurance	378	362	- 16	-4.23%
Consultants	298	251	- 47	-15.77%
Contributions	319	203	- 116	-36.36%
Total materials and services	9,378	9,134	- 244	-2.60%

Materials and services include the purchases of consumables, payments to contractors for the provision of services and utility costs. Materials and services are forecast to decrease by 2.6% compared to 2019/20.

The budget for 2020/21 has allowed \$500k for Community Sports & Recreation Projects with funding of \$250k. An amount of \$100k has been allowed to undertake an Aquatics Strategy. Reductions in the level of expenditure across a wide range of service areas has led to the decrease in proposed expenditure.

4.1.9 Depreciation

	Forecast	Budget	Change	
	Actual	2020/21	\$'000	%
	2019/20	\$'000		
Land improvements	60	118	58	96.67%
Buildings	513	545	32	6.24%
Office equipment	207	224	17	8.21%
Library books	66	72	6	9.09%
Plant & equipment	877	894	17	1.94%
Roads	2,694	2,858	164	6.09%
Bridges	245	255	10	4.08%
Footpaths	130	144	14	10.77%
Kerb & channel	223	226	3	1.35%
Parks & streetscape	64	47	- 17	-26.56%
Recreation & leisure	320	316	- 4	-1.25%
Waste management	46	51	5	10.87%
Aerodrome	76	79	3	3.95%
Drainage	247	246	- 1	-0.40%
Other infrastructure	258	270	12	4.65%
Total depreciation	6,026	6,345	319	5.29%

4.1.10 Other expenses

	Forecast	Budget	Change	
	Actual			
	2019/20	2020/21	\$'000	%
	\$'000	\$'000		
Audit fees	88	82	6	-6.82%
Mayoral and Councillor allowance	209	211	2	0.96%
Valuations	23	5	18	-78.26%
Election expenses	-	130	130	100.00%
Councillor induction	-	32	32	100.00%
Council plan	-	16	16	100.00%
Total other expenses	320	476	156	48.75%

4.2 Balance Sheet

4.2.1 Assets

Cash and cash equivalents include cash and investments such as cash held in the bank and in petty cash and the value of investments in deposits or other highly liquid investments with short term maturities of three months or less. These balances are projected to increase by \$0.436m during the year leaving a balance of cash and cash equivalents of \$10.101m.

Trade and other receivables are monies owed to Council by ratepayers and others. The Coronavirus (Covid-19) may have an affect on the level of receivables but at this stage it cannot be quantified.

Property, infrastructure, plant and equipment is the largest component of Council's worth and represents the value of all the land, buildings, roads, vehicles, equipment, etc which has been built up by Council over many years. The \$10.993m increase is attributable to the net result of the capital works program, depreciation and written down value of assets sold.

4.2.2 Liabilities

Trade and other payables are amounts that Council owes to suppliers as at 30 June 2021. These liabilities are budgeted to reduce by \$0.797million.

Provisions include accrued long service leave and annual leave owing to employees. These employee entitlements are anticipated to remain the same due to active management of entitlements despite factoring in an increase for Collective Agreement outcomes.

The Council is budgeting to undertake a loan of \$3.5million to fund Council's proportion of the Building Better Regions program. The capital works program is being undertaken over a three year period.

4.2.3 Borrowings

The table below shows information on borrowings specifically required by the Regulations.

	Forecast	Budget
	Actual	
	2019/20	2020/21
	\$	\$
Amount borrowed as at 30 June of the prior year	564,271	455,790
Amount proposed to be borrowed	-	3,500,000
Amount projected to be redeemed	(108,481)	(267,122)
Amount of borrowings as at 30 June	455,790	3,688,668

4.3 Statement of changes in Equity

Asset revaluation reserve which represent the difference between the previously recorded value of assets and their current valuations. No asset revaluations are planned for 2020/2021 at this stage.

Accumulated surplus which is the value of all net assets less Reserves that have accumulated over time. The increase in accumulated surplus of \$7.944m results directly from the operating surplus for the year.

4.4 Statement of Cash Flows

4.4.1 Net cash flows provided by/used in operating activities

It is expected that income will be \$16.107m higher than operating expenditure. This amount includes capital grants of \$7.064m and is prior to any capital expenditure.

The net cash flows from operating activities does not equal the surplus (deficit) for the year as the expected revenues and expenses of the Council include non-cash items which have been excluded from the Cash Flow Statement.

4.4.2 Net cash flows provided by/used in investing activities

The amount of \$18.824m represents the amount of capital expenditure less any movements within Council's cash reserves and after taking into account any proceeds from the sale of assets.

4.4.3 Net cash flows provided by/used in financing activities

The amount of \$3.153m represents the costs associated with Council's borrowings and the addition of the loan program for the Building Better Regions program.

4.5 Capital works program

This section presents a listing of the capital works projects that will be undertaken for the 2020/21 year, classified by expenditure type and funding source. Works are also disclosed as current budget or carried forward from prior year.

4.5.1 Summary

	Forecast Actual 2019/20 \$'000	Budget 2020/21 \$'000	Change \$'000	%
Property	335	2,025	1,690	504.48%
Plant and equipment	1,493	1,627	134	8.98%
Infrastructure	9,080	13,852	4,772	52.56%
Total	10,908	17,504	6,596	60.47%

	Project Cost \$'000	Asset expenditure types				Summary of Funding Sources			
		New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	Grants \$'000	Contrib. \$'000	Council \$'000	Borrowings \$'000
Property	2,025	1,500	-	275	250	1,225	-	800	-
Plant and equipment	1,627	150	1,477	-	-	106	-	1,521	-
Infrastructure	13,852	5,184	6,948	1,255	465	7,288	45	5,159	1,360
Total	17,504	6,834	8,425	1,530	715	8,619	45	7,480	1,360

4.5.2 Current Budget

Capital Works Area	Project Cost \$'000	Asset expenditure types				Summary of Funding Sources			
		New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	Grants \$'000	Contrib. \$'000	Council \$'000	Borrowings \$'000
PROPERTY									
Land Improvements									
Industrial Estate Expansions Tate Drive – Kerang	1,300	1,300	-	-	-	900	-	400	-
Buildings									
Kerang depot upgrade	100	-	-	100	-	-	-	100	-
Truckwash toilets	20	-	-	20	-	-	-	20	-
Building Improvements									
Climate Change Adaptation	50	-	-	50	-	-	-	50	-
Leitchville Swimming Pool Changeroom	25	-	-	25	-	-	-	25	-
Kerang Childrens Centre 3 Year Old Kinder	250	-	-	-	250	125	-	125	-
Leasehold Improvements									
Power Upgrade Cohuna Caravan Park - Grant.Dep	280	200	-	80	-	200	-	80	-
TOTAL PROPERTY	2,025	1,500	-	275	250	1,225	-	800	-
PLANT AND EQUIPMENT									
Plant, Machinery and Equipment									
Heavy plant replacement	790	-	790	-	-	-	-	790	-
Light plant replacement	387	-	387	-	-	-	-	387	-
Computers and Telecommunications									
ICT Capital renewals	200	-	200	-	-	-	-	200	-
IT COVID-19	50	50	-	-	-	-	-	50	-
IT virtual meeting equipment	100	100	-	-	-	100	-	-	-
Library books									
Library book replacement	100	-	100	-	-	6	-	94	-
TOTAL PLANT AND EQUIPMENT	1,627	150	1,477	-	-	106	-	1,521	-

Capital Works Area	Project Cost \$'000	Asset expenditure types				Summary of Funding Sources			
		New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	Grants \$'000	Contrib. \$'000	Council \$'000	Borrowings \$'000
INFRASTRUCTURE									
Roads									
Bitumen Roads Reseal Program	816	-	816	-	-	-	-	816	-
Gravel Re-sheeting Program	973	-	973	-	-	454	-	519	-
Sealed Roads Rehabilitation Program	2,023	-	2,023	-	-	1,523	-	500	-
Cohuna Cemetery drain crossing	35	35	-	-	-	-	25	10	-
Bridges									
Apex Park Bridge	300	-	300	-	-	150	-	150	-
Appin South Bridge	290	-	290	-	-	290	-	-	-
Footpaths and Cycleways									
Footpath replacement program	102	-	102	-	-	-	-	102	-
Mead Street Cohuna	43	43	-	-	-	-	-	43	-
Kerang to Koondrook Rail Trail (Murray River Adventure Trail)	733	733	-	-	-	367	-	127	239
Kerb and channel									
Kerb replacement program	150	-	150	-	-	-	-	150	-
Drainage									
Murrabit Stormwater	926	926	-	-	-	463	-	161	302
Recreational, Leisure & Community Facilities									
Promotional infrastructure	50	-	25	25	-	-	-	50	-
Swimming Pool Renewal Program	135	-	95	40	-	-	-	135	-
Town/Boundary Entrances and Signage	25	-	13	12	-	-	-	25	-
ReSpark the Park - Cullen Street	65	-	15	50	-	-	-	65	-
Community Drought Resilience Support Program Round 2	313	213	100	-	-	313	-	-	-
Cohuna Skate Park	600	-	100	250	250	250	20	330	-
Cohuna CBD Waterfront Development	1,693	1,693	-	-	-	847	-	293	553
Parks, Open Space and Streetscapes									
Automating irrigation systems	50	-	-	50	-	-	-	50	-
Tree planting program	30	30	-	-	-	-	-	30	-
Local Road and Community Infrastructure Program	1,318	-	990	328	-	1,318	-	-	-
RSL Memorial Park upgrades	30	15	-	-	15	15	-	15	-
Koondrook All Abilities Park	520	120	200	100	100	390	-	130	-
Sustainable Recreational Water for Quambatook	813	813	-	-	-	406	-	141	266
Other Infrastructure									
Acre21 (Art Work)	30	30	-	-	-	-	-	30	-
Climate Adaptation - Car Charger	110	110	-	-	-	110	-	-	-
Climate Adaptation - Street Lights	150	-	-	150	-	-	-	150	-
Koondrook Levee Construction (inc Walking Track to Cassidy Lane)	350	-	250	100	-	250	-	100	-
Strategic program development	200	200	-	-	-	-	-	200	-
TOTAL INFRASTRUCTURE	12,873	4,961	6,442	1,105	365	7,146	45	4,322	1,360
TOTAL NEW CAPITAL WORKS	16,525	6,611	7,919	1,380	615	8,477	45	6,643	1,360

4.5.3 Works carried forward from the 2019/20 year

Capital Works Area	Project Cost \$'000	Asset expenditure types				Summary of Funding Sources			
		New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	Grants \$'000	Contrib. \$'000	Council \$'000	Borrowings \$'000
INFRASTRUCTURE									
Recreational, Leisure & Community Facilities									
Koondrook Caravan Park - Stage 2 (Roads and Drainage)	350	-	100	150	100	-	-	350	-
Community Drought Resilience Support Program Round 1	61	61	-	-	-	-	-	61	-
Footpaths and Cycleways									
Gannawarra Arts Trail	50	50	-	-	-	-	-	50	-
Bridges									
Appin South bridge	406	-	406	-	-	110	-	296	-
Drainage									
Southern levee acquisition	80	80	-	-	-	-	-	80	-
Quambatook Levee continuation stage 2	32	32	-	-	-	32	-	-	-
TOTAL INFRASTRUCTURE	979	223	506	150	100	142	-	837	-
TOTAL CARRIED FORWARD CAPITAL WORKS 2019/20	979	223	506	150	100	142	-	837	-
TOTAL WORKS 2020/2021	17,504	6,834	8,425	1,530	715	8,619	45	7,480	1,360

5. Financial performance indicators

The following table highlights Council's current and projected performance across a range of key financial performance indicators. These indicators provide a useful analysis of Council's financial position and performance and should be interpreted in the context of the organisation's objectives.

Indicator	Measure	Notes	Actual	Forecast	Budget	Strategic Resource Plan Projections			Trend
			2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	+/-
Adjusted underlying result	Adjusted underlying surplus (deficit) / Adjusted underlying revenue	1	2.96%	4.76%	3.88%	4.44%	3.58%	2.84%	-
Liquidity									
Working Capital	Current assets / current liabilities	2	272.15%	296.07%	314.82%	274.57%	272.06%	274.53%	o
Unrestricted cash	Unrestricted cash / current liabilities	3	70.05%	180.89%	209.13%	176.12%	176.09%	175.80%	o
Obligations									
Loans and borrowings	Interest bearing loans and borrowings / rate revenue	4	4.42%	3.46%	27.57%	24.10%	20.66%	17.23%	o
Loans and borrowings	Interest and principal repayments on interest bearing loans and borrowings / rate revenue		1.11%	1.12%	2.59%	3.80%	3.72%	3.65%	o
Indebtedness	Non-current liabilities / own source revenue		8.35%	7.51%	22.73%	20.30%	17.80%	15.59%	+
Asset renewal	Asset renewal expenses / Asset depreciation	5	99.11%	128.64%	132.78%	86.23%	82.12%	78.30%	-
Stability									
Rates concentration	Rate revenue / adjusted underlying revenue	6	46.09%	43.70%	43.30%	44.57%	44.65%	44.74%	o
Rates effort	Rate revenue / CIV of rateable properties in the municipality		0.76%	0.73%	0.73%	0.74%	0.76%	0.77%	o

Indicator	Measure	Notes	Actual 2018/19	Forecast 2019/20	Budget 2020/21	Strategic Resource Plan Projections			Trend +/-
						2021/22	2022/23	2023/24	
Efficiency									
Expenditure level	Total expenses/ no. of property assessments		\$3,877	\$4,221	\$4,357	\$4,290	\$4,406	\$4,519	○
Revenue level	Residential rate revenue / no. of residential property assessments		\$1,272	\$1,303	\$1,322	\$1,349	\$1,376	\$1,403	○
Workforce turnover	No. of permanent staff resignations & terminations / average no. of permanent staff for the financial year		3.98%	5.00%	10.00%	10.00%	10.00%	10.00%	○

Key to Forecast

Trend:

- + Forecasts improvement in Council's financial performance/financial position indicator
- Forecasts that Council's financial performance/financial position indicator will be steady
- Forecasts deterioration in Council's financial performance/financial position indicator

Notes to indicators

1. Adjusted underlying result

The adjusted underlying result is the net surplus or deficit for the year adjusted for non-recurrent capital grants, non-monetary asset contributions, and capital contributions from other sources. It is a measure of financial sustainability and Council's ability to achieve its service delivery objectives as it is not impacted by capital income items which can often mask the operating result. The adjusted underlying result for the 2020/21 year is a surplus of \$1.125m which is a decrease of \$0.312m from the projected 2019/2020 year. In calculating the adjusted underlying result Council has excluded grants received for capital purposes which are non-recurrent and capital contributions from other sources but includes Road to Recovery funding as a recurrent grant. Contributions of non-monetary assets are excluded as the value of assets assumed by Council is dependent on the level of development activity each year.

2. Working Capital

This ratio indicates the level of current assets compared to current liabilities.

3. Unrestricted Cash

Unrestricted cash represents cash and cash equivalents held by Council less the amount of grants received during the year but not expended by 30 June and the amount of capital works not completed by 30 June 2020.

4. Debt compared to rates

Council, by borrowing funds to undertake works in the Building Better Regions program (\$3.5million) the ratio will increase by 1.5% which compared to industry standards is low. If no further loans are undertaken this ratio will continue to fall.

5. Asset renewal

Asset renewal represents the amount of capital expenditure being directed towards the replacement of Council's existing assets. This ratio represents the amount of renewal as a percentage of the depreciation expense shown for each year. A ratio less than 100% represents an asset renewal gap. The level of renewal expenditure is dependant on the level of expenditure on new assets and upgrading existing assets.

6. Schedule of Fees and Charges

This appendix presents the fees and charges of a statutory/non-statutory nature which will be charged in respect to various goods and services during the 2020/21 year.

GANNAWARRA SHIRE COUNCIL

SCHEDULE OF FEES AND CHARGES 2020/2021 effective 1 July 2020

	Note	Statutory/ Discretionary	Incl. GST	2020/2021
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ENVIRONMENTAL HEALTH SERVICES

FOOD ACT REGISTRATION FEES

Class 1 Food Premises - Requiring External Food Safety Audits		Discretionary	No	\$ 348.00
Class 2 Food Premises - Requiring Council Food Safety Audits including food vans (5 or less employed (including proprietor and his/her family)		Discretionary	No	\$ 324.00
Class 2A Temporary Premises (Markets, Shows, Field Days, Exhibitions and like events)		Discretionary	No	\$ 92.00
Class 3 Food Premises Inc. Food Vehicles - 5 or less employed		Discretionary	No	\$ 194.00
Class 3A Temporary Premises (Markets, Shows, Field Days, Exhibitions and like events)		Discretionary	No	\$ 50.00
More than 5 employed, an additional fee per employee		Discretionary	No	\$ 40.00
Maximum Fee		Discretionary	No	\$ 3,210.00
School Canteens (operated by voluntary organisation)		Discretionary	No	\$ 194.00
Community Groups		Discretionary	No	No Charge
Food Act – Transfer of Registration		Discretionary	No	\$ 228.00
Statutory Food Samples		Discretionary	No	No Charge
Non-compliant food samples	Per Re-Test	Discretionary	No	\$ 220.00
Annual statutory inspection plus statutory on follow-up inspection		Discretionary	No	No Charge
Inspection Fee for non-compliant food premises	Per Inspection	Discretionary	No	\$ 220.00
Requested inspection and Report		Discretionary	No	\$ 220.00

PUBLIC HEALTH AND WELLBEING ACT: REGISTRATION FEES

Public Health and Wellbeing Act: Premises

Prescribed Accommodation premises – per year		Discretionary	No	\$ 286.00
Health Act – Transfer of Registration		Discretionary	No	\$ 218.00
Health premises - low risk activities - hair and beauty therapy or beauty therapy only (per operator)		Discretionary	No	\$ 92.00
Health premises - hairdressing only - one off fee (per operator)		Discretionary	No	\$ 92.00
Health premises - low risk activities - maximum fee		Discretionary	No	\$ 286.00
Health premises - high risk activities - skin penetration, tattooing, ear piercing, electrolysis		Discretionary	No	\$ 286.00
Inspection fee - non-compliant health premises		Discretionary	No	\$ 220.00
Requested inspection and report		Discretionary	No	\$ 220.00
Aquatic Facilities - Category 1 Registration	Annual Fee	Discretionary	No	\$ 100.00

Public Health Requests

Water analysis - portable and non-portable (Including rainwater tanks)		Discretionary	No	\$ 220.00
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ENVIRONMENT PROTECTION ACT REGISTRATION FEES

Septic Tank Fees

Application to install or alter a septic tank system		Discretionary	No	\$ 325.00
Minor alteration to existing system		Discretionary	No	\$ 220.00
Amend or reissue permit		Discretionary	No	\$ 58.00
Extension of permit (12 Months)		Discretionary	No	\$ 58.00

SCHEDULE OF FEES AND CHARGES 2020/2021 effective 1 July 2020

	Note	Statutory/ Discretionary	Incl. GST	2020/2021
IMMUNISATIONS				
Influenza Vaccine		Discretionary	No	\$ 25.00
Hepatitis B - Adult		Discretionary	No	\$ 25.00
Hepatitis B - Paediatric		Discretionary	No	\$ 15.00
Hepatitis A - Adult		Discretionary	No	\$ 72.00
Hepatitis A - Paediatric		Discretionary	No	\$ 53.00
Twinrix (Hepatitis A & B) - Adult		Discretionary	No	\$ 87.00
Twinrix (Hepatitis A & B) - Paediatric		Discretionary	No	\$ 59.00
Boostrix		Discretionary	No	\$ 50.00
Chicken Pox		Discretionary	No	\$ 69.00
COMMUNITY SERVICES				
NDIS - National Disability Insurance Scheme				
Fees and charges as per 2018 NDIS Price Guide - Victoria		Discretionary	No	As per guide
Community Care Services (Rates per hour – maximum set by Government)				
Home Care Level 1 - Full Pensioner	Income Assessed: Refer to CHSP	Discretionary	No	\$ 10.70
Home Care Level 2 - Part Pensioner	Income Assessed: Refer to CHSP	Discretionary	No	\$ 16.00
Home Care Level 3 - Self Funded Retiree	Income Assessed: Refer to CHSP	Discretionary	No	\$ 34.60
Personal Care Level 1 - Full Pensioner	Income Assessed: Refer to CHSP	Discretionary	No	\$ 11.70
Personal Care Level 2 - Part Pensioner	Income Assessed: Refer to CHSP	Discretionary	No	\$ 17.00
Personal Care Level 3 - Self Funded Retiree	Income Assessed: Refer to CHSP	Discretionary	No	\$ 40.85
Respite Care Level 1 - Full Pensioner	Income Assessed: Refer to CHSP	Discretionary	No	\$ 11.70
Respite Care Level 2 - Part Pensioner	Income Assessed: Refer to CHSP	Discretionary	No	\$ 17.00
Respite Care Level 3 - Self Funded Retiree	Income Assessed: Refer to CHSP	Discretionary	No	\$ 40.85
Social Support - Group	Fee is activity related	Discretionary	No	\$ 10.00
Social Support - Individual - Full Pensioner	Income Assessed: Refer to CHSP	Discretionary	No	\$ 11.70
Social Support - Individual - Part Pensioner	Income Assessed: Refer to CHSP	Discretionary	No	\$ 17.00
Social Support - Individual - Self Funded	Income Assessed: Refer to CHSP	Discretionary	No	\$ 40.85
Property Maintenance Level 1 - Full Pensioner	Income Assessed: Refer to CHSP	Discretionary	No	\$ 12.75
Property Maintenance Level 2 - Part Pensioner	Income Assessed: Refer to CHSP	Discretionary	No	\$ 18.65
Property Maintenance Level 3 - Self Funded Retiree	Income Assessed: Refer to CHSP	Discretionary	No	\$ 52.10
Transport Expenses - Fixed Fee (within townships)	Income Assessed: Refer to CHSP	Discretionary	No	\$ 5.00
Transport Expenses - Intrashire	Income Assessed: Refer to CHSP	Discretionary	No	\$ 0.87
Sleepover - Active (per hour) - Full Pensioner	Income Assessed: Refer to CHSP	Discretionary	No	\$ 10.70
Sleepover - Active (per hour) - Part Pensioner	Income Assessed: Refer to CHSP	Discretionary	No	\$ 17.00
Sleepover - Active (per hour) - Self Funded	Income Assessed: Refer to CHSP	Discretionary	No	\$ 40.85
Sleepover - Inactive	Income Assessed: Refer to CHSP	Discretionary	No	\$ 120.75

SCHEDULE OF FEES AND CHARGES 2020/2021 effective 1 July 2020

	Note	Statutory/ Discretionary	Incl. GST	2020/2021
Food Services (Per meal)				
Meals on Wheels – 3 Courses	Includes Frozen meals	Discretionary	No	\$ 11.70
Meals on Wheels – 2 Courses	Includes Frozen meals	Discretionary	No	\$ 10.70
Meals on Wheels – 1 Courses	Includes Frozen meals	Discretionary	No	\$ 9.55
Social Meal 3 Courses		Discretionary	No	\$ 11.70
Social Meal 2 Courses		Discretionary	No	\$ 10.15
Sandwiches		Discretionary	No	\$ 4.20
Brokered Services (Rates per hour)				
Assessment / Case Management		Discretionary	Yes	\$ 103.75
Home Care 1	Mon – Fri Hrs: 7.30am – 7.30pm	Discretionary	Yes	\$ 49.85
Home Care 2	Mon – Fri Hrs: 7.30pm – 9.30pm (inc Sat 7.30am to 12pm)	Discretionary	Yes	\$ 73.65
Home Care 3	Mon – Fri Hrs: 9.30pm – 7.30am (Sat 12pm to Mon 7.30am) incl. Public Holiday	Discretionary	Yes	\$ 99.75
Personal Care 1	Mon – Fri Hrs: 7.30am – 7.30pm	Discretionary	Yes	\$ 53.90
Personal Care 2	Mon – Fri Hrs: 7.30pm – 9.30pm (inc Sat 7.30am to 12pm), or 8 - 10 hrs consecutive care	Discretionary	Yes	\$ 80.90
Personal Care 3	Mon – Fri Hrs: 9.30pm – 7.30am (Sat 12pm to Mon 7.30am) and Public Holiday or More than 10 hours consecutive care	Discretionary	Yes	\$ 107.85
Respite Care 1	Mon – Fri Hrs: 7.30am – 7.30pm	Discretionary	Yes	\$ 53.90
Respite Care 2	Mon – Fri Hrs: 7.30pm – 9.30pm (inc Sat 7.30am to 12pm), or 8 - 10 hrs consecutive care	Discretionary	Yes	\$ 80.90
Respite Care 3	Mon – Fri Hrs: 9.30pm – 7.30am (Sat 12pm to Mon 7.30am) and Public Holiday or More than 10 hours consecutive care	Discretionary	Yes	\$ 107.85
Social Support - Individual 1	Mon – Fri Hrs: 7.30am – 7.30pm	Discretionary	Yes	\$ 53.90
Social Support - Individual 2	Mon – Fri Hrs: 7.30pm – 9.30pm (inc Sat 7.30am to 12pm), or 8 - 10 hrs consecutive care	Discretionary	Yes	\$ 80.90
Social Support - Individual 3	Mon – Fri Hrs: 9.30pm – 7.30am (Sat 12pm to Mon 7.30am) and Public Holiday or More than 10 hours consecutive care	Discretionary	Yes	\$ 107.85

SCHEDULE OF FEES AND CHARGES 2020/2021 effective 1 July 2020

	Note	Statutory/ Discretionary	Incl. GST	2020/2021
Sleepover - Active (per hour)	10pm - 6.30am	Discretionary	Yes	\$ 107.85
Sleepover - Inactive	10pm-6.30am	Discretionary	Yes	\$ 120.75
Property Maintenance		Discretionary	Yes	\$ 70.20
Meals on Wheels – 3 Courses	Includes Frozen meals	Discretionary	Yes	\$ 13.55
Meals on Wheels – 2 Courses	Includes Frozen meals	Discretionary	Yes	\$ 11.90
Meals on Wheels - 1 Course		Discretionary	Yes	\$ 10.75
Meals on Wheels - Sandwich		Discretionary	Yes	\$ 4.85
Community Social Meal	Centre Based Meals	Discretionary	Yes	\$ 10.00
Transport Expenses - Fixed Fee (within townships) (one way trip)		Discretionary	Yes	\$ 5.00
Travel Expense	per kilometre	Discretionary	Yes	\$ 1.50
Gannawarra Non Emergency Transport Service Client Contributions (All one way transport bookings calculated as "return" services)				
Transport Contributions				
Minimum Charge		Discretionary	Yes	\$ 45.00
Transport under 100km from place of residence	per kilometre	Discretionary	Yes	\$ 0.25
Transport over 100km from place of residence	per kilometre	Discretionary	Yes	\$ 0.30
Business Client Charges	per kilometre	Discretionary	Yes	\$ 0.85
CHILDREN SERVICES				
Long Day Care (Calendar Year)				
Full Day (per day) - 1 July to 31 December 2020	8.00am to 6.00pm	Discretionary	No	\$ 95.00
Full Day (per day) - 1 January to 30 June 2020	8.00am to 6.00pm	Discretionary	No	\$ 100.00
Casual (per hour) - 1 July to 31 December 2019	Minimum 2 Hours	Discretionary	No	\$ 13.20
Casual (per hour) - 1 January to 30 June 2020	Minimum 2 Hours	Discretionary	No	\$ 14.40
Kindergarten Fees - Kerang (Calendar Year)				
4 year old kindergarten - 1 July to 31 December 2019	Per week	Discretionary	No	\$ 43.10
4 year old kindergarten - 1 January to 30 June 2020	Per week	Discretionary	No	\$ 44.80
Cohuna, Koondrook and Leitchville (Calendar Year)				
4 year old kindergarten - 1 July to 31 December 2019	Per year	Discretionary	No	\$ 1,050.00
4 year old kindergarten - 1 January to 30 June 2020	Per year	Discretionary	No	\$ 1,111.20
3 year old kindergarten - 3 hours week - 1 July to 31 December 2019	Per year	Discretionary	No	\$ 720.00
3 year old kindergarten - 3 hours week - 1 January to 30 June 2020	Per year	Discretionary	No	\$ 780.00

SCHEDULE OF FEES AND CHARGES 2020/2021 effective 1 July 2020

	Note	Statutory/ Discretionary	Incl. GST	2020/2021
Family Day Care				
Parent Administration Levy	Per child per hour	Discretionary	No	\$ 1.30
Carer Support Levy	Pro rata per week	Discretionary	No	\$ 7.50
Standard fee	8.00am to 6.00pm (range between)	Discretionary	No	\$5.50 - \$10.00
Standard fee	Non-Core hours (range between)	Discretionary	No	\$6.75 - \$13.25
After School Care	8.00am to 6.00pm (range between)	Discretionary	No	\$5.50 - \$13.25
After School Care	Non-Core hours (range between)	Discretionary	No	\$6.75 - \$13.25
Before School Care	8.00am to 6.00pm (range between)	Discretionary	No	\$6.50 - \$9.50
Before School Care	Non-Core hours (range between)	Discretionary	No	\$6.75 - \$13.25
Public Holiday	8.00am to 6.00pm (range between)	Discretionary	No	\$8.00 - \$19.00
Public Holiday	Non-Core hours (range between)	Discretionary	No	\$8.00 - \$19.00
Toy Library Fees				
Annual Standard Membership		Discretionary	Yes	\$ 15.00
Annual Group Membership		Discretionary	Yes	\$ 35.00
LIBRARY				
Replacement Books		Discretionary	Yes	Cost
Replace Cards		Discretionary	Yes	\$ 2.00
Library Bags		Discretionary	Yes	\$ 3.50
Photocopies/Print outs	A4/A3 One Side	Discretionary	Yes	\$ 0.50
	A4/A3 Double Side	Discretionary	Yes	\$ 0.80
Photocopies – own paper	Per Side	Discretionary	Yes	\$ 0.30
Photocopies/Printouts Colour	Per Side	Discretionary	Yes	\$ 1.00
Laminating		Discretionary	Yes	\$ 1.00
Old Books (depending on condition)		Discretionary	Yes	\$0.20-\$2.00
Sir John Gorton Library Meeting Room				
Commercial/Casual Hirers (Charges capped at 5 Hours)	Per hour	Discretionary	Yes	\$ 20.00

SCHEDULE OF FEES AND CHARGES 2020/2021 effective 1 July 2020

	Note	Statutory/ Discretionary	Incl. GST	2020/2021
PLANNING FEES AND CHARGES				
Statutory Planning Fees				
Use of Land Planning Permit		Statutory	No	\$ 1,318.10
Dwelling Planning Permit < \$10,000		Statutory	No	\$ 199.90
Dwelling Planning Permit > \$10,001 - \$100,000		Statutory	No	\$ 629.40
Dwelling Planning Permit > \$100,001 - \$500,000		Statutory	No	\$ 1,288.50
Dwelling Planning Permit > \$500,001 - \$1,000,000		Statutory	No	\$ 1,392.10
Dwelling Planning Permit > \$1,000,001 - \$2,000,000		Statutory	No	\$ 1,495.80
VicSmart Application < \$10,000		Statutory	No	\$ 199.90
VicSmart Application > \$10,001		Statutory	No	\$ 429.50
VicSmart Application to subdivide land		Statutory	No	\$ 199.90
Development of Land < \$100,000		Statutory	No	\$ 1,147.80
Development of Land > \$100,001 - \$1,000,000		Statutory	No	\$ 1,547.60
Development of Land > \$1,000,001 - \$5,000,000		Statutory	No	\$ 3,413.70
Development of Land > \$5,000,001 - \$15,000,000		Statutory	No	\$ 8,700.90
Development of Land > \$15,000,001 - \$50,000,000		Statutory	No	\$ 25,658.30
Development of Land > \$50,000,001		Statutory	No	\$ 57,670.10
To Subdivide existing Building		Statutory	No	\$ 1,318.10
To Subdivide Land into 2 lots		Statutory	No	\$ 1,318.10
Boundary Realignment		Statutory	No	\$ 1,318.10
To Subdivide Land		Statutory	No	\$ 1,318.10
Create, vary or remove restriction or create, vary or remove an easement		Statutory	No	\$ 1,318.10
Strategic Planning Fees				
Amendment to a planning Scheme		Statutory	No	\$ 3,050.90
Considering Submissions and referral to Planning Panel (up to 10 submissions)		Statutory	No	\$ 15,121.00
Considering Submissions and referral to Planning Panel (11 to 20 submissions)		Statutory	No	\$ 30,212.40
Considering Submissions and referral to Planning Panel (> 20 submissions)		Statutory	No	\$ 40,386.90
Adopting an Amendment		Statutory	No	\$ 481.30
Approval of an Amendment		Statutory	No	\$ 481.30
Certificate of Compliance		Statutory	No	\$ 325.80
Satisfaction Certificate		Statutory	No	\$ 325.80
Subdivision Fees				
Certification of a plan of subdivision		Statutory	No	\$ 174.80
Plan Examination Fee		Discretionary	No	0.75% value of works
Supervision Fee		Discretionary	No	2.5% value of works

SCHEDULE OF FEES AND CHARGES 2020/2021 effective 1 July 2020

	Note	Statutory/ Discretionary	Incl. GST	2020/2021
BUILDING FEES AND CHARGES				
Domestic				
New Dwellings or works	Up to \$19,999	Discretionary	Yes	\$ 660.00
New Dwellings or works	\$20,000 to \$49,999	Discretionary	Yes	\$ 750.00
New Dwellings or works	\$50,000 to \$99,999	Discretionary	Yes	\$ 900.00
New Dwellings or works	\$100,000 to \$199,999	Discretionary	Yes	\$ 1,430.00
New Dwellings or works	\$200,000 to \$399,999	Discretionary	Yes	\$ 1,800.00
New Dwellings or works	\$400,000 to \$499,999	Discretionary	Yes	\$ 2,000.00
New Dwellings or works	Above \$500,000	Discretionary	Yes	Cost / 250
Multi unit developments	Up to 4 units	Discretionary	Yes	1800 per unit
Lodgement Fee	Applies for works over a value of \$5,000	Statutory	Yes	\$ 121.88
Commercial Building Works				
Contract amount	Up to \$30,000	Discretionary	Yes	\$ 600.00
Contract amount	\$30,000 - \$100,000	Discretionary	Yes	\$ 1,600.00
Contract amount	\$100,000 - \$500,000	Discretionary	Yes	\$ 2,750.00
Contract amount	\$500,000 - \$999,999	Discretionary	Yes	cost / 200 + \$250
Contract amount	Over \$1,000,000	Discretionary	Yes	cost / 200 + \$250
Submissions for modifications to building regulations	Per hour	Discretionary	Yes	\$ 160.00
Special performance based assessments	per hour	Discretionary	Yes	\$ 160.00
Minor Building Works				
Garages, Carports/Sheds, Verandahs	Up to \$19,999	Discretionary	Yes	\$500.00
Garages, Carports/Sheds, Verandahs	\$20,000 to \$49,999	Discretionary	Yes	\$600.00
Garages, Carports/Sheds, Verandahs	Above \$50,000	Discretionary	Yes	\$800.00
Swimming Pools		Discretionary	Yes	\$ 800.00
Dwelling Reblock / restumping		Discretionary	Yes	\$ 600.00
Miscellaneous Building permit fee		Discretionary	Yes	\$ 500.00
Sitting of places of public entertainment		Discretionary	Yes	\$ 500.00
Variation to approved plans		Discretionary	Yes	\$ 137.00
Extensions		Discretionary	Yes	\$ 250.00
Bond can be in form of Bank Guarantee (Bond can be refunded up to 40% or \$2,000 on satisfactory completion of exterior).		Statutory	No	\$ 10,000.00
Miscellaneous inspections		Discretionary	Yes	\$ 160.00
Temporary occupation of a building	every 6 months	Discretionary	Yes	\$ 500.00
House Relocation				
Inspection and report fee prior to relocation		Discretionary	Yes	\$ 320.00

SCHEDULE OF FEES AND CHARGES 2020/2021 effective 1 July 2020				
	Note	Statutory/ Discretionary	Incl. GST	2020/2021
Demolition Permit				
Single story Class 1 Building more than 6.0m from the street alignment		Discretionary	Yes	\$ 400.00
Single storey Class 1 Building more than 6.0m from street alignment, and is more than 6.0m high		Discretionary	Yes	\$ 450.00
Any Class 1 or 10 building containing more than 1 storey	Per Storey	Discretionary	Yes	\$ 400.00
Any other building (commercial or industrial)	Per Storey	Discretionary	Yes	\$ 550.00
Building Certificates				
Property Information (Building Certificates)		Statutory	No	\$ 47.20
Information on stormwater (Legal Point of Discharge)		Statutory	No	\$ 141.20
Consent and Report				
Council		Statutory	No	\$ 290.40
Protection for works		Statutory	No	\$ 294.70
Council - Demolition		Statutory	No	\$ 85.15
Land Information Certificate		Statutory	No	\$ 27.00
Swimming Pools and Spa fees				
Swimming Pool and Spa fees - Application for Registration	2.15 Fee units	Discretionary	Yes	\$ 31.80
Swimming Pool and Spa fees - Information search fee	3.19 Fee units	Discretionary	Yes	\$ 47.20
Swimming Pool and Spa fees - Lodgement of Certificate of pool barrier compliance	1.38 fee units	Discretionary	Yes	\$ 20.40
Swimming Pool and Spa fees - Lodgement of Certificate of pool barrier non-compliance	26 fee units	Discretionary	Yes	\$ 385.10
RECREATION				
RECREATION RESERVES - COHUNA & LEITCHVILLE				
Football Clubs				
Cohuna Kangas		Discretionary	Yes	\$ 5,200.00
Leitchville		Discretionary	Yes	\$ 3,450.00
Cricket Clubs				
Cohuna - per year		Discretionary	Yes	\$ 640.00
Leitchville - per year		Discretionary	Yes	\$ 640.00
Miscellaneous				
Cohuna A. P. & H. Society - per year		Discretionary	Yes	\$ 1,750.00
Cohuna Little Athletics Club - per year		Discretionary	Yes	\$ 640.00
School Groups, Community Groups and Not-for-profit		Discretionary	Yes	No Charge
Casual - per day (Commercial/Major events)		Discretionary	Yes	\$ 320.00
Casual - per hour (min 3 hours hire)		Discretionary	Yes	\$ 65.00
Casual - more than one consecutive day	Price on application	Discretionary	Yes	POA
Oval Hire - refundable deposit	No alcohol	Discretionary	No	\$ 260.00
	Alcohol	Discretionary	No	\$ 570.00

SCHEDULE OF FEES AND CHARGES 2020/2021 effective 1 July 2020

	Note	Statutory/ Discretionary	Incl. GST	2020/2021
MUNICIPAL RESERVES				
Municipal Reserve				
Use of Municipal Reserve (Inc Parks & Gardens)		Discretionary	Yes	\$ -
Use of Municipal Reserve (Inc Parks, Gardens & Wharf) - Commercial use/Major events/Weddings	Permit Fee	Discretionary	Yes	\$ 85.00
Permit Deposit (Refundable)	No alcohol	Discretionary	No	\$ 260.00
	Alcohol	Discretionary	No	\$ 570.00
SWIMMING POOLS				
Kerang/Cohuna Swimming Pool				
Seasons Tickets: Family Season Pass (L'ville, Cohuna and Kerang)	Family	Discretionary	Yes	\$ 180.00
Seasons Tickets:	Adults	Discretionary	Yes	\$ 95.00
	Concession/Student	Discretionary	Yes	\$ 65.00
	Pensioners - Family	Discretionary	Yes	\$ 80.00
	Pensioners - Adult	Discretionary	Yes	\$ 45.00
Admission:	Adults	Discretionary	Yes	\$ 4.50
	Concession/Student	Discretionary	Yes	\$ 3.50
	Children with School	Discretionary	Yes	\$ 2.50
	Children under 5 years	Discretionary	Yes	\$ -
	Non-Swimming Patrons	Discretionary	Yes	\$ 1.50
	Family Day Pass	Discretionary	Yes	\$ 15.00
	Community Groups/Schools/Event hire	Discretionary	Yes	As per GSC Booking Procedure
Ten Visit Pass Entry:	Family	Discretionary	Yes	\$ 100.00
	Adult	Discretionary	Yes	\$ 35.00
	Concession/Student	Discretionary	Yes	\$ 26.00
	Pensioners - Adult	Discretionary	Yes	\$ 22.00
Hire of Inflatable Pool Equipment:	2 day hire charge	Discretionary	Yes	\$ 1,000.00

SCHEDULE OF FEES AND CHARGES 2020/2021 effective 1 July 2020

	Note	Statutory/ Discretionary	Incl. GST	2020/2021
Kerang Exercise Pool				
Pensioners	Per Hour	Discretionary	Yes	\$ 5.00
	1/2 Hour	Discretionary	Yes	\$ 3.50
Adult (Non Pensioners)	Per Hour	Discretionary	Yes	\$ 7.50
	1/2 Hour	Discretionary	Yes	\$ 5.50
Claims Attendance	Per Hour	Discretionary	Yes	\$ 10.00
	1/2 Hour	Discretionary	Yes	\$ 7.50
Children (5-15)	Per Hour	Discretionary	Yes	\$ 2.50
	1/2 Hour	Discretionary	Yes	\$ 1.50
Children under 5		Discretionary	Yes	No Charge
Groups of max. 10 people	Per hour	Discretionary	Yes	\$ 40.00
Multiple group bookings	5 one hour sessions	Discretionary	Yes	\$ 180.00
An additional \$40 lifeguard fee per hour applies for group bookings that cannot supply their own qualified lifeguard.	per hour	Discretionary	Yes	\$ 40.00
Warra Waders Swim School	1/2 hour	Discretionary	Yes	\$ 10.00
12 Visit Pass			Yes	
Adult (Non Pensioners)	1/2 hour	Discretionary	Yes	\$ 55.00
	1 hour	Discretionary	Yes	\$ 75.00
Pensioner	1/2 hour	Discretionary	Yes	\$ 35.00
	1 hour	Discretionary	Yes	\$ 50.00
Leitchville Swimming Pool (Administered by Section 86 Committee of Council)				
Family Season Pass (L'ville only)	Family	Discretionary		\$ 120.00
Family Season Pass (L'ville, Cohuna and Kerang)	Family	Discretionary		\$ 180.00
Single Season Pass	Adult	Discretionary		\$ 45.00
Student Season Pass	Under 18/student	Discretionary		\$ 40.00
Holiday Makers	Family	Discretionary		\$ 50.00
Adult Admission	Adult	Discretionary		\$ 4.00
Child Admission	Persons under 18 years	Discretionary		\$ 3.00
RESIDENTIAL TENANCIES ACT REGISTRATION FEES				
Site not exceeding 25 (17 fee units)		Statutory	No	\$ 245.65
Site exceeding 25 but not exceeding 50 (34 fee units)		Statutory	No	\$ 491.30
Site exceeding 50 but not exceeding 100 (68 fee units)		Statutory	No	\$ 982.60
Site exceeding 100 but not exceeding 150 (103 fee units)		Statutory	No	\$ 1,488.35
Site exceeding 150 but not exceeding 200 (137 fee units)		Statutory	No	\$ 1,979.65
Site exceeding 200 but not exceeding 250 (171 fee units)		Statutory	No	\$ 2,470.95
Site exceeding 250 but not exceeding 300 (205 fee units)		Statutory	No	\$ 2,962.25
Transfer of Caravan Park (5 fee units)		Statutory	No	\$ 72.25

SCHEDULE OF FEES AND CHARGES 2020/2021 effective 1 July 2020

	Note	Statutory/ Discretionary	Incl. GST	2020/2021
LOCAL LAWS				
DOMESTIC ANIMAL ACT				
Dog Registration				
Maximum fee as per Domestic Animals Act 1994 Schedule 1 – Registration fees Part 1—Dogs	Unsterilised dog Declared dangerous dog Declared menacing dog Declared restricted breed dog	Discretionary/ Statutory	No	117.00 + State Gov't Levy (SGL) 11/4/2020 - 10/4/2021 117.00 + State Gov't Levy 11/4/2021 - 10/4/2022
Reduced fee as per Domestic Animals Act 1994 Schedule 1 – Registration fees Part 1—Dogs	Desexed dog Dog over 10 years old Dogs kept for working stock Registered domestic animal business Obedience trained dog with approved organisation Dogs registered with applicable organisation / owner is current member	Discretionary/ Statutory	No	39.00 + State Gov't Levy 11/4/2020 - 10/4/2021 39.00 + State Gov't Levy 11/4/2021 - 10/4/2022
Eligible concession card holder	Discount does not include SGL	Statutory	No	50% discount
New registration paid after 10 October each year	Discount does not include SGL	Discretionary	No	50% discount
Replacement Tag		Discretionary	Yes	\$ 4.50
Late Payment Fee		Discretionary	No	\$ 39.00

SCHEDULE OF FEES AND CHARGES 2020/2021 effective 1 July 2020

	Note	Statutory/ Discretionary	Incl. GST	2020/2021
Cat Registration				
Maximum fee as per Domestic Animals Act 1994 Schedule 1 – Registration fees Part 2 - Cats	Unsterilised cat	Discretionary/ Statutory	No	117.00 + State Gov't Levy (SGL) 11/4/2020 - 10/4/2021 117.00 + State Gov't Levy 11/4/2021 - 10/4/2022
Reduced fee as per Domestic Animals Act 1994 Schedule 1 – Registration fees Part 2 - Cats	Desexed cat Cat over 10 years old Registered domestic animal business	Discretionary/ Statutory	No	39.00 + State Gov't Levy 11/4/2020 - 10/4/2021 39.00 + State Gov't Levy 11/4/2021 - 10/4/2022
Eligible concession card holder	Discount does not include SGL	Statutory	No	50% discount
New registration paid after 10 October each year	Discount does not include SGL	Discretionary	No	50% discount
Replacement Tag		Discretionary	Yes	\$ 4.50
Late Payment Fee		Discretionary	No	\$ 39.00
Administration - Domestic Animals Registration				
Pro-rata reduction (quarterly) for refund of animal registration - state Gov't Levy non refundable	Pro-rata quarterly	Discretionary	Yes	As Calculated
Pound Fees - Domestic Animal Act				
Release Fee	Dogs and Cats 1st Offence	Discretionary	Yes	\$ 50.00
	Dogs and Cats 2nd offence	Discretionary	Yes	\$ 100.00
	Dogs and Cats 3rd offence	Discretionary	Yes	\$ 200.00
Sustenance Fee (per day)		Discretionary	Yes	\$ 24.00
Domestic Animal Business				
Domestic Animal Business	Permit Fee plus SGL (SGL increases with CPI each year)	Discretionary	Yes	600.00 + State Gov't Levy

SCHEDULE OF FEES AND CHARGES 2020/2021 effective 1 July 2020

	Note	Statutory/ Discretionary	Incl. GST	2020/2021
Administration - Local Law Permits				
Release fee for animal impounded under Local Laws	Per animal	Discretionary	Yes	\$ 60.00
Release fee for item impounded under Local Laws	Per item	Discretionary	Yes	\$ 60.00
Release fee for impounded vehicle		Discretionary	No	\$200.00 + towing costs
Amendments to permits	All permits	Discretionary	Yes	\$ 35.00
Late Payment Fee	Additional fee payable on late renewal of permit	Discretionary	No	50% of permit
Local Law - Application and Permit Fees				
Bulk rubbish containers	Permit Fee (per container)	Discretionary	Yes	\$ 55.00
Fodder on road	Refer to local law guidelines	Discretionary	Yes	\$ 220.00
Footpath Trading - Consumption of Alcohol	Permit Fee (in conjunction with Footpath Trading permit)	Discretionary	No	\$ 55.00
Footpath Trading / Permit fee - advertising sign, display of goods, table and chairs	Permit Fee (in conjunction with Footpath Trading permit)	Discretionary	No	\$ 55.00
Consumption of Alcohol	Permit Fee (commercial business only)	Discretionary	No	\$ 55.00
House to House trading	Permit Fee	Discretionary	No	\$ 220.00
Keeping of Animals	Permit Fee	Discretionary	Yes	\$ 110.00
Livestock on Roads - Droving	Permit Fee	Discretionary	No	\$215.00 + \$1000.00 Bond
Livestock on Roads - Grazing	Permit fee	Discretionary	Yes	\$ 220.00
Municipal reserve - waterways	Application & permit fee - events held on Council controlled waterways	Discretionary	Yes	\$ 250.00
Roadside trading	Permit fee	Discretionary	Yes	\$ 220.00
	Site fee	Discretionary	Yes	\$120.00 per month
Shipping containers	Permit Fee (per container)	Discretionary	Yes	\$ 110.00
Temporary Road Closure - Community Group	Advertising	Discretionary	Yes	Advertising cost
Temporary Road Closure - Commercial event	All cost associated with the event. Charged through private works, sundry debtor process.	Discretionary	Yes	Advertising cost
All other Local Law permits not listed above	Permit Fee	Discretionary	Yes	\$ 110.00
Council Controlled Parking				
* For Offence Codes 701 To 714, A Municipal Council May By Council Resolution Fix a Penalty Of Up To 0.5 Penalty Unit For That Offence.		Discretionary	No	0.5 of a Penalty Unit
Parking offences under Road Safety Road Rules 2009 (Offence codes 701-714) (0.5 of a Penalty Unit)		Discretionary	No	0.5 of a Penalty Unit

SCHEDULE OF FEES AND CHARGES 2020/2021 effective 1 July 2020

	Note	Statutory/ Discretionary	Incl. GST	2020/2021
LIVESTOCK				
Pound Fees - Stock				
Impounded sheep - per head		Discretionary	Yes	\$ 20.00
Impounded cattle - per head		Discretionary	Yes	\$ 100.00
Impounded horses - per head		Discretionary	Yes	\$ 100.00
Impounded stock - all other stock including goats, pigs, etc - per animal		Discretionary	Yes	\$ 100.00
Transport		Discretionary	Yes	Cost of Transport
After hours call out fee for livestock on roads		Discretionary	Yes	\$ 300.00
NLIS tags	if required	Discretionary	Yes	\$ 40.00
Advertisement in Newspaper	as required under Impounding of Livestock Act 1994	Discretionary	Yes	Cost of advertising
Sustenance Fee		Discretionary	Yes	Cost of hay per day
Release fee - per animal		Discretionary	Yes	\$100.00 1st animal & \$15.00 each other animal
Accommodation Paddock (per day)		Discretionary	Yes	\$ 5.00
Road Opening Permits				
Security Deposit - works not within the carriageway	\$210.00 per sq/m	Discretionary	No	210.00 per sq/m
Security Deposit - works in the carriageway (Under 4m2)		Discretionary	No	No Charge
Security Deposit - works in the carriageway (Over 4m2)	\$840 Min + \$210 per m2 over 4m2	Discretionary	No	\$840 Min + \$210 per m2 over 4m2
Asset Protection Permit	Application fee per site	Discretionary	Yes	\$ 90.00
Security deposit	minimum security deposit	Discretionary	No	\$ 200.00
Consent for works within the Road Reserve				
Municipal Road with speed limit <50km/h				
<i>Minor works conducted by a person referred to in regulation 10(2) that are traffic impact works</i>				
Minor works not on the roadway, shoulder or pathway (6 units)		Statutory	No	\$ 88.00
Minor works on the roadway, shoulder or pathway (9.3 units)		Statutory	No	\$ 137.00
<i>Works (other than minor works conducted by a person referred to in regulation 10(2) that are traffic impact works)</i>				
Works not on the roadway, shoulder or pathway (6 units)		Statutory	No	\$ 88.00
Works on the roadway, shoulder or pathway (23.5 units)		Statutory	No	\$ 348.00

SCHEDULE OF FEES AND CHARGES 2020/2021 effective 1 July 2020

	Note	Statutory/ Discretionary	Incl. GST	2020/2021
Municipal road with speed limit >50km/h				
<i>Minor works conducted by a person referred to in regulation 10(2) that are traffic impact works</i>				
Minor works not on the roadway, shoulder or pathway (6 units)		Statutory	No	\$ 88.00
Minor works on the roadway, shoulder or pathway (9.3 units)		Statutory	No	\$ 137.00
<i>Works (other than minor works conducted by a person referred to in regulation 10(2) that are traffic impact works)</i>				
Works not on the roadway, shoulder or pathway (23.5 units)		Statutory	No	\$ 348.00
Works on the roadway, shoulder or pathway (43.1 units)		Statutory	No	\$ 638.00
Kerang Weighbridge				
0 - 10 tonne net weight		Discretionary	Yes	\$ 19.00
10 - 20 tonne net weight		Discretionary	Yes	\$ 23.00
20 - 30 tonne net weight		Discretionary	Yes	\$ 29.00
30 + tonne net weight		Discretionary	Yes	\$ 36.00
FACILITY HIRE				
Public Halls				
Cohuna and Kerang Halls				
Whole Hall	Day (to 5:00pm)	Discretionary	Yes	\$ 175.00
	Night (5:00pm - 2.30am)	Discretionary	Yes	\$ 235.00
	Day & Night	Discretionary	Yes	\$ 310.00
	Day time hourly rate - maximum 3 hours	Discretionary	Yes	\$ 40.00
	Night time hourly rate - maximum 3 hours	Discretionary	Yes	\$ 40.00
Main Hall Only	Day (to 5:00pm)	Discretionary	Yes	\$ 120.00
	Night (5:00pm - 2.30am)	Discretionary	Yes	\$ 145.00
	Day and Night	Discretionary	Yes	\$ 230.00
	Hourly rate maximum 3 hours	Discretionary	Yes	\$ 30.00
Supper Room & Kitchen	Day (to 5:00pm)	Discretionary	Yes	\$ 125.00
	Night (6:30pm - 2.30am)	Discretionary	Yes	\$ 160.00
	Day and Night	Discretionary	Yes	\$ 235.00
	Hourly rate maximum 3 hours	Discretionary	Yes	\$ 32.00
Cohuna Council Chamber/Community Meeting Room				
3 Hours - except for Non Profit Community Groups		Discretionary	Yes	\$ 27.00
More than 3 hours - except for Non Profit Community Groups		Discretionary	Yes	\$ 110.00
Set up cost of Chambers		Discretionary	Yes	\$ 50.00
Kerang Memorial Hall				
Function Room	Hourly rate maximum 3 hours	Discretionary	Yes	\$ 30.00
	Day (to 5:00pm)	Discretionary	Yes	\$ 120.00
	Night (5.00pm-2.30am)	Discretionary	Yes	\$ 145.00
	Day and Night	Discretionary	Yes	\$ 230.00

SCHEDULE OF FEES AND CHARGES 2020/2021 effective 1 July 2020

	Note	Statutory/ Discretionary	Incl. GST	2020/2021
Senior Citizen Rooms				
Kerang, Koondrook and Cohuna Senior Citizens Rooms	Day (to 5:00pm)	Discretionary	Yes	\$ 110.00
	Night (6:30pm - 2.30am)	Discretionary	Yes	\$ 150.00
	Hourly rate maximum 3 hours	Discretionary	Yes	\$ 25.00
	Not-for-profit	Discretionary		No Charge
Special Fees				
	Cohuna RSL ANZAC Service	Discretionary	Yes	No Charge
	Kerang RSL ANZAC Service	Discretionary	Yes	No Charge
	Service Clubs	Discretionary	Yes	No Charge
	Schools (per day to max 5 days \$300)	Discretionary	Yes	\$ 100.00
	Trestle Hire per trestle - Other venues	Discretionary	Yes	\$ 10.00
	Plastic Chair Hire	Discretionary	Yes	\$ 2.00
	Community Groups - block of 5 booking to be used in 12 months of making initial booking	Discretionary	Yes	\$ 330.00
Bonds				
	Refundable Deposit - alcohol to be consumed	Discretionary	No	\$ 550.00
	Setting up chairs (per hour minimum booking)	Discretionary	No	\$ 75.00
Rural Halls (Dingwall, Gannawarra, Koroop, Lake Charm, Murrabit & Myall) (Administered by Section 86 Committee of Council)				
Rural Halls (Dingwall, Gannawarra, Koroop, Lake Charm, Murrabit & Myall)	Hire range	Discretionary		\$15.00 - \$100.00
Gateway to Gannawarra				
Bike Hire	2 hours	Discretionary	Yes	No Charge
	4 hours	Discretionary	Yes	No Charge
	All day (Return by 4.30pm)	Discretionary	Yes	No Charge
	Overnight hire (Return by 9.30am)	Discretionary	Yes	No Charge
	2 day hire (Return by 4.30pm)	Discretionary	Yes	No Charge
	Security Deposit (Refundable)	Discretionary	No	\$ 50.00
Fishing Rod Hire (per rod)	All day (Return by 4.30pm)	Discretionary	Yes	No Charge
	Overnight hire (Return by 9.30am)	Discretionary	Yes	No Charge
	2 day hire (Return by 4.30pm)	Discretionary	Yes	No Charge
	Security Deposit (Refundable)	Discretionary	No	\$ 20.00
Quambatook Housing				
One Bedroom Flat/Week (Determined by Department of Housing Guidelines)		Discretionary	No	\$ 60.00
Two Bedroom Flat/Week (Determined by Department of Housing Guidelines)		Discretionary	No	\$ 80.00

SCHEDULE OF FEES AND CHARGES 2020/2021 effective 1 July 2020				
	Note	Statutory/ Discretionary	Incl. GST	2020/2021
WASTE MANAGEMENT				
Transfer Stations - Kerang, Cohuna, Quambatook, & Lalbert				
Mulch (for sale)	Per m3	Discretionary	Yes	\$ 6.00
Domestic Waste to be Disposed of in Garbage Skip				
120lt Mobile Garbage Bin		Discretionary	Yes	\$ 7.10
240lt Mobile Garbage Bin		Discretionary	Yes	\$ 11.50
Domestic Waste delivered by any other means	Per m3	Discretionary	Yes	\$ 31.50
Commercial Waste to be Disposed of in Garbage Skip	Per m3	Discretionary	Yes	\$ 50.00
Commercial Cardboard - Placed in Recycling Skip	Per m3	Discretionary	Yes	\$ 10.15
Uncontaminated Recyclable Materials				
Domestic Glass, Cans, Plastic Bottles, Paper & Cardboard		Discretionary	Yes	No Charge
Green Waste	Per m3	Discretionary	Yes	\$ 6.60
Green Waste - non for profit groups	Per m3	Discretionary	Yes	\$ 5.00
Contaminated recyclables & garden waste	Per m3	Discretionary	Yes	\$ 31.50
Car Bodies	Per Car	Discretionary	Yes	\$ 36.60
Timber	Per m3	Discretionary	Yes	\$ 9.15
White Goods	Per m3	Discretionary	Yes	\$ 15.75
Vehicle Batteries	Per Battery	Discretionary	Yes	\$ 8.35
TV, Laptop, Computer Screen	Per Screen	Discretionary	Yes	\$ 25.40
E-waste cable or battery operated equipment	Per item	Discretionary	Yes	No Charge
Mattress	Per Mattress	Discretionary	Yes	\$ 26.00
Landfill				
Domestic Waste	per Tonne	Stat/Disc	Yes	\$ 120.00
Prescribed Waste (Low Level contaminated soil class C)	per Tonne	Stat/Disc	Yes	\$ 180.00
Asbestos Waste	per Tonne	Stat/Disc	Yes	\$ 155.00
Industrial Waste/Building Rubble	per Tonne	Stat/Disc	Yes	\$ 155.00
Denyer Pit				
Concrete	per Tonne	Discretionary	Yes	\$ 80.00
MISCELLANEOUS FEES AND CHARGES				
Mystic Park Cemetery Trust (For full range of fees please refer to Mystic Park Schedule of Fees provided by the Department of Health)				
Administrative Fees Misc.	Interment fee	Statutory	Yes	\$ 65.00
Right of interment bodily remains at need	1st	Statutory	Yes	\$ 175.00
Right of interment cremated remains at need	25 years	Statutory	Yes	\$ 100.00
Search for cemetery records		Statutory	Yes	\$ 20.00
Grave digging		Discretionary		\$ 550.00
Freedom of Information				
Application Fee		Statutory	No	\$ 28.90
Access Costs	Search time per hour or part thereof	Statutory	No	\$ 21.70

SCHEDULE OF FEES AND CHARGES 2020/2021 effective 1 July 2020

	Note	Statutory/ Discretionary	Incl. GST	2020/2021
Property owner on behalf of				
Supervision charges (approx. per 1/4 hour)		Discretionary	No	\$ 5.30
Photocopying Charges - 4A Black & White per page		Discretionary	No	\$ 0.20
Providing access other than photocopying		Discretionary	No	Reasonable Cost
Listening or viewing a tape		Discretionary	No	Supervision
Making a written transcript out of tape		Discretionary	No	Reasonable Cost
Prepare and collate information		Discretionary	Yes	\$20.00 per hour
Print/Copy		Discretionary	Yes	\$ 0.20
Postage		Discretionary	Yes	At cost
Making a written transcript out of tape		Discretionary	Yes	At cost
Quambatook Caravan Park (Administered by Section 86 Committee of Council)				
Powered site per person per night– Easter		Discretionary		\$ 20.00
Unpowered site per person per night– Easter		Discretionary		\$ 15.00
Bunkhouse/Cabin up to six people- Easter		Discretionary		\$ 130.00
Powered site per double per night– off peak		Discretionary		\$ 25.00
Unpowered site per double per night – off peak		Discretionary		\$ 20.00
Cabin and Bunkhouse - off peak		Discretionary		\$ 60.00
Standpipe - Cohuna				
Standpipe water. 1 token = 1000 litres.	per token	Discretionary	No	\$ 2.50